

Side by side

Westinghouse's link
with Rolls-Royce
Page 11

Carlo De Benedetti

Is honesty the best
policy?
Pages 2 & 14

Ralph Nader

Fighting against
Nafsa and Gatt
Page 4

European union

Why the Danish
vote matters
Page 2

FINANCIAL TIMES

GE Capital may control GPA for less than \$300m

GE Capital may be able to exercise its option to take control of GPA Group for less than \$300m, according to lenders of the aircraft leasing company. GPA yesterday made the first payments due to bondholders after it received a \$100m bridge loan. GPA still has to agree the price of the option allowing GE Capital to take 65 per cent of its equity. Page 17

Japan urged to cut tariffs further: Europe will seek further tariff cuts from Japan, especially in processed food. In talks held in Toronto last week, Tokyo offered a 55 per cent reduction in about 770 industrial products. Page 4

Nadir free to do business in Turkey: Asil Nadir, former head of Polly Peck International, has not been made bankrupt in Turkey and is legally free to own and run businesses in the country. It emerged. Page 16

Rhone-Poulenc, which is expected to be privatised shortly by the French government, reported operating profits down 19.3 per cent to FF1.7bn (\$310m) for the first quarter, after an 8 per cent fall in turnover. Page 17

Perez waits for court to settle his future:

The fate of Venezuela's president Carlos Andrés Pérez (left) may be decided this week by the supreme court which is deciding whether there are sufficient grounds to impeach him. The president could be forced out of office before his term expires next February over the alleged mishandling of \$17m appropriated for security purposes. Page 4

Japan bankruptcies rise: Japanese corporate bankruptcies in April rose by 3.9 per cent year-on-year, with those linked to the downturn in the economy accounting for more than 60 per cent. Page 5

Atlas Copco, Swedish tool manufacturer, increased profits by 10 per cent in the first three months to SKr315m (\$43m), largely owing to the lower value of the krona. Page 17

Renewal of Bosnian peace process: US secretary of state Warren Christopher said the expected defeat of the Vance-Owen peace plan for former Yugoslavia would encourage a new round of talks between the US and its allies. Page 16

Chinese inflation worries: Urban inflation in China touched 17 per cent on an annualised basis, underscoring the need for China to cool its overheated economy. Page 5

Barclays tax ruling delayed: The US Supreme Court has asked the Justice Department for its opinion on Barclays Bank's suit against California's unitary tax system. The move delays indefinitely a decision on the 10-year wrangle. Page 4

K mart, US retail group, showed a 37.1 per cent fall in underlying profits for the first quarter, sending analysts scrambling to cut their full-year earnings estimates. Shares fell 3% to \$22. Page 17

Independence for Mexican bank: Mexico's central bank may be given independence with a mandate to preserve price stability following a move by President Carlos Salinas to bring this about through a constitutional amendment. Page 16

Hungary set for austerity: Hungary's unpopular conservative government has unveiled an austerity budget plan - including tax increases and spending cuts - just a year before elections. Page 3

Ukraine to reform trade: The Ukrainian government moved to repeal export quotas and slash export taxes in an attempt to boost sharply declining trade revenues. Page 4

Bank governor pay freeze: The new governor of the Bank of England, Eddie George, has agreed to freeze his salary of £210,000 (\$320,000) for five years. Mr George is convinced the UK must curb wage demands. Page 6; Editorial Comment, Page 15

Pakistan accused over bomb blasts: Indian officials accused Pakistan of involvement in the March Bombay bomb blasts in which some 250 people were killed and 1,400 injured. Pakistan was shielding prime suspects, the officials claimed.

British woman conquers Everest: London journalist Rebecca Stephens, 31, became the first British woman to reach the 29,000ft peak of Everest.

STOCK MARKET INDICES
FT-SE 100: 2588.1 (+11.1)
Yield: 3.98
FT-SE Eurotrack 100: 1146.07 (-2.14)
FT-AE Share: 1407.06 (+0.3%)
Nikkei: 20,265.51 (+91.38)
Dow Jones Ind Ave: 3437.47 (-5.54)
S&P Composite: 436.01 (-0.55)

US LUNTIME RATES
Federal funds: 3.74
3-mo Treas Bill: 3.033%
Long Bond: 101.5
Yield: 8.989%

LONDON MONEY
3-mo Interbank: 5.74
Life long gilt future: Jan 108.34 (Jan 105.3)
Yield: 8.989%

NORTH SEA OIL (Aug)
Brent 15-day July: \$18.4 (16.48)
Yield: 8.989%

Gold
New York Comex June: \$388.0 (368.3)
London: \$388.2 (367.5)

STERLING
New York Lintime: \$ 1.5345
London: 1.533 (1.5365)
DM: 2.4775 (2.465)
FF: 8.34 (8.315)
Sfr: 2.2525 (2.2325)
Y: 170.75 (170.5)
E index: 80.0 (same)

DOLLAR
New York Lintime: 1.5116
London: 1.5116 (1.5102)
DM: 1.5116 (1.5102)
FF: 5.4425 (5.425)
Sfr: 1.47 (1.4525)
Y: 111.45 (110.9)
Y index: 84.3 (same)

De Benedetti investigated over Olivetti bribes

By Robert Graham in Rome

MR Carlo De Benedetti, chairman of Olivetti, was yesterday formally placed under investigation by Milan magistrates following his voluntary statement to them on Sunday outlining illicit payments by the computers and office equipment group to Italian politicians totalling nearly £20m (\$13m) over the past decade.

Mr De Benedetti is the most prominent of the 700-odd politicians, officials and entrepreneurs caught up in Italy's ever-widening corruption scandal. However, Mr Marco De Luca, the Olivetti chief's lawyer, said no charges had been laid against him.

In volunteering the deposition Mr De Benedetti said he assumed responsibility for all actions by the company, whether or not he was personally involved.

In a statement to the Financial Times yesterday, he repeated that he, personally had "never paid over any money to

PAGE 2
■ Olivetti says threats forced it to pay bribes
PAGE 14
■ Buck stops at De Benedetti

politicians or officials". His 11-page deposition is the most outspoken attack so far by a leading industrialist on Italy's political establishment and the climate in which business was obliged to work during the late 1980s. He spoke of threats to obtain money which amounted to "racketeering".

When at one stage Olivetti rejected requests for money, Olivetti had been put "on the black books of the state railways" and excluded even from bids.

Later on, the pressure from the parties and their representatives in the state entities "reached an impressive crescendo... of menaces and extortion to become in the last few years nothing short

of racketeering... The demands from the representatives of the parties were systematic and unavoidable on everything they controlled without exception."

Mr Giovanni Cherubini, former head of Olivetti's Rome operations, who is understood to have acted as an intermediary with treasurers of main Italian parties and with ministry officials, appeared voluntarily before Milan magistrates yesterday.

It is believed that, through him, Olivetti agreed to begin making payments in 1988 to a Rome "collector" for the Christian Democrat and Socialist parties. This was in return for a purchase agreement with the ministry of posts. Mr De Benedetti's deposition said.

The payments represented two per cent of the value of the ministry's purchases. Between 1988 and 1991 Olivetti paid more than £10.024bn in this way.

No details of other Olivetti payments have been released but Mr

De Benedetti said there had been five separate episodes since he first took over at Olivetti in 1978. He concluded his deposition by outlining two further instances to underline the climate of political hostility towards him personally and Olivetti - the blocking of his deal to take over publishers Mondadori in 1981 and the intervention of Mr Craxi to block the sale of SME, the state food-stuffs and distribution group in 1985.

The strong reaction of the two prime minister Mr Craxi blocked and subsequently annulled the latter operation.

Yesterday ordinary shares in Olivetti rose 2.8 per cent before falling back marginally.

In another development Milan magistrates declined requests for the release from jail of Mr Franco Nobile, the head of Iri, the state holding company, arrested last week on corruption charges. Mr Nobile resigned on Friday and was replaced by Prof Romano Prodi, who headed Iri until 1990.

Danish PM urges Yes vote on Maastricht

By Hugh Carnegie and Hilary Barnes in Copenhagen and Lionel Barber in Brussels

MR Poul Nyrup Rasmussen, the Danish prime minister, issued a last-minute appeal to Danes yesterday to vote for the Maastricht treaty in today's referendum as opinion polls showed the Yes campaign holding a substantial lead.

A final Gallup poll showed the Yes camp with 50 per cent against 32 per cent for No. 14 per cent undecided and 4 per cent planning to abstain.

Gallup incorrectly forecast the result of Denmark's previous referendum, in June last year, which rejected Maastricht by 50.7 per cent to 49.3 per cent, throwing European Community strategy into confusion and forcing the EC to grant Denmark a series of opt-outs from the treaty's provisions on closer political and economic union.

Yesterday's poll showed that 75 per cent of those questioned expected a Yes this time, including 63 per cent of No voters.

Mr Rasmussen's appeal was supported by Mr Carl Bildt, the Swedish prime minister, who regards the vote as a crucial test for the EC's policy of enlargement to include Sweden, Austria, Finland and Norway by the mid 1990s.

"A Danish Yes would be a green light for the conclusion of the enlargement negotiations," Mr Bildt told the Financial Times. "We have an obvious interest in a Danish Yes."

He said: "The period of doubt and hesitation in Europe between the Danish No on June 5 last year and the expected Yes on May 18 is now coming to an end. Although the cost has been high - notably on the financial markets - I believe that Europe has benefited from the doubts and the debates of this year."

Mr Klaus Kinkel, the German foreign minister and a strong backer of the treaty, also expressed confidence. Commenting on Denmark's success in winning "opt-out" arrangements at the EC summit in December, Mr Kinkel said: "In Edinburgh we took full consideration of Danish arguments and embedded these in the overall context of the treaty. I am confident that the

A European Community-wide poll showing a fall in support for European integration has been withheld by the European Commission until after today's referendum in Denmark on the Maastricht treaty. The Eurobarometer poll, carried out by independent national market research organisations, is said to show a sharp drop in support for European unification in Spain, Portugal and Greece. Page 16

■ Legal challenges bog down EC treaty Page 2
■ Downing Street reaffirms UK commitment to ERM Page 7
■ Lex Page 18

Danish population, like their Scandinavian neighbours, will react positively to this process." Officials in Brussels remained wary of predicting a favourable result. "We're all on tenterhooks here," one Commission official said.

Mr Rasmussen said the European Community must move forward to a new period of pragmatism, tackling issues that affect the everyday lives of its people. He said the EC, currently under the Danish presidency, must set aside its more visionary projects.

In the face of the polls, the No campaign complained bitterly yesterday that the political establishment, overwhelmingly in favour of a Yes vote, was conducting a scare campaign.

At a press conference, Mr Rasmussen said Europe's economic troubles could not be resolved by individual states alone and warned of higher economic policies at home in the event of a No vote. He pledged that Denmark would make a co-ordinated approach to economic recovery a top priority at next month's EC summit in Copenhagen.

He urged the Community to tackle unemployment within the EC and help eastern European development.

The Commission confirmed yesterday that it had sharply reduced its forecast for economic growth in the Community this year. EC officials denied that there was a decision to delay releasing the new forecasts until after today's referendum.

Steinkühler earns DM64,000 from holding company investment IG Metall head in row over shares

By Quentin Peel in Bonn and David Waller in Frankfurt

MR Franz Steinkühler, the most prominent and powerful trade union leader in Germany, yesterday admitted spending almost DM1m (\$600,000) in a speculative purchase of shares in a Daimler-Benz holding company.

At the same time he rejected accusations that, as a member of the Daimler supervisory board, he was guilty of insider trading.

Mr Steinkühler heads IG Metall, the giant engineering workers' union, which is involved in controversial strike action in east Germany to gain rapid wage equalisation with the west.

He is said to be determined not to resign. A union official admitted, however, that "some people will be astonished" at the revelations. "There will always be social envy," he said.

Mr Steinkühler denied he had any prior knowledge of a move to dissolve the holding company, Mercedes Holding, which left him with a windfall profit of DM64,000 on the shares he had bought.

He summoned an extraordinary press conference at his union headquarters in Frankfurt yesterday to counter the charge of insider trading, and quoted Mr Edzard Reuter, the chief executive of Daimler, in his self-defence.

"I cannot prove what I did not know at the time," Mr Steinkühler said.

Insider dealing is not legally barred in Germany, although bankers and company officials are bound by a "gentleman's agreement" not to use inside information. The government has promised to introduce legislation to control the practice next year.

Mr Steinkühler said he bought the shares with cash he had available to pay a future income tax demand, for some DM976,000, shortly before they rose almost 30 per cent in value.

Union officials admitted yesterday that Stern, the weekly news magazine, appeared to have precise and accurate details of share transactions carried out for Mr Steinkühler by BfG bank, the Crédit Lyonnais subsidiary formerly owned by the German trade union movement.

They confirmed that the union leader, always known for his smart dressing and good life style, had an annual salary of "more than DM200,000".

They charged that the information on his share dealings must have been sold to the magazine, or handed over deliberately to destroy the union leader's reputation.

According to a report in this

Continued on Page 16
Steel agreement near, Page 3
Editorial Comment, Page 15



Franz Steinkühler, who rejected charges of insider dealing in shares of a Daimler-Benz holding company

Spain's right sees election boost from peseta devaluation

By Martin Wolf in London and Peter Bruce in Madrid

MR José María Aznar, leader of Spain's conservative opposition, the Partido Popular, said yesterday that last week's 8 per cent devaluation of the peseta had significantly increased his chances of defeating the country's socialist prime minister, Mr Felipe González, in next month's general election.

In London yesterday, Mr Aznar met Mr John Major, the British prime minister, and spoke to MPs and business leaders about his party's intentions, should it win enough votes to form a government. He said "the electoral hopes of the Partido Popular have increased considerably. On June 8... we are going to have a political change and we're going to have a new colour of government."

Polls taken before last Thursday's devaluation show the socialists and the PP neck and neck, but Mr Aznar said a private PP poll after the peseta devaluation showed most people blamed the government.

Mr Aznar said yesterday the PP agreed with the government on Spain's commitment to Europe, but said Spain needed to become more economically competitive.

He noted, however, that there were differences of emphasis from the González government on policy towards European union, as laid down in the Maastricht treaty. Mr Aznar argued, for example, that even though the objectives of the European Community's planned social dimension were satisfactory, the possible application of the programme was currently limited.

Mr Aznar said his party's objective was to put Spain in the first economic rank in Europe, but that goal had slipped further away in recent years.

Furthermore, EC cohesion and structural funds were very small, particularly compared to the sums available in a federal union such as the US. What was needed, he said, was these funds, plus greater competitiveness.

Mr Aznar's visit to London is part of an effort by his campaign to depict him as an internationally acceptable figure. The PP lay great emphasis on Mr Aznar being able to match Mr González in international stature and last Thursday decided to press ahead with a visit to France rather than stay in Spain as the drama of the devaluation unfolded.

Spale's right quits Franco's shadow, Page 3

BLANCPAIN



The ultra-slim watch

SINCE 1735 THERE HAS NEVER BEEN A QUARTZ BLANCPAIN WATCH. AND THERE NEVER WILL BE.

Catalogue and video BLANCPAIN SA CH-1348 Le Brassus, Switzerland
Tel. 41-21 845 40 92 Fax 41-21 845 41 88

NEWS: EUROPE

Olivetti says threats forced it to pay bribes

By Robert Graham in Rome

OFFICIALS in the Italian Posts Ministry allegedly threatened to stop buying from Olivetti, the computer and office equipment manufacturer, unless the group paid bribes.

According to evidence provided to Milan magistrates by Mr Carlo De Benedetti, the group's chairman, this was just one of several instances of extortion against Olivetti during the 1980s by civil servants and their political masters.

The allegation is contained in an 11-page statement to the magistrates by Mr De Benedetti, clarifying the group's role in illicit financ-

ing to the tune of nearly L20bn (\$8.5m) of the main political parties - but principally the Christian Democrats and Socialists.

Having agreed in 1988 to a 2 per cent "commission" on purchases by the ministry, payable to the political parties, Olivetti's revenue jumped from L2.1bn in 1987 to L204.3bn that year.

Mr De Benedetti told the magistrates he divided dealing with the political parties into two periods: from 1978-82 (when he was chief executive) and 1983 onwards (when he was also chairman).

During the first, Olivetti experienced limited, though occasionally "strong pressures". The threats

could be summed up as: "If you don't pay you don't work with us", and they came from representatives of the Christian Democrat and Socialist parties. "We replied rejecting specific requests... limiting ourselves to generic donations to the party treasurers."

At one stage during this period Olivetti was "in the black books of the state railways" and excluded even from bids. This made it difficult for the company, which had two thirds of its sales outside Italy, to seek contracts with the Swiss railways or the Dutch postal service who were puzzled that it had no such local contracts.

This bribe threat was only

dropped, Mr De Benedetti said, after he intervened several times with Posts Ministry, pointing out that Olivetti risked losing jobs if it lost the contract to foreign competition when in France and Germany such sectors were still closed to foreign competition.

"During the second period, the pressure from the parties and their representatives in the state entities reached an impressive crescendo... of menaces and extortion to become in the last few years nothing short of racketeering... The demands from the representatives of the parties were systematic and unavoidable on everything they controlled without exception."

Olivetti was thus obliged to adopt a case-by-case approach, in particular with the Posts Ministry, handled through the group's Rome representative. "Thus we arrived at an agreement whereby Olivetti had to pay like the other suppliers to the ministry."

"The result... was dramatic moving from L2.196bn in 1987 to L204.305bn in 1988. At the same time the payments began totalling L10.025bn between 1988 and 91."

"Towards the end of 1991 I decided to object to this system and stopped every type of payment. And since then we have scarcely received a new order, while there began to appear a series of strange news

items in the papers about supposed malfunctioning of Olivetti equipment as well, in synthesis, a repetition of the attitude 'if you don't pay no work'."

Mr De Benedetti said the Christian Democrat treasurer was timid compared to the late Mr Vincenzo Balzamo, his Socialist counterpart (who died of a heart attack last autumn while under investigation).

"The Socialists were much more aggressive in that Balzamo told Cherubini [Olivetti's Rome representative] that it was only possible to overcome the great aversion of the Socialist party and its secretary [Mr Bettino Craxi] towards me by handing over money."

No German court ruling on Maastricht is likely before end of July

Legal challenges bog down EC treaty

By Quentin Peel in Bonn

THE German constitutional court in Karlsruhe is considering 18 separate challenges to the Maastricht treaty, and no decision is expected before the end of July.

The challenges go to the heart of the issue of whether the German government, and the parliament, can legally transfer to EC institutions the sort of sovereign powers contained in the treaty.

In spite of an outward appearance of calm, there is clearly some nervousness in Bonn that constitutional court judges could call the ratification of the treaty into question, or at least delay final confirma-

tion of the decision. That could make Germany, in spite of its large parliamentary majority in favour of the treaty, the last EC member state to deposit its ratification decision in Rome - home of the Treaty of Rome.

Senior officials in the government are confident the court will not question the ratification itself, but it may call for more restrictive accompanying legislation, requiring even greater democratic control over EC decision-making.

The complainants, however, led by Mr Manfred Brunner, former *chef de cabinet* to Mr Martin Bangemann, the senior German EC commissioner, believe they have an outside chance of upsetting the pro-

cess, and even of forcing the government to hold a referendum on the issue.

The challengers include four Green Party members of the European parliament, who charge that the Maastricht treaty provides for inadequate democratic control of EC decisions; an independent member of the Bundestag, the lower house of parliament in Bonn, who claims his democratic rights as an MP have been restricted; and the two main extreme right-wing parties, the Deutsche Volksunion (DVU) and the Republicans, as well as a dozen more or less distinguished individuals.

The core of their challenges concerns the fact that the

treaty will affect fundamental constitutional rights safeguarded in the country's Basic Law, and which cannot be amended even with a two-thirds majority of parliament.

Article 1, on the protection of human dignity, and Article 20, which sets out the basic principles of Germany as a democratic and social federal state. The latter goes on to state that "all state authority emanates from the people. It shall be exercised by the people by means of elections and voting, and by specific legislative, executive and judicial organs."

Mr Brunner and his fellow plaintiffs claim the transfer of sovereignty to Brussels and EC

institutions, in areas such as economic and monetary policy, foreign policy and the like, offends against those articles. They also maintain that the EC is not democratically controlled because the European parliament lacks adequate powers, and therefore property controlled German powers will be exercised by inadequately controlled EC institutions.

In spite of urgent efforts by Bonn to speed the processes of the constitutional court, the judges in the second chamber, who are hearing the case, are overwhelmed by at least two other important issues: liberalising the abortion law, and allowing German troops to serve outside the Nato area.

EC prescribes Russian bank fraud cure

By Layla Boulton in Moscow

THE CENTRAL bank of Russia must simplify its bureaucracy in order to combat banking fraud and supervise more effectively the country's commercial banks, according to a report financed by the European Commission.

The study on "restructuring needs of the banking system in Russia" to be published later this month, covers everything from banking legislation to the ailing payments system.

Drawn up by French bank Union Européenne de CIG and auditors Arthur Andersen, it says "current legislation and regulations do not provide any rules... to prevent or suppress the potential malfunction of the Russian banking system". It says there are too many small under-capitalised banks which "exist only to borrow funds on the interbank market or from private depositors" to finance unprofitable enterprises which are the banks' shareholders.

It notes the lack of rules limiting bank ownership by industrial or commercial enterprises. A rule forbidding single shareholders owning more than 35 per cent of a bank, does not specify whether this includes indirect stakes.

At present most commercial banks admit there is virtually no supervision from the central bank. The report suggests that in the short term, the central bank should reduce the substantial amount of data it collects from commercial banks to focus on a few key indicators.

It suggests a rating system to reward banks which comply with central bank requirements, and calls for central bank guidelines on suspect transactions and money laundering.

Bankruptcy procedures should be better defined, as should a deposit protection scheme provided for by Russian law but which is so vaguely defined that insurance funds remain open to misuse.

Apart from supervision, the central bank's other persistent headache is overhauling a payments system which can take weeks to transfer money, losses documents and is vulnerable to fraud.

While five western central banks have begun concerted efforts to help the Russian central bank with this task, the report recommends standardising payment documents and using serial numbers to boost the system's "low" security level.

A few small reforms are already being implemented with foreign assistance. The central bank which today launches Russia's first treasury bill issue, also plans to begin auctioning off central

Moscow pledge on reforms to win IMF loan

THE RUSSIAN government and central bank will make a joint statement on Thursday pledging to push forward economic reforms in order to qualify for a \$3bn (£1.9m) loan from the International Monetary Fund, the country's finance minister said yesterday, writes Layla Boulton.

Mr Boris Fyodorov said the declaration would be followed by an application by the IMF to its board of directors for the release of \$3bn under a new systemic transformation facility designed to help countries switch to a market economy.

But rather than being an official IMF procedure, the statement appears to be an attempt by Mr Fyodorov to make reform promises as binding as possible on the rest of the government.

He hoped the government, which includes a number of conservatives who are senior to him, would for instance pledge to abstain from new spending decisions for the rest of the year.

Mr Fyodorov and the IMF fear a repetition of last year's scenario in which Russian authorities, including the present central bank governor, signed a statement of intent in order to receive a first \$1bn loan from the IMF but never fulfilled its contents.

Asked why the IMF should release the money this time, Mr Fyodorov, who only two weeks ago complained the Russian president was not pressing ahead with radical reform, said at least Russia was not moving backwards.

"Maybe there is no rapid movement, but there is a movement forward which deserves trust," he said. For example, he said, he was successfully cutting budget expenditure in spite of a deputy central bank governor's statement to the contrary.

bank credits, according to Mr Alexander Khandruyev, a deputy governor of the bank.

The credit auctions, prepared with the help of the International Monetary Fund, are designed to ensure more effective distribution of central bank resources.

However, critics say the fact that the central bank will decide which banks can take part allows for possible corruption. It is also not clear how an auction based on the highest bidder will ensure that the money goes to worthy causes.

France warns of rise in jobless

LABOUR minister Mr Michel Giraud yesterday warned that France's unemployment rate of 10.7 per cent would rise much further by the end of the year, Reuters reports from Paris.

He said estimates by Unedic, the French unemployment fund, that the number of unemployed would rise by 340,000 this year were realistic. In the first quarter of the year, the number of unemployed grew by 88,000 to 3,088,400, or 10.7 per cent of the workforce.

Mr Edouard Balladur, the prime minister who last week unveiled a mini-budget aimed at reviving growth, has already said he does not expect unemployment to peak before late 1993 or early 1994. The National Statistics Institute, in a report confirming that France had sunk into recession,

forecast last week that the jobless rate would climb to 11.2 per cent as early as June.

The economic downturn was yesterday underscored by reports from union officials that Elf-Atochem, the chemical group, and Shell France, the oil company, planned to cut a total of 1,350 jobs.

Faced with the deterioration in the job market, Mr Giraud said the government must continue with measures to ease unemployment and companies must limit lay-offs.

A five-year employment plan being drawn up in consultation with employers and unions would aim to promote job creation by easing payroll taxes on low-paid workers, rethink the way part-time work is organised and improve vocational training.

NEWS IN BRIEF

Swedish workers face lock-out

A PAY and productivity dispute in Sweden's electrical sector escalated yesterday when employers locked out about 17,000 workers, many of whom have been striking for more than a week, writes Christopher Brown-Humes in Stockholm.

The move came after both employers and unions rejected a mediation offer. The conflict threatens to disrupt production at both of Sweden's leading car manufacturers, Saab and Volvo, and to curtail activity in the building industry.

Kurds die in gunfight

Turkish troops killed 13 Kurdish guerrillas and wounded two in a gunbattle in south-east Turkey, agencies report. An official at the regional governor's office in Diyarbakir said the clash, the bloodiest since rebel Kurds declared a ceasefire in March, took place on Sunday near the town of Kulp.

Turkey says it does not recognise the unilateral ceasefire proclaimed by the banned Kurdistan Workers' Party (PKK) and has called on all PKK fighters to surrender unconditionally.

More than 5,600 people have been killed since the PKK began fighting for an independent Kurdish state in 1981.

Germany scraps separate data

Germany is scrapping separate trade data for the old East and West Germans. The Federal Statistics Office said it would no longer publish separate trade figures for the two regions of the united Germany, Reuters reports from Bonn.

Officials said that it had become too complicated to calculate the data in time because of the creation of the European Community's single market.

In the past, the office published pan-German trade figures for each month, followed by release of separate sets of data for west and east Germany later in the month.

The office plans to release pan-German February trade data today.

Portuguese road blockade

Farmers yesterday blocked the main road from Lisbon to Portugal's second city Oporto with tractors to protest against cheap fruit imports from Spain, Reuters reports.

Reporters at the scene said about 100 farmers had blocked about 100km north of Lisbon. Police were diverting traffic to avoid the barricade, which had caused tailbacks of up to 1km.

The farmers' protest followed demonstrations by fishermen over two weeks to protest against cheaper Spanish fish flooding auctions in Portugal.

Austrian Nazi charge denied

Austrian right-wing leader Mr Gottfried Kuessel pleaded not guilty yesterday to charges of fascist revivalism for saying he wanted to relaunch the Nazi Party, Reuters reports from Vienna.

Mr Kuessel, head of the fringe People's Extra-Parliamentary Opposition group, was charged after telling Germany's Tele-5 and the ABC networks in January 1992 he wanted to register the National Socialist party for elections.

THE FINANCIAL TIMES
Published by The Financial Times
(Europe) GmbH, Nibelungenplatz 3,
5000 Frankfurt am Main 1, Germany.
Telephone 49 69 136 530, Fax 49 69
596481, Telex 161191, Rapoint GmbH
Editor: DVM Druck-Vertrieb
Marketing GmbH, Admiral-Rosenfeld-
Strasse 3a, 6078 Neu-Isenburg 4 (near
by Hürup International).
Responsible Editor: Richard Lambert,
Number One Southwark Bridge,
London SE1 9HL, UK. Shareholders of
The Financial Times (Europe) Ltd,
London and F.T. (Germany)
(Advertising) Ltd, London, Shareholders
of the above mentioned two companies
are: The Financial Times Limited,
London SE1 9HL. The Company is
incorporated under the laws of England
and Wales. Chairman: D.C.M. Bell.
FRANCE
Publishing Director: J. Rolley, 168 Rue
de Rivoli, F-75004 Paris Cedex 3.
Telephone (01) 4297-0621, Fax (01)
4297-0629, Printer: S.A. Nord Editeur,
1571 Rue de Calais, F-91000 Roissy
CD-ROM. Editor: F.91000 Roissy
ISSN: ISSN 1143-2753. Constat
Publication No 6780D.
FINLAND
Financial Times (Scandinavia) Ltd,
Vimmelskaftet 42A, DK-1161
Copenhagen K, Telephone 33 13 44 41,
Fax 33 93 53 35.

IG Metall predicts acceptance of steel deal

By Judy Dempsey in Berlin

STEEL, metal and engineering workers throughout east Germany will soon accept the Saxony compromise agreed last Friday between IG Metall, Germany's powerful engineering union, and the employers, union officials predict.

Mr Jörg Barczynski, IG Metall's federal spokesman, was confident yesterday of acceptance despite the initial rejection of the deal in Mecklenburg-Western Pomerania and Berlin-Brandenburg.

However, strikes in the steel industry could continue "for a bit longer" because it would not receive the same pay increases as the metal and electrical workers.

Last week's agreement between Gesamtmetall, the metal and electrical employers' association, and IG Metall delays the equalisation of east and west German wages by two years to mid-1996. Pay increases, designed to bring eastern wages up to 80 per cent of western German levels last April, will be postponed until next December.

Mr Barczynski said these pay rises, although short of the 26 per cent for the metal and electrical sector agreed in the March 1991 contract between the union and employers, still represented a victory.

"In practice, the pay increase is about 21.7 per cent if we take into account other gains, such as two days longer holidays and Christmas money."

Yesterday, union officials in Berlin-Brandenburg said they wanted equal wages among the steel and metal industries.

Talks are due to resume today with the metal and electrical employers, but the union said strikes in the steel sector would continue until the steel employers drew up a separate agreement.

Mr Michael Böhm, IG Metall's spokesman in Berlin-Brandenburg, said: "The Saxony agreement makes the road to income parity too long, and the wage increase this year too small."

The union yesterday started holding ballots in Saxony to end the strike. If 25 per cent of its members vote Yes, the strikes could be called off in that state tomorrow. Ballots are expected to take place today in Saxony-Anhalt and Thuringia.



Yes campaigners take part in a boisterous demonstration outside parliament in Copenhagen yesterday

Danish Yes is no panacea for EC's fundamental ailments

Lionel Barber in Brussels lowers expectations for today's vote



Danish referendum

There is always an element of Russian roulette in a referendum, and the Danes have always liked to live dangerously.

But if the opinion polls are to be believed, the Danes will today approve the Maastricht treaty which they narrowly rejected almost a year ago.

A Danish Yes, however, would allow the EC to resume its halting progress toward political and monetary union. It would give a fillip to Mr John Major, British prime minister, as he pushes the Maastricht bill through final ratification in parliament.

But an upset in the UK courts (and the German constitutional court), Maastricht seems set for the greatest comeback since Lazarus.

Yet a positive vote in Denmark will not have any impact on the fundamental problems facing the EC: rising unemployment, low investment, a public spending crisis in most member states, and continuing monetary instability. Nor will

it resolve the central Maastricht dilemma: how to bridge the gap between what the Twelve were able to agree in December 1991 and what European public opinion has since been willing to accept.

This holds true not only for "semi-detached" EC member states such as Denmark and Britain, but also for the traditionally integrationist countries such as France and Germany, where today a majority of Germans would probably vote against giving up the D-Mark in return for a single European currency.

Nor will Danish approval of Maastricht dispel the impression of double-dealing which has permeated the treaty ratification process ever since the Danes first threw it out. As one of the European Commission's senior legal advisers inadvertently confirmed recently, the Danes are voting on the same treaty, whatever the extravagant claims made about the legally binding opt-outs obtained by the Danish government at last December's Edinburgh summit.

Those opt-outs detail Danish exemptions from the third phase of monetary union,

when the Twelve are supposed to move to fixed exchange rates by 1993 at the latest; a common EC defence policy; common citizenship; and co-operation on justice and immigration matters at a Community rather than an inter-governmental level.

The Danes won these exemptions in the original treaty negotiations; but they have since undertaken to bind themselves, not just now but in the future, to withdraw from these parts of the European union foreseen under Maastricht.

The Danish deal which was deemed necessary to salvage the treaty looks very much like turning the EC Community into a Community *a la carte*.

Yet there is a precedent: 18 months ago, the UK rejected the Maastricht social chapter and reserved its right to take part in a single currency or European monetary union. The question is whether countries wishing to join the EC club will now demand similar preferential treatment, creating a new, multi-speed Community.

The official line in Brussels is that Austria, Finland, Norway and Sweden cannot expect the Danish treatment; privately, senior EC officials say none of these applicant countries has the muscle to secure such exemptions. Indeed, some predict that at least one, possibly two applicant countries will prove unable to persuade their public to support the Maastricht terms.

Norway, which rejected EC membership in 1973, is put in the riskiest category; but officials say the slow pace of enlargement talks with Austria reflects the weakness of the coalition government and concern about how EC membership may affect next year's general election. One senior Commission official offered the

blunt assessment that a partial failure of the enlargement talks could be useful in that it would deflate the aspirations of eastern Europe's emerging democracies.

Such views underline how Maastricht has failed to resolve the tensions between those in the Commission and the federalist-minded EC states such as Belgium and the Netherlands who want to "deepen" EC institutions at the expense of national sovereignty, and countries like Britain and Denmark who wish to "widen" membership and focus more on its economic aspects, notably its ability to expand eastwards as a free trade area.

Sir Leon Brittan, EC Commissioner for external economic relations, argues that it is time the Community focused on pressing matters at hand, such as concluding the Uruguay Round in the Gatt trade talks and meeting the historic challenge of integrating eastern Europe into the west, both politically and economically. On institutional change, he says: "I don't think it's the right time. This is not Maoist China, I don't believe in perpetual revolution."

A Danish No would challenge these assumptions, if only because it would force member states to re-examine the limits of their co-operation, perhaps encouraging some to venture beyond what was agreed at Maastricht.

The most obvious parallel is 1963, when President Charles de Gaulle vetoed British membership (encouraging Denmark to stay out, too). Within weeks, de Gaulle and Chancellor Adenauer signed the Elysée treaty, the foundation of Franco-German co-operation which has underpinned the EC in the 30 years since, with the UK all too often left on the sidelines.

EC Documentation—Fast • Easy • Economical

New Commission Proposals — Council Common Positions — Parliament Session Documents — and more

Need EC documents? Let us get them for you immediately.

We have the latest EC documents concerning:

- Capital adequacy standards for investment firms, credit institutions
- Public procurement—electrical power sector, U.S. accord
- Liberalized telephone service and open network provision
- Food additives and novel food ingredients... and more...

Delivery by courier, mail, or fax. Satisfaction is guaranteed.

European Document Research
Boulevard Charlemagne 44, B-1040 Brussels; (32-2) 230.88.14; Fax: (32-2) 230.89.65

Official agent of the European Communities' Office for Official Publications

Spain's right quits Franco's shadow

By Peter Bruce in Madrid



SPANISH ELECTIONS

WHEN Spain's ruling Socialists, from prime minister Felipe González down, are out on the election campaign trail, they never mention General Francisco Franco by name. But they assume everyone knows who they are talking about when they refer to their conservative opponents in the Partido Popular (PP) as la Derecha - the Right. "The Right have never trusted Spain," Mr González shouted to an appreciative audience recently. "They ruled for a century and now they can wait awhile."

Reference to la Derecha is supposed to send shivers down the spines. The clear threat is that if la Derecha wins the general election on June 6, there would be a taking of account, as there was after the Spanish civil war. People who have run and suffer discrimination. Who, after all, could forget the nearly 40 dark years of dictatorship under Franco?

So far, the scare tactic has worked. In three successive elections since 1982 Spaniards have returned the Socialists with overall majorities.

This time it may not work. The Partido Popular is neck and neck with the Socialists in the polls and is doing well among young voters and students who, the Socialists have begun to realise only recently, have no memory of Franco and see nothing shameful in supporting a conservative party.

The devaluation last Thursday of the peseta and a big rise in unemployment may also strengthen the view that a business-oriented party might be able to run the country better than the Socialists.

Mr Rodrigo Rato, a leading PP MP and a possible finance minister should the party win on June 6, says: "We ignore it now. We are another generation and the public just don't buy it. If the Socialists go on playing this game they are making a big mistake. We have become a mix of liberal and Christian Democrat."

The PP is a curious animal. It is a recent mutation of the former Alianza Popular, founded by one of General Franco's most famous ministers, Manuel Fraga. He created the AP in 1977 after refusing to serve under prime minister Adolfo Suárez, whom he considered too progressive.

When Mr Suárez's centrist UCD government collapsed in 1983 and the Socialists won their first election, the AP became the standard bearer to the right of the government.

While Mr Fraga was a visible presence in the AP, he was a convenient demon for the

Socialists. It was widely assumed that, in a country with a natural majority to the left of centre, the conservatives could never progress far. But in 1989 the old man shuffled off to be elected president of his native Galicia and the AP began vigorously to shed itself of its Francoist heritage.

It is a job not yet quite done but it would be foolish to question the PP's attachment to democracy. "When Franco died [in 1975] the leadership of this party was 16 or 20 years old, for goodness' sake," says Francisco Álvarez Cascos, 45, the PP secretary general. "It is ridiculous to burden us with a memory that has nothing to do with us."

The patient re-positioning of the PP, bringing it closer to the vital centre of Spanish politics, is paying off. Largely because of the Socialists' inability to fight off recession and their unconvincing denials of corrupt party financing, young conservatives such as Mr Rato, Mr Cascos and the PP leader, José María Aznar - who were brought into politics by Mr Fraga but have made themselves independent of him - suddenly find themselves tantalisingly close to power.

"Nowadays," says Mr Cascos, "the only leader young people are able to use as a reference when they think about their problems is Felipe González. He has no credibility when he invokes the memory of Franco in front of these people."

The prospect of power seems to have softened them. "The Socialists are not the devil and we are not going to throw everything out of the window when we take power," says Mr Rato.

Not everyone believes that, but the PP and the Socialists agree more on policy than either would like to admit. Both claim they will freeze taxes after the election and then try to cut them. Both want a "social pact" with the unions and employers to help wrestle the country out of recession. Both want to keep the peseta in the exchange rate mechanism of the European Monetary System. Both would actively use public spending to create jobs.

There are differences of style - the PP would privatise quicker and try to cut taxes deeper than the Socialists, but where the PP scores now is that it is a more united party than the Socialists. "I'm saying what all of my party is saying," says Mr Rato, "but Mr [finance minister Carlos] Solchaga cannot get his policies past his party."

That division lies behind the Socialists' likely electoral disaster. While the government has been chasing its vision of a modern, vibrant state rubbing shoulders with the rich and powerful, the party has had to struggle to hold its core vote in the forgotten and poverty-stricken countryside. The

JOSE MARIA AZNAR, the 40-year-old leader of the Partido Popular, is intense and serious. At election meetings he speaks in grave, clipped sentences while his right arm pumps up and down. His neat black hair and moustache can make this image a little uncomfortable at times. But there is little doubt that Spain's conservatives, liberals and Christian Democrats owe him a huge debt for making them real contenders to govern again after nearly two decades in the political wilderness.

He was made PP leader in 1989 and he has since succeeded in dragging the party from the right towards the centre, attracting young voters in the process. Mr Aznar would try to form a government of professional politicians and businessmen if the party let him.

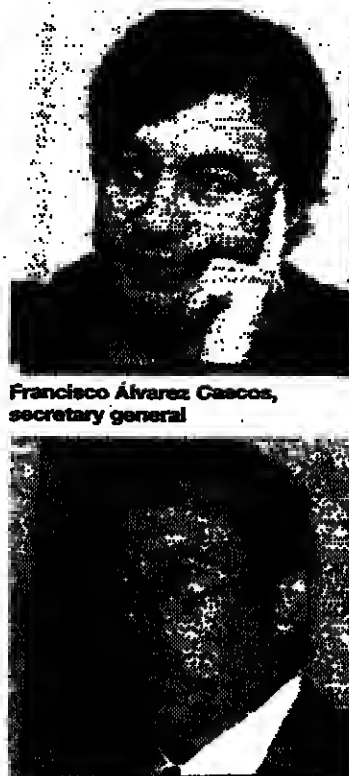
government and the party have different agendas and it has begun to show.

The conservatives have no such problem. They have an enthusiastic constituency and are rapidly building support among women and students.

Challenges to González



José María Aznar, leader of Partido Popular



Rodrigo Rato, parliamentary leader

Nevertheless, the PP knows it cannot win an overall majority and it is by no means certain that it will even win as many seats as the Socialists.

But the election will almost certainly result in a hung parliament and, in order to gov-

ern, the PP would have to do deals with the leading parties from the two regions of Spain most brutalised by Franco - the Basque Country and Catalonia. "Perhaps," ventures Mr Rato, "we might even do deals with the Socialists."

Any of those combinations would put Socialist demonology to the test and if even one of them worked, Spain might at last be able to get on with being a democracy without constantly being reminded about when it was not.

Hungary set for austerity before election

By Nicholas Denton in Budapest

HUNGARY'S beleaguered and unpopular conservative government has defied conventional political logic by unveiling an austerity budget plan just a year before elections.

Mr Ivan Szabo, the finance minister, yesterday steered the public and his own fractious MPs for painful tax increases and spending cuts to restrain a surging budget deficit.

"We have reached a point where we face a huge rock and we have to decide whether we climb it or not," the minister said.

Mr Szabo's parliamentary preview of a supplementary budget prepared the way for deep cuts in real public sector pay and an increase in value-added tax.

The finance minister said tough measures were necessary to bring the public sector deficit, which climbed to 7.3 per cent in 1992, down to 6.8 per cent of GDP this year and 5.6 per cent in 1994.

Only by reducing the short-

fall can Hungary realise a draft 18-month credit agreement with the International Monetary Fund which would return the country to financial respectability.

In proposals submitted to the IMF, the government has outlined an increase in the lower rate of VAT from 6 to 10 per cent and the abolition of zero-rating, to raise an extra Ft40bn (\$266m), or 1 per cent of GDP, for next year's budget.

The increase will hit Hungary's poor the hardest and is bound to enrage a public whose anger at this January's VAT increase - which led dozens of people to mount hunger strikes - is only now dying down.

The government also envisages a narrowing of tax exemptions, a clawback of income-tax exemptions on higher earners, and the imposition of additional fees for a wide range of public services.

To restrain expenditure the authorities have put forward deep real cuts in public sector pay, subsidies and transfers to local authorities.



OECD sees two more years of Icelandic gloom

By Christopher Brown-Humes in Stockholm

THE outlook for Iceland's economy in 1993 and 1994 is "distinctly unfavourable", the Organisation for Economic Co-operation and Development (OECD) said yesterday. It forecasts a 1.8 per cent fall in the country's output this year, mainly because of problems in the fishing industry, which accounts for 75 per cent of exports. Weaker prices and sharply reduced cod supplies have produced a financial and social crisis in the fisheries sector, it noted.

The report said Iceland was also being hit by poor demand for its two other big export products, aluminium and ferro-silicon. A third factor was the impact of rising unemployment and a tight government macro-economic strategy on domestic demand.

The report makes gloomy reading coming after last

year's 3.25 per cent fall in GDP and 5 per cent drop in domestic demand. The OECD expects unemployment, which last year reached nearly 5 per cent, to rise to 5.3 per cent this year and 6.1 per cent in 1994.

But it believes the country's prospects will begin to brighten next year thanks to the impact of lower taxes, the depreciation of the Icelandic krona, wage moderation, and the benefits of membership in the European Economic Area.

"1994 will probably be a transition year, possibly benefiting from a recovery in export markets and early gains from European integration," it said, predicting GDP growth of 1 per cent. The organisation says Iceland should benefit further if it goes ahead with the planned construction of an aluminium smelter. Estimates show the project will add 1.75 percentage points to GDP growth over the first three years of construction.

Do your temporary staff leave a permanent impression?

All too often temporary staff leave only a temporary impression.

But shouldn't the impression be more permanent?

When you use Manpower, that's exactly what happens.

As the UK's leading employment services company, no one goes to greater lengths to make sure the right person is found for each job.

First, our branch staff will

visit your office to fully assess your needs, however large or small.

Then we select the perfect match using our own carefully developed assessment systems. And we don't stop when our staff start.

We continually assess performance from both our clients' and employees' perspective.

The result is unrivalled.

Our people are right for the

job, ready to start work the moment they arrive.

And they continue to perform for as long as you need them.

Our overriding aim is to make a measurable difference to your business and leave a permanent impression.

Please call our Business Development Department on 071 224 6688.

MANPOWER
You can measure the difference

*REGISTERED TRADEMARK

EXCEPTIONALLY IN MONACO
during the week of the Monaco Grand Prix from
Saturday 15 May to Saturday 22 May 1993
EXHIBITION - SALE
OF PRESTIGIOUS VEHICLES
Rolls Royce - Bentley - Ferrari - Jaguar
Lamborghini - Aston Martin - Mercedes, etc...
BRITISH MOTORS MONACO
15, Bd Princesse Charlotte
Tel: 93 25 64 84 / Fax 93 50 35 30



Manpower is the first national employment services company to be certified as a company of Assessed Capability to BS 5750.

FS 11607

NEWS: THE AMERICAS

Justice Department asked for opinion on bank's challenge to Californian unitary tax system

US court delays Barclays tax ruling

By George Graham in Washington

THE US Supreme Court has asked the Justice Department for its opinion on Barclays Bank's suit against California's worldwide unitary tax system, forcing the Clinton administration to take sides on the issue. However, the court's decision also delays indefinitely any final decision on the 10-year legal wrangle.

Barclays has asked the Supreme Court to outlaw the unitary tax system, under which companies may be taxed not just on the profits they

make in California but on a proportion of their worldwide profits calculated in line with the size of their payroll, property and sales in the state.

Previous US administrations have sided with Barclays in the case, arguing that the unitary tax method could unravel the system of bilateral treaties under which international taxation is regulated.

But President Bill Clinton promised influential California backers last June that "a Clinton administration will be pro-California in this matter".

Although his administration has not gone so far as to file a brief with the Supreme Court on California's behalf, it reversed previous administration policy by not filing for Barclays. While the Justice Department could file a neutral brief, the Supreme Court's request for an opinion will make it more difficult for the administration to sit on the fence between its California supporters, who have been at pains to remind the president of his pledge, and angry foreign governments, who have been vociferous on Barclays' behalf.

Mr Jerome Lihir, of the Washington tax law firm of Sutherland, Ashill & Brennan, said that if the Solicitor General filed his views over the summer the court should announce whether it would hear the Barclays case on the first Monday in October.

However, there is no time limit on the Solicitor General, and Mr Drew Days, Mr Clinton's nominee for the office, has not yet been confirmed by the Senate.

"As a practical matter, and assuming that the Supreme Court were

to agree to hear the case, a decision would be close to a year away," said Mr Jim O'Hara, world-wide head of tax with the Cleveland-based law firm of Jones Day Reavis & Pogue.

The UK government, however, has threatened retaliation that could cost California-based companies with British subsidiaries an estimated \$50m a year if the matter is not resolved by the end of December. Inland Revenue officials are travelling to Washington this week for talks with the US Treasury.

Crackdown on crime bosses startles Brazil

By Christina Lamb in Rio de Janeiro

A RIO judge has taken the first step towards ending crime networks throughout Brazil. The surprise move could herald the end of Brazil's traditional soft approach towards organised crime.

The regular monthly court appearance for the *bicheiros* - men who run Rio's massive illegal gambling network - is usually a formality. They pay off local police and politicians, and the case investigating them for Mafia-style activities has been running for seven years with no progress.

But last Friday 12 of the city's 14 biggest crime bosses were handcuffed and led away from the court. The judge, Denise Frossard, ordered their arrest for "threatening public order" after one of their bodyguards (an off-duty military policeman) was caught trying to enter the courtroom armed with a Colt 45 and a Magnum revolver.

Inspired by recent events in Italy, Ms Frossard's decision could put her own life at risk. An editorial in the *Jornal do Brasil* newspaper enthusiastically described it as "perhaps the most impressive moment in Brazilian judicial history".

Ms Alba Zaluar, a leading authority on crime in Rio, says: "This may finally break the vicious circle of a justice system where only the poor go to jail."

Brazilians were riveted to their television screens watching the 12 men being led away and transferred under police escort to the Ary Franco prison to share a cell with eight others. There was much mirth as prison guards refused to allow the entry of an exercise bike brought by one of their aides.

Ms Frossard's ruling has been supported by her colleagues and Rio's chief justice says he will resist all pressures to drop her from the case. The move follows the opening of investigations into 15 of the city's top-ranking policemen for alleged corruption.

But the *bicheiros* have powerful friends. The gambling racket turns over millions of dollars a week and, although illegal, it is conducted openly on almost every street corner of Rio. The *bicheiros* finance many of the city's football clubs and run Carnival, sponsoring all the main samba schools. Only two months ago they were seen by 50m television viewers being embraced by the mayor of Rio during the Carnival parade.

A sentence is expected on Friday. Even if convicted, the *bicheiros* are expected to carry on running their lottery from jail and analysts fear they may use their estimated 30,000 strong ranks to unleash a campaign of violence in Rio.

UK sparks worries in Belize

By Canute James in Kingston

THE opposition in Belize has accused the government of having no alternative plans for the country's defence after British troops leave. Local economists are also expressing concern about the impact of the pull-out, announced by the British government last week.

The garrison of 1,400 troops was stationed in the central American country to deter neighbouring Guatemala, which threatened many times to invade the former British colony in pursuit of a 130-year-old territorial claim. The overall responsibility for defence will pass to the 600-strong Belize Defence Force.

Britain said it was closing the garrison, but would leave 150 soldiers in Belize and use the facilities for training. The move follows agreements between Belize and Guatemala in the past two years which have cleared the way for a diplomatic end to the dispute.

The contingent is a significant contributor to the Belize economy. Maintaining the garrison in Belize costs the British government about \$40m a year. Economists say the country earns \$35m a year (about a fifth of the country's gross domestic product) from the presence of the garrison.

The government denied it was unprepared for the British decision.

Pérez waits for court to settle his future

VENEZUELA'S President Carlos Andrés Pérez, who survived two attempted coups last year, could be forced out of office by legal proceedings before his five-year term expires in February 1994.

The Venezuelan supreme court is expected to decide this week whether there is sufficient cause to impeach the president for alleged mismanagement of \$17m in government funds appropriated for security and defence purposes in 1992.

The charges - the first to be lodged against a sitting president in Venezuela's 35 years of democracy - were filed with the court in March this year by Mr Ramon Escovar Salom, the attorney-general.

The case, and the president's erratic reactions to the threat of impeachment, have caused a political crisis, confusing domestic and international capital markets and sparking fears of a new coup.

Venezuelan authorities have increased police and national guard patrols throughout the capital in anticipation of anti-government protests this week. Officials are particularly concerned that if the supreme court should decide in favour of the beleaguered president, the ruling could unleash violent demonstrations.

If the court decides that there is sufficient cause to proceed against Mr Pérez, the Ven-

ezuelan constitution says the Senate must then decide, by a majority vote, whether to confirm the decision.

If the senate does decide that the president should be tried - and Mr Pérez lacks a majority in the upper house - he will be suspended from office and then tried by the supreme court.

During the suspension, the chairman of the senate, Mr Octavio Lepage of the ruling Democratic Action (AD) party,

Impeachment looms for Venezuela's leader, reports Joseph Mann

is supposed to take over as acting president.

However, there is confusion over the legal situation. While the constitution stipulates a succession procedure, it does not clearly cover all eventualities.

Mr Pérez, for example, earlier this month said he would resign if the supreme court voted to impeach him or if it delayed a decision.

Now, however, he says he will appoint an acting president from his cabinet and devote up to 90 days to his legal defence; he denies all

wrongdoing. The president originally told friends and associates on May 5 that he would resign, after the Venezuelan media revealed that the chief justice of the supreme court had issued a supposedly secret opinion favouring impeachment.

The president's apparent decision to hold on to office has occasioned intense legal and political debates over whether he legally can, or morally should, appoint a substitute in an attempt to avoid suspension by the senate.

Such a move could lead to a direct confrontation between the executive and legislative branches at a time when the country's political stability is very much in doubt.

Currently, a majority in congress favours the president's resignation, or at least his acceptance of a suspension from duties during the course of a possible trial. Lawyers say that if the president is found guilty by the supreme court, he would be removed from office and could go to jail. If he is found innocent, he would be reinstated for the remainder of his term.

Over the last few days, pressure has become more intense on Mr Pérez to quit. The chairman of his own political party called for his resignation and warned that a refusal to step down could cause violence, or



Carlos Andrés Pérez: pressure to quit growing intense

leave Venezuela with two presidents - one appointed by Mr Pérez and the other by congress.

Other important political figures, including Mr Lepage (who stands to take over as acting president), and three presidential candidates from the opposition, also said Mr Pérez should leave office.

Supporters of the president say the charges do not prove any criminal activity and only indicate a series of administrative irregularities in handling money from a "secret account" in the Interior Ministry. They say that the attacks on

Peru's rebels step up violence before strike

PERU'S Shining Path rebels have stepped up their campaign of violence in advance of an "armed strike" called for this week to mark the 13th anniversary of the guerrilla war, AP reports from Lima. On Sunday the rebels bombed a bank and a bridge on the third day of an offensive that has killed seven people and wounded eight.

President Alberto Fujimori urged Peruvians to ignore the strike and promised the armed

forces would tighten security in the capital.

Police helicopters clattered overhead and police and army patrols searched cars and checked identification in different parts of Lima.

The offensive was apparently aimed at intimidating Peruvians into staying at home during an armed strike ending tomorrow. During armed strikes, the rebels ban transport and commercial activity and kill those who disobey.

NEWS: WORLD TRADE

EC to push Japan over tariff cuts

By David Buchanan in Paris

EUROPE would seek further tariff cuts, especially in processed food, from Japan which in talks in Toronto last week offered a 55 per cent reduction in about 770 industrial products, Sir Leon Brittan, EC trade commissioner, said yesterday.

In an attempt to allay persistent suspicions in Brussels that the Commission is signing deals behind the back of France and other EC governments, Sir Leon said the aim of last Friday's meeting in Toronto with US, Japanese and Canadian negotiators had been "to try to commit Japan, to a certain extent, to a market access agreement" before the Group of Seven's July summit in Tokyo.

Japan's tariff offer on industrial products is "a step in the right direction", he said, but it did not go far enough, particularly for processed foods.

Speaking before meetings with French ministers yesterday, Sir Leon praised last week's French government memorandum on Gatt as set-

ting out "clearly and in detail" its position, though he was sceptical about the call for new forms of protection against unfair trade. "I think we have enough instruments; the question is whether the Community wants to use them."

The French memorandum urges the EC to revive its so-called new community instrument. This 1984 provision allows the Community to retaliate unilaterally against unfair trade practices, but has rarely been used for lack of a consensus within the EC council of ministers.

Sir Leon said he was counting on a definitive settlement of the US-EC oilseeds dispute next month. Future farm disputes with the US could be avoided, he told the Institute of Political Science in Paris on Sunday night, if the EC reached an overall agricultural agreement with the US and other Gatt partners. Such an agreement would also "give for the first time explicit recognition" to the EC's form of farmer support, while restricting US as well as EC export subsidies in cereals.

Germany to buy Norwegian power

A 25-YEAR contract for Norway to supply Germany with hydro-electric power has been signed by Statkraft, the Norwegian electricity utility, and PreussenElektra, one of the big three German power companies, writes Quentin Peel in Bonn. The deal, for an initial 2bn kWh/hrs to be supplied to the German grid, will have to be approved by both the Norwegian government and German parliament.

It is the first long-term foreign electricity supply contract to be signed by PreussenElektra, and suggests a departure by the company in turning to foreign sources for competitive power supplies.

It also marks a further move away from dependence on nuclear and coal-fired power stations, which provide 95 per cent of the company's electricity supplies.

The deal - welcomed by the Green party as "a step towards abandoning nuclear energy," although the company denied this was intended - also provides for a cable linking Norway and Germany, either direct or via Denmark.

However, the power should initially be carried along existing power links via Denmark, and possibly Sweden. PreussenElektra is involved in laying a cable link to Sweden for a future exchange of power.



Ralph Nader: white knight

A consuming interest in trade

AN ORDINARY consumer activist might be expected to applaud agreements which are designed to usher in freer trade - and, in theory, lower prices. But there is nothing ordinary about Ralph Nader, and never has been.

The ageing white knight of US consumer activism is as angry as when he first burst on the national scene in 1968 to fight for car safety. He has long identified the "imperialists" of multinational corporations as the enemy. And it is their influence with the US trade negotiating team that makes the Uruguay Round and the North American Free Trade Agreement suspect to him.

Mr Nader has for three decades been battling everything from diseased fish to higher car prices or dental X-rays and defective tyres.

Since his heyday, he has suffered some loss of stature - critics portray him as a vengeful, thoroughly paranoid zealot - but he still ranks on the lists of Most Admired Americans, and there are still fans who, every four years, urge him to run for president.

Mr Nader has trained his attention on an ever-expanding list of government and corporate evils. And so it is that he is sharpening his lance and forming alliances for a crusade

Veteran activist Nader turns on 'free trade', writes Nancy Dunne

against the talks under the General Agreement on Tariffs and Trade and the Nafta.

What drew Mr Nader's attention to the Uruguay Round was the decision, pushed by the US, to devise global rules to stem the use of health and safety standards as trade barriers.

"Trade agreements are becoming more and more blatantly over-reaching," Mr Nader said, in a recent interview. "They are going way beyond tariffs and traditional commercial issues into overriding what they call 'technical barriers to trade'."

The great fear of Mr Nader and his allies in the environmental movement is that a Gatt or Nafta dispute settlement commission would find US standards actionable because they are more stringent than those of the rest of the world. Citizen groups have no influence with these international panels; they cannot bring cases, nor are they party to the closed-door discussions that lead to decisions.

Mr Nader is convinced that the multinationals will use these panels

to weaken worker safety and food and health regulations.

The current Gatt should be abandoned, Mr Nader said. The US should restructure its relations to give the greatest trade advantages to democracies which uphold worker and human rights. Democracies should only give up some of their sovereignty if it is to a democratic trading organisation which allows petitioning by citizens and local governments as well as national governments.

Mr Nader slammed a foot-high stack of documents on his desk. "This is the Nafta," he said. "Fewer people have read this than have read and understood Einstein's theory of relativity. I'll guarantee you that 99 per cent of the so-called liberal free traders have never read this or have never read detailed summaries of this and are simply thinking this is nothing more than a late 20th century version of Portuguese wine trading for British textiles."

It is not possible to have a trade alliance with Mexico, which has "fun-

damental police state characteristics", he said. Besides its cheap labour, it has as a "comparative advantage" its failure to enforce its child labour law. No trade agreement with the US can compel the Mexicans to enforce their worker, health or safety laws.

"Mexico is the land of the ultimate no-law law. Non-enforcement of laws is a way of life."

Although he generally favours lowering or eliminating tariffs, the effort should not begin until there are "alternative employment opportunities", he said. In Mexico, for example, the planned phase-out of tariffs on maize over the next 15 years could dispossess 7m-8m peasant farmers.

"In the crime-ridden slums of Mexico City they can't even breathe fresh air or drink water. In the *maquiladoras* [border factories], they live in shacks. There is no community, no schools, no social life." Prostitution and drugs, he said, accounted for a high labour turnover although wages there are nearly the highest in the country.

The Nafta is expected to go to Congress this summer. It is already unpopular, and if Mr Nader has his way, he and his allies in the environmental and labour movements will make it more so.

Ukraine seeking trade reform

By Chrystia Freeland in Kiev

THE Ukrainian government yesterday moved to repeal export quotas and slash export taxes in an attempt to boost falling trade revenues.

Foreign businessmen have been scathing about the system of export quotas and taxes introduced in Ukraine at the start of the year. Many western economists blame the arbitrary administered and restrictive system for this year's sharp drop in the country's exports outside the former Soviet Union.

Government officials said the cabinet of ministers approved a decree yesterday which promised to cut by 80 per cent taxes on the export of a number of ferrous metals, cast iron, cement, chemicals and other commodities. The decree also calls for the removal of export quotas on several categories of goods.

If the decree is implemented

it will bring the rules governing Ukrainian exports outside the former Soviet Union closer into line with the more liberal regulations on exports to other member countries of the Commonwealth of Independent States.

Mr Serhiy Terokhin, deputy minister of the economy, said the attempt to liberalise trade with countries beyond the former Soviet Union was aimed at compensating for the republic's deteriorating economic relationship with Russia.

Over the past year Russia has incrementally raised prices for the oil and gas which it supplies to Ukraine. Experts estimate that Ukraine, which traditionally received Russian fuel at a fraction of the world price, now pays 70 per cent of world rates for the oil.

Twelve fix steel duties for east

THE EC has fixed definitive anti-dumping duties of up to 21.7 per cent on seamless iron and steel tubes imported from Hungary, Poland and Croatia, writes Andrew Hill in Brussels.

But officials said yesterday the duties were "theoretical" as almost all steel producers in the countries had given price undertakings, exempting them from duties.

The Commission fixed provisional duties in November after EC producers complained the industry was being undermined by cheap imports. The duties have now been fixed, with immediate effect, at 21.7 per cent for imports from Hungary, 17.4 per cent from Croatia and 10.8 per cent from Poland.

The EC has also decided to set tariff-quotas on a wider range of Czech and Slovak steel products as part of measures aimed at protecting EC industry from the cheap imports.

Britain suspends export credit cover for Tehran

By David Dodwell, World Trade Editor

BRITAIN'S Export Credits Guarantee Department has effectively suspended medium- and long-term export credit cover for Iran because of concerns over the country's shortage of foreign exchange.

The move is part of a stand by leading export credit agencies unwilling to accept Bank Markazi as the Iranian government's choice as guarantor of export deals. British exporters were notified of the decision in a letter on April 19, the ECGD said yesterday.

Japan's trading houses are believed to have arrears of up to \$700m, according to the specialist publication *International Trade Finance*. About \$300m of this was covered by the Ministry of International Trade and Industry.

In 1992 Britain's exports to Iran grew by about 10 per cent to \$268m (\$874.72m), giving a trade surplus of \$404m. Iranian

imports from Britain totalled \$127m in the first quarter of this year.

The country's total imports in the year ending in March 1993 were \$20.8bn, down from \$25bn the previous year as balance of payments problems grew more acute.

The suspension of cover is expected to have marginal impact on British exporters. The ECGD resumed cover in December 1991 after having kept it off cover for 10 years. An unresolved dispute over repayment of debts dating back to the Shah's regime has prevented export deals being given backing since then.

Other governments have had similar disputes, but some resumed medium-term credits. German, Japanese and Italian banks are thought to have the greatest exposure, although none is forthcoming on the extent of exposure.

Payment problems appear to have been of greatest concern in the *forfait* market, where

German, Japanese and Italian banks are thought to be holding several billion dollars worth of Iranian letters of credit.

● The German Finance Ministry has confirmed a newspaper report that the government was forced to cover DM2.2bn (\$1.36bn) in defaulted payments on export credits made to the former Soviet Union, Iraq and Brazil in 1992. Reuters reports from Bonn.

A spokesman said the Commonwealth of Independent States defaulted on credits totalling DM955m. He added that Brazil also defaulted on Hermes export credits totalling DM747m and Iraq defaulted on DM312m. The figures were in a Finance Ministry report to parliament's budget committee.

Because of the high rate of default on loans and uncertainty about future solvency, Bonn has warned German companies against conducting business in the former Soviet Union.

Bankruptcies in Japan rise by 3.9%

By Robert Thomson in Tokyo

JAPANESE corporate bankruptcies in April rose 3.9 per cent year-on-year, but the amount of outstanding debt was 55.9 per cent lower than a year earlier, and property-related bankruptcies fell sharply.

Bankruptcies linked to the downturn in the Japanese economy, as distinct from speculative failures, accounted for 61 per cent of the 1,154 cases last month, according to Teikoku Data Bank, a private research agency.

Another sign of the continuing downturn was a 10.3 per cent fall last month in Tokyo department store sales, with weakening demand for most lines and, in particular, for luxury goods and more expensive household products.

The Japan Department Stores Association said the sales fall in April was the 14th consecutive month of year-on-year decline, and reflects the lack of confidence of Japanese consumers, whose spending has fallen as overtime hours have been reduced and job security threatened.

Bankruptcies of retailers were also 23.7 per cent higher than in the same month last year, and a fall in sales was identified as the cause of 47.7 per cent of last month's failures, which left liabilities of ¥377.67bn (£1,996bn) down 55.9 per cent.

Property company bankruptcies, at 56 cases, were at their

lowest level since January 1991 and, by value at ¥54.7bn, the lowest since November 1990, when the collapse in property prices began to take a toll on the country's more aggressive developers.

Teikoku Data Bank suggested that the recent appreciation of the yen was likely to lead to increasing bankruptcies in currency-sensitive industries, such as suppliers of parts to exporters, while there was no sign that the slump in consumer confidence is nearing an end.

● In Japan's latest influence-peddling scandal, the Tokyo District Court sentenced a businessman yesterday to five years and six months in prison for giving ¥90m in bribes to a former cabinet minister, AP adds.

Mr Goro Moriguchi, a former vice-president of Kyowa, a steel-frame maker, admitted that he gave the cash bribes to Mr Fumio Abe, a former senior political ally of Mr Kiichi Miyazawa, the prime minister.

Mr Masaru Suda, the presiding judge, told the court Mr Moriguchi handed over the bribes in return for favours while Mr Abe headed the Hokkaido Development Agency in 1990.

Mr Suda also accused Mr Moriguchi of swindling trading companies out of ¥6.9bn by tricking them into making advance payments for transactions involving Kyowa.

The company is now bankrupt.

Chinese put money where their Mao is

Traders quick to cash in on 100th anniversary of the leader's birth, says Tony Walker

IN THIS 100th anniversary year of his birth Mao Zedong might turn in his grave at such displays of raw commercialism.

Mao badges, buttons, little red books, portraits, busts, memorial coins, stamps, kitsch cigarette lighters and dozens of other trinkets of China's revolutionary past are being sold in a dusty Shanghai park by traders seemingly more interested in the capitalist road than they are in the glorious history of the revolution.

Old Mr Lin, a peasant farmer from Jiangsu province, reckons he has accumulated 8,000 Mao items, dozens of which he drags, cascading from sacks, satchels and the deep pockets of his patched jacket.

"Of course, Mao would be very happy seeing me selling his badges," he believed that he should make revolution first, and then get down to business," said Mr Lin with a commercial glint in his eye, lifting up his pullover to display a selection of badges pinned to a grubby vest.

The brisk trade in Mao memorabilia in Shanghai and at dozens of other locations throughout China probably also represents yearning for the past among older-generation Chinese who are having



A businessman demonstrates the capitalist spirit in China as he chooses and weighs vegetables in a Shanghai market

enormous difficulty coming to terms with what they regard as a "money-grubbing" present.

Mao, for all his enormous faults, for all the heartbreak and misery his vainglorious theories about perpetual class struggle brought to millions, still represents a degree of cer-

tainty in a world that is undergoing revolutionary change.

Thus, one old man in the Shanghai market said that whatever mistakes Mao might have committed in his later life he should be revered for flat-tenlog China's "three big mountains": feudalism, colo-

nialism and imperialism.

Mao as a talisman is also undergoing something of resurgence among young Chinese: those who were perhaps too young to be directly exposed to the madness of the Cultural Revolution between 1966 and 1976, when life was turned upside down, often tragically, for millions of families.

Mao portraits, like an enigmatic oriental St Christopher, dangle from the rear-view mirrors of thousands of vehicles throughout China. Somehow, in death, the "great belman" has become the patron saint of Chinese drivers; and superstitious stories abound of cars displaying his portrait avoiding accident in a country where 100,000 people died on the roads last year.

In this anniversary year of the birth of a man whose legacy to China is extremely complicated - official judgment holds that he was 70 per cent "good" and 30 per cent "bad" - the authorities seem undecided about how to mark the occasion. This is partly, one suspects, because the leadership understands that Mao would not approve the course they have adopted, which is to embrace capitalism in all but name.

Indeed, drawing undue atten-

tion to Mao and his thoughts might highlight the contrast between past certainty, however austere, and present uncertainty. A deeply flawed Mao remains, nevertheless, an important symbol of Communist party legitimacy at a time of rapid change and weakening ideology when his heirs clearly wish to preserve a link, however tenuous, with a revolutionary past.

Preparations are going ahead to mark anniversary this December 26, albeit on a fairly modest scale at this stage. Much activity centres on Shaoshan village near Hunan's capital, Changsha, where Mao was born, the son of a relatively well-to-do peasant and grain merchant.

At Shaoshan, set in green and pleasant hills, additional memorials - as if there were not enough already - are being erected. A Mao library is under construction along with a new building housing Mao relics.

Elsewhere in China, artists, writers and film makers are also doing their bit to mark the anniversary. An album of calligraphic works is to be published to note the occasion, and three feature films and five TV dramas are in production.

At the Mao mausoleum on Tiananmen Square, where Mao

has lain in state for most of the time since his death in 1976, no special arrangements have yet been initiated to mark the anniversary, although a small flurry occurred in the Chinese press recently when a Marxist scholar complained to the China Youth Daily that Mao's tomb was being defiled by undue commercial activity in its precincts, such as the sale of tourist items.

Mr Liu Mingyuan of the People's University wrote that the "practice of doing business inside Chairman Mao's mausoleum is unconscionable".

Mao's corpse in this anniversary year has not been immune from scare stories. China was recently obliged to deny rumours that the embalmed body was rotting away in its glass sarcophagus.

Back at the Shanghai Cultural Revolution relics market it is doubtful that concerns about the state of Mao's corpse, or the well-being of the Communist party, were much in mind as traders haggled and bargained.

Old Mr Lin certainly exhibited no ideological qualms: "This business I'm doing now", he said, dragging more Mao kitschery from the recesses of his satchel, "is a celebration of his anniversary."

Urban inflation rate at 17% as retail sales rise 25.4%

By Tony Walker in Beijing

SURGING retail sales and accelerating cost of living increases have underscored the need for China to take urgent steps to cool an overheated economy.

Economic data released yesterday, two days after China raised interest

rates in an effort to calm activity, show that in April urban inflation touched 17 per cent on an annualised basis and retail sales leapt by 25.4 per cent compared with 1992.

The April cost of living figures, which confirm that inflation has entered a strong upward spiral, are certain to strengthen the hands of

those in the Chinese leadership arguing for tougher measures to bring the economy under control.

This week's ominous news for China's leaders also coincides with the release at the weekend of trade figures for the four months to April, which show imports up 24.7 per cent, while exports rose just 7.7 per cent.

China's trade deficit swelled in the first four months to \$1.77bn, reversing an almost unbroken sequence of monthly surpluses since 1990 in the wake of the 1988 tough import curbs.

The 17 per cent inflation figure recorded in China's 35 largest cities to April compares with 15.7 per cent in the first quarter. Western economists

in Beijing say that the leadership cannot afford to ignore dangers posed by the strengthening inflationary trend.

Some officials are sceptical about measures adopted thus far, including the less than 1 percentage point increase in bank lending rates announced on Friday.

NEWS IN BRIEF

NZ banks cut interest rates

NEW ZEALAND'S banks yesterday cut retail interest rates to last year's levels following a revived New Zealand dollar and lower interbank rates. Reuter reports from Wellington. Three main banks cut base rates by one percentage point to between 8.5 and 10 per cent.

Favourable news on inflation, the government deficit and current account deficit has helped push the New Zealand dollar higher and wholesale short term rates almost half a percentage point lower in the past two weeks to 6.5 per cent.

The central bank tightened monetary policy on January 5, pushing interbank rates to 15 per cent.

Sri Lankans vote in peace

Elections for Sri Lanka's regional councils took place peacefully yesterday, within a month of the assassination of two political leaders. Reuter reports from Colombo.

"It was a clean, a fair poll and incident-free. There was no violence... nothing, nil," said a spokesman for the Police Election Office.

The ruling United National Party controls all seven councils but faced a stiff contest from the five-party People's Alliance and the Democratic United National Front (DUNF).

The campaign was soured by the murders of President Rana-singhe Premadasa, blown up by a suicide bomber on May 1, and DUNF leader Lalith Athulathmudali, gunned down on April 23.

Hyundai chief on trial

Mr Chung Ju-yung, the founder and honorary chairman of South Korea's Hyundai conglomerate, yesterday went on trial for accepting illegal campaign contributions during his failed presidential bid last year, writes John Burton in Seoul.

The government charges that Mr Chung illegally diverted \$60m (£39m) from Hyundai Heavy Industries, the group's shipbuilding subsidiary, to finance his campaign.

Mr Chung told the Seoul District Criminal Court that he believed that the money he received came from the sale of some of his shares in HHI.

Royal Navy quits HK base

The Royal Navy pulled down the flag on its base in central Hong Kong yesterday, ignoring complaints from the colony's future Chinese rulers. Reuter reports from Hong Kong.

In a ceremony laden with pomp from the colonial era which ends with the territory's 1997 return to China, the Navy withdrew from the land base - known as HMS Tamar - so it can become a high-rise office development.

Last month a Chinese spokesman attacked Britain for making what it said was a unilateral decision to move the base across the harbour.

India and Israel hold talks

India and Israel, holding the first high-level talks after decades of friction over the Palestinian issue, agreed yesterday to promote democracy as a foil against Islamic fundamentalism in Central Asia. Reuter reports from New Delhi. The issue was discussed in talks between Mr Shimon Peres, Israeli foreign minister, and Mr R. L. Bhatia, India's deputy foreign minister.

Taiwan bids to rejoin UN

Taiwan, backed by its economic strength, will make a big effort to rejoin the United Nations, according to Mr Fredrick Chien, foreign minister, AP reports from Taipei.

On Saturday, President Lee Teng-hui said it was "immoral and unfair" to exclude Taiwan from the UN. Beijing would be certain to oppose any serious consideration of Taiwan's proposal.

Unep chief protests over budget

THE NEW head of the United Nations Environment Programme complained yesterday that its budget had been cut despite pledges of more support at last year's Rio de Janeiro Earth Summit. Reuter reports from Nairobi.

Ms Elizabeth Dowdeswell of Canada, in her first address since taking over at Unep four

months ago, told its annual governing council that lack of cash undermined the credibility of the 20-year-old agency.

"The question being asked by many is this: What happened to the agenda agreed at Rio, which called for Unep's role to be enhanced, for its resources to be expanded? And yet its budget has been

shrunk," she said.

"Governments are ready to put only a quarter of the \$1.8bn (\$240m) [they pledged] into the environment fund. Is it any wonder that our critics view with scepticism the real commitment?" she said in Nairobi.

She gave no figures for a budget cut worked out by a council meeting last week.



There's one thing every Dane always says 'Yes' to.

Probably the best beer in the world.

NEWS: UK

Government 'knew' arms were diverted

By Jimmy Burns

THE government signed a major defence package with Jordan in 1985 in spite of having suspected that the country was being used to divert military equipment to Iraq, according to evidence gathered by the Scott arms-for-Iraq inquiry.

Miss Presley Baxendale QC, counsel for the inquiry, said yesterday: "Papers we have seen show that by 1985 there was government knowledge that Jordan was being used as a diversionary route for military equipment to Iraq."

Under government guidelines at the time, during the Iran-Iraq war, no equipment capable of prolonging the conflict should have been exported to either combatant.

The revelation raises renewed and potentially embarrassing questions about a deal that involved government ministers, and a secretive government-owned company.

Government documents in possession of the inquiry team show that in September 1985, the government signed a memorandum of understanding between the UK and Jordan.

This was later to result in a £270m defence package which was arranged by International Military Services (IMS), a defence company wholly owned at the time by

the Ministry of Defence.

In response to past questions in parliament, both Mr John Major and Mrs Thatcher, when prime minister, have refused to comment on IMS on grounds of commercial confidentiality.

Miss Baxendale referred to previously restricted MoD documents which show that IMS was criticised by two defence officials in July 1985 for allegedly attempting to evade the guidelines. The criticism referred to a contract for the supply of armoured recovery vehicle spare parts to Iraq which were instead used to supply tanks.

The inquiry also heard evidence yesterday from Sir Adam Butler, minister for defence procurement between September 1984 and September 1985. Sir Adam said he had no personal knowledge of any diversion of equipment.

The inquiry headed by Lord Justice Scott is investigating whether official guidelines were breached with the knowledge or complicity of the government. It was set up in November in response to public controversy surrounding the collapse of the Matrix Churchill case in which three former directors of the machine tools company had been accused of illegally trying to export arms-making equipment to Iraq.

Bank hopes governor's pay freeze sets trend

By Peter Marsh and John Gapper

MR EDDIE George, the new governor of the Bank of England and a man wedded to low inflation, has agreed to freeze his salary of about £210,000 for his five-year period of office.

The Bank said it knew of no-one else in Britain who had shown similar restraint over pay. "We hope Mr George will start a new trend," it said.

Mr George, the current deputy governor who takes over the top job on July 1, is known within Threadneedle Street as "the last Stalinist" on account of his tough, autocratic management style.

He is convinced that Britain must curb price and wage pressures if it is to create a sound economy in the 1990s, a message to be driven home today in the Bank's new quarterly report on inflation.

The five year freeze indicates Mr George is anxious to avoid a repeat of the row two years ago when news emerged of a 17 per cent pay rise agreed by Mr Robin Leigh-Pemberton, the current governor. At that time, he was urging low wage increases to curb inflation.

Mr George, who has been at the Bank for 31 years, is thought to have agreed a salary of between £200,000 and £220,000. The salary - the same as the amount paid to Mr Leigh-Pemberton last year - is considerably more than that earned by other public servants, but well below the pay of many top names in the City. Mr George is reputed to have turned down in recent years £1m-a-year jobs from his financial services companies.

The news about Mr George failed to impress the Banking, Insurance and Finance Union which yesterday called for the Bank to open pay talks for its 4,500 members there. Mr Jim Lowe, the union's assistant secretary for the Bank, said: "A pay freeze is easier to bear when your salary is over £200,000."

Editorial Comment, Page 15

Clashes on Timex picket line in Scotland

By Robert Taylor, Labour Correspondent

THIRTY-eight people were arrested yesterday after clashes between police and demonstrators outside the Timex electronics plant in Dundee, where 343 workers have been involved in a bitter three-month-long dispute.

At least two policemen were injured as more than 3,000 demonstrators from all over Britain tried to blockade the plant to mark the 90th day of the dispute.

Under employment legislation, Timex is now legally entitled to to selectively rehire some of the original workforce whose dismissal and replacement by 271 new workers sparked the dispute. Timex, the US multinational, is unlikely to rehire all 343.

Any such decision seems likely to intensify feelings which yesterday produced the worst scenes of picket line violence so far.

Mr Peter Hall, the company's UK chief executive, said that he would issue a statement today explaining what Timex intended to do. "It will not be an earth-shattering announcement," he said.

At midnight last night it was 90 days since Timex fired all its production employees, the statutory limit in law after which an employer can rehire some of them selectively without facing charges of unfair dismissal from the rest before an industrial tribunal.

Throughout the dispute Mr Hall has been determined to act within the letter of the law. He has refused repeatedly to enter into negotiations with



Police arresting a picket yesterday following clashes during a demonstration by 3,000 protesters outside the Timex plant in Dundee

the AEEU engineering union or seek conciliation through the Advisory Conciliation and Arbitration Service.

Last night, he said Timex wanted to employ a further 230 workers. Applications for the jobs had been arriving at the plant in response to advertisements placed locally. There are

currently 271 workers at Timex who have taken on jobs previously carried out by the workforce that was dismissed.

Mineworkers' union president Mr Arthur Scargill took part in a rally close to the plant. He called on the labour movement to call a 24-hour strike in support

of the Timex strikers. AEEU leaders were quick to condemn yesterday's trouble outside the Timex plant. "Such scenes of violence and stupidity are in no way organised or condoned by the AEEU," said Mr Jimmy Airlie, the union's executive member for Scotland. "It will in my opinion

damage the cause of the Timex workers and could prolong the dispute."

Mr Bill Jordan, the AEEU's president said: "This is not doing anything at all for our members on strike. We are still looking for a negotiated settlement not a confrontation on the picket lines."

Telephone insurers poised to double market share

By Richard Lapper

INSURANCE companies which sell policies directly to the public by telephone are poised to double their share of the £6.1bn UK motor insurance market over the next five years, according to a new survey by the London-based CSR group.

It estimates that "direct writers" - which cut out the industry's traditional brokers - will sell two in every five motor insurance policies by 1998. In

1992 the three biggest direct writers - Direct Line, Churchill and The Insurance Service (TIS) - spent £5.6m on advertising, just under 25 per cent of an industry total of £29m. Swinton Insurance and AA Insurance, the two biggest chains of insurance brokers, which also sell policies by telephone, spent £6.53m in 1992.

Meanwhile, spending on non-life insurance rose from 1.05 per cent of disposable income in 1980 to 2.2 per cent in 1991.

Commercial vehicle sales fell by 1.7% in April

By Kevin Done, Motor Industry Correspondent

NEW commercial vehicle sales declined in April by 1.7 per cent, but there are growing signs that demand is recovering in key segments such as trucks and panel vans.

Leyland Daf, the former UK truck market leader, has suffered heavily from its financial collapse in February, with its van sales more than halved in the first four months of the year. Its truck sales have also fallen by 19 per cent in an overall market segment that has risen by 2 per cent.

The company has been pushed into third place in the overall truck market behind the Iveco group of Italy, which includes Iveco Ford and Seddon Atkinson, and Mercedes-Benz of Germany.

In the heavy truck market - above 15 tonnes gross vehicle weight - Volvo and Scania, the Swedish producers, have benefited most from the demise of Leyland Daf. Volvo has taken over for the first time as UK market leader in this segment, while Leyland Daf has also been overtaken by Iveco.

The former Leyland Daf vans operation in Birmingham was rescued from

receivership by a management buy-out late last month, while negotiations are also at an advanced stage for a management buy-out of the truck assembly operations in Leyland.

Overall UK new commercial vehicle sales in April fell by 1.7 per cent to 16,927 from 17,220 in the same month a year ago according to figures from the Society of Motor Manufacturers and Traders.

In the first four months of the year registrations were 4.5 per cent lower than a year ago at 67,171.

While total commercial vehicle sales have been lower than a year ago

in three of the last four months, new truck registrations have been staging a modest recovery since mid-1992.

New truck registrations have been higher than a year ago in nine of the last ten months. The market remains fragile, but sales in April increased by 11.8 per cent year-on-year, while truck registrations in the first four months were 2 per cent higher than a year ago.

The main weaknesses in sales last month were in the light van, bus and coach, and light fourwheel drive utility vehicle segments.

DATA NETWORKING SOLUTIONS

MONEY TALKS.
NORTHERN TELECOM TRANSLATES.

\$ DM £ E° HK\$ Lit SRIs ¥ £lr.

One standard 90 percent of the world's leading financial institutions can bank on is a global data networking system developed by Northern Telecom, which flawlessly transfers and converts trillions of dollars annually.

Northern Telecom. Discovering and delivering the best solutions in voice, video & data communications systems worldwide.

nt northern
telecom

© 1993 Northern Telecom

هكنا من الاصل

Downing St reaffirms ERM commitment

By Ralph Atkins

THE PRIME minister's office yesterday distanced itself from remarks by Mr Kenneth Clarke, home secretary, that Britain was unlikely to rejoin the European exchange rate mechanism before the next general election.

Mr Clarke's weekend comments annoyed Mr Norman Lamont, chancellor of the exchequer, who has been careful to avoid specifying a time-scale for Britain's return to the

ERM. They added to speculation that Mr Clarke is eager to succeed Mr Lamont in a summer Cabinet reshuffle.

In words believed also to reflect Mr Major's frustration at Mr Clarke's intervention, a Downing Street spokesman said the Home Secretary had offered "a personal view".

Although most Cabinet ministers agree privately with Mr Clarke that British ERM re-entry is a long way off, the obligations of the Maastricht treaty have restricted public

comment on the likely timing. Downing Street, however, made clear yesterday that it did not believe the second stage of European monetary union, due to start from January 1994, was likely to run to according to the Maastricht timetable.

A spokesman said Britain was "most unlikely" to be in the narrow bands of the European exchange rate mechanism, as required under stage two, by then. Mr Clarke, among the most pro-European

of Cabinet ministers, has annoyed the Treasury by straying into its policy areas - although the Home Secretary's colleagues believing he was only stating the obvious.

UK government policy remains that re-entry depends on the conditions set out by Mr Lamont: principally on UK and German monetary policy being closer in line, and on a fundamental review of how "fault lines" in ERM can be overcome.

Amid rows over British Rail

privatisation, the government is also preparing for a confrontation tomorrow with disaffected Tory MPs over the threat to rural post office's of moves towards the automatic transfer of state benefits to bank accounts.

Tory Euro-sceptics were last night putting on a brave face ahead of today's Danish referendum on Maastricht, while acknowledging that the poll will probably result in a Yes vote.

If the Danes do vote Yes, the

Maastricht bill will return to the Commons for its third reading on Thursday before moving on to the Lords. The government is assured of a large majority in Thursday's vote largely because Labour has decided to abstain.

Mr John Major, the prime minister, is expected to give an initial response to the referendum in a speech tonight at a CBI dinner. It is widely expected that a No vote would result in Thursday's business being changed.

Britain in brief



Norwegian whaling plan condemned

Norway has been condemned by all parties for announcing her intention to resume commercial whaling while seeking membership of the European Community which operates a ban against it.

Urging the Norwegian government to reconsider its position, Mr John Gummer, agriculture minister, stressed that if the membership application succeeded, the rules of the EC would have to be accepted.

Mr Gummer said that far from using the whaling issue as a barrier, Norway should be encouraged to become an EC member so the regulations could be strictly enforced.

taking money that could have preserved some of the 3,500 jobs it is shedding.

Criticism of Mr Wood's pay as chief executive of Royal Bank's Direct Line insurance subsidiary was among attacks on banks and building societies' job policies at the annual conference of the Banking, Insurance and Finance Union.

More councils face shake-up

Eight local authorities in Derbyshire should be abolished by 1996-98, said the Local Government Commission for England. The commission suggested they be replaced by just two councils - one for the city of Derby and the other for the rest of Derbyshire - with administrative savings estimated at £18m a year, or 9 per cent of the average local council tax bill.

Game-related epilepsy study

The first national study of the link between computer games and epileptic seizures is to be carried out with funding from the Department of Trade and Industry. The aim is to discover how many children with no previous history of epilepsy are having seizures triggered by computer games.

Group chosen for rail link

Centram, a company formed by Taylor Woodrow, the construction group, and Ansaldo Trasporti of Naples, Italy, was yesterday chosen by the West Midlands Passenger Transport Authority to build and operate the first line of a regional light rail rapid transit system. Centram will pay £10m towards building costs and in exchange will receive a franchise to operate the line without subsidy for 20 years.

Strikes averted

The threat of further industrial action on the railways receded last night as members of RMT, the main rail union, rejected the advice of their union leaders and voted narrowly in a ballot to support British Rail's peace formula.

MPs demand stricter EC control over state aid

By David Dodwell, World Trade Editor

EUROPEAN governments should be more strictly controlled in their use of state aid for industry, according to a report by a committee of British MPs.

Subsidies should also be frozen during any inquiry into alleged illegal state aid, according to a report by the House of Commons select committee on trade and industry.

The report attacks the slowness with which investigations into cases of state aid are concluded by the European Commission.

The report highlights concern that UK companies may be disadvantaged in competition against companies elsewhere in Europe - in particular in Italy, Portugal and Ireland - where government aid to industry is comparatively high.

It notes that even though the total levels of aid are declining, "what matters is how seriously state aids are distorting competition in the single market, and how seriously they are damaging UK companies".

In a strong endorsement of recent US criticisms of the EC procurement market, the report said: "Directives on tendering have been in force for some time but have proved inadequate."

Employers see confidence grow as wholesalers benefit from rise in consumer spending

Retail growth underlines signs of recovery

By Peter Marsh, Economics Correspondent

SIGNS that the UK recovery is becoming better established have emerged with a Confederation of British Industry survey published today. It shows that steady growth by retailers is stimulating a pick-up in activity among wholesalers and manufacturers.

The CBI's monthly survey of the distributive trades says retailers in April increased year-on-year sales volumes for the fourth month running.

Wholesalers stepped up orders with suppliers last month by the greatest amount for more than five years, suggesting that manufacturers are starting to share the benefits of recent increases in consumer spending.

For the distributive trades as a whole - retailers, wholesalers and car dealers - the year-on-year increase in sales volumes last month was the highest registered for four years. This month is also expected to be a good one by traders.

Mr Sudhir Jankar, head of CBI forecasts, said the survey covering 490 businesses and 15,000 sales outlets showed a "definite pattern" of stronger retail activity boosting sales in other parts of the supply chain.

Dampening any impressions that Britain may be about to see a strong upturn from the recession, the CBI pointed out that sales trends in retailing, which accounts for about a quarter of gross domestic product, had failed to accelerate in

comment on the likely timing. Downing Street, however, made clear yesterday that it did not believe the second stage of European monetary union, due to start from January 1994, was likely to run to according to the Maastricht timetable.

A spokesman said Britain was "most unlikely" to be in the narrow bands of the European exchange rate mechanism, as required under stage two, by then. Mr Clarke, among the most pro-European

going into current accounts and cash. "Such a switch would normally be seen as a prelude to spending," said Mr Spencer. The sharp growth in the divisia measure of money has worrying implications for inflation. It contrasts sharply to M4, the conventional measure of broad money, which has registered only sluggish growth in recent months.

M4 simply adds cash and the different types of deposits together, treating them as perfect substitutes for one another. It thus fails to capture the movement between different types of accounts and what this might mean for future output and inflation.

Conventional measures of the money supply have been criticised for failing to provide a reliable indicator of the relationship between the level of money in the economy and future inflation.

less than the 25 per cent registered in March.

Wholesalers reported sales strongly ahead in April, compared with the corresponding month last year. For the first time in more than seven years, wholesalers' think their stocks are inadequate to meet demand from retail customers.

Among car dealers, sales rose in April compared with the same month last year, although by a smaller amount than earlier this year.

The improvement in sales among retailers has been

going into current accounts and cash.

"Such a switch would normally be seen as a prelude to spending," said Mr Spencer.

The sharp growth in the divisia measure of money has worrying implications for inflation. It contrasts sharply to M4, the conventional measure of broad money, which has registered only sluggish growth in recent months.

M4 simply adds cash and the different types of deposits together, treating them as perfect substitutes for one another. It thus fails to capture the movement between different types of accounts and what this might mean for future output and inflation.

Conventional measures of the money supply have been criticised for failing to provide a reliable indicator of the relationship between the level of money in the economy and future inflation.

less than the 25 per cent registered in March.

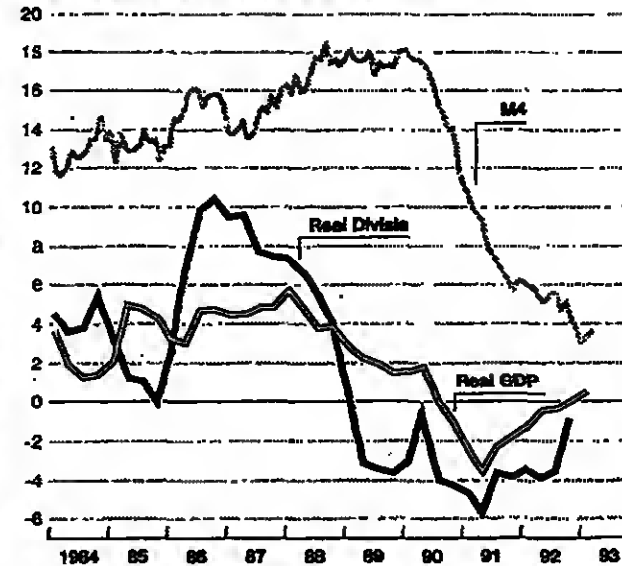
Wholesalers reported sales strongly ahead in April, compared with the corresponding month last year. For the first time in more than seven years, wholesalers' think their stocks are inadequate to meet demand from retail customers.

Among car dealers, sales rose in April compared with the same month last year, although by a smaller amount than earlier this year.

The improvement in sales among retailers has been

Divisia versus M4

as an indicator of future output (year on year growth %)



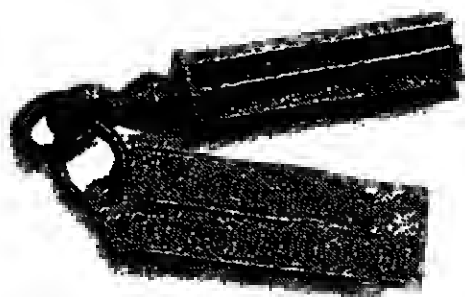
Source: Kishorji Benson, Datastream

mainly reported by the largest stores, confirming the impression that consumers are shopping around for bargains at outlets more likely to be offering discounts. Mail order companies have generally experienced strong sales growth while, among wholesalers, those selling office equipment and computers have done well.

Among different branches of the retail industry, most sectors reported steady increases in demand with shops selling books, shoes, chemists' goods and food noting strong year on

year increases in sales volumes. Retailers of furniture and carpets reported the third consecutive month of strong year on year growth. Household goods retailers said April sales were up on a year ago, with the year on year increase the highest for 12 months. However, sales for the time of the year are still well below normal, indicating that any slight increase in activity in the housing market may still not have fed through to significantly higher demand for goods in shops.

The key to security:
a 120-year-old tradition
in private banking.



Mortice key, Nuremberg, late 15th century.
The principle on which this key is based is so reliable that it is still in use today, for instance in cash registers.

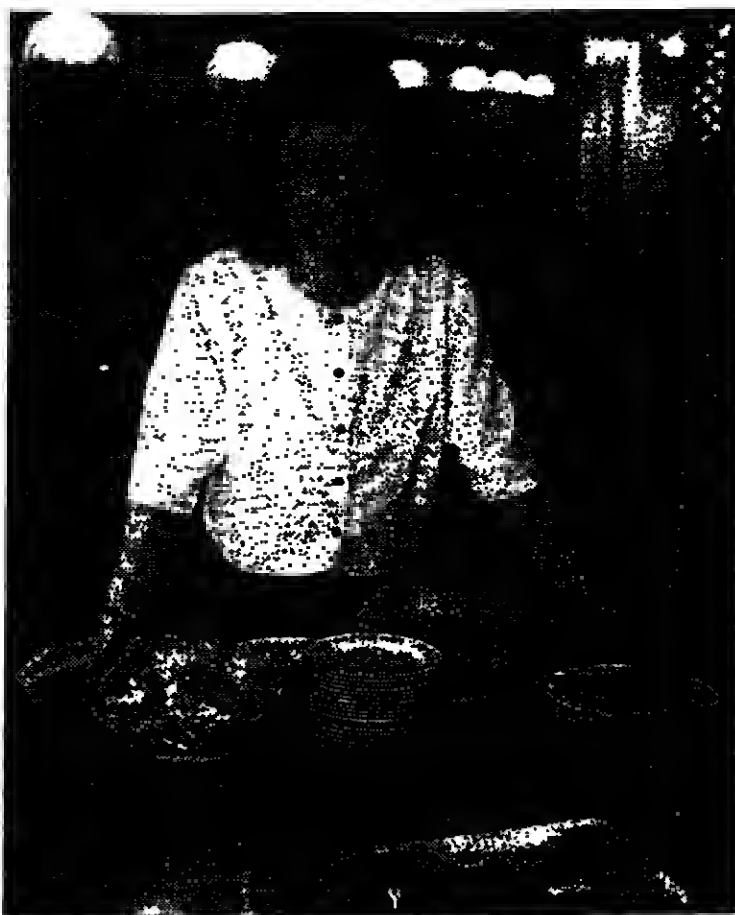
At Swiss Bank Corporation, we've been looking after private investors for 120 years. Our long experience provides a solid basis of trust for our clients, as does our exclusive, personalized service, the linchpin of our long-term customer relations. Whether your investment strategy is geared to continuous growth or to short-term capital gains, you'll appreciate our service. As a high-net-worth investor operating in a fast-changing financial environment, you'll want to protect your assets against erosion without missing any chance for growth. With our strong presence on all five continents and our efficient network of investment advisers in the world's major financial markets, we can help you achieve optimum diversification of your investments. Our professional investment advisers will be pleased to give you detailed information about private banking with Swiss Bank Corporation. In Basel: 41 61 288 6060, Frankfurt: 49 69 71401 700, Geneva: 41 22 376 6725, Jersey/Channel Islands: 44 534 36341, London: 44 71 711 4855, Luxembourg: 352 45 20 30 225, Zurich: 41 1223 2221 and in more than 50 other major cities around the world.

 **Swiss Bank Corporation**
The key Swiss bank

MANAGEMENT: THE GROWING BUSINESS

Charles Batchelor looks at entrepreneurs who have survived and learned from early setbacks

Back from the brink



Jayne Murray in her Tulip Tree coffee shop: winner, who nearly lost everything

It took a Christmas Eve telephone call from Jayne Murray's bank manager for her to realise that her business was in trouble. The call came eight months after Murray had bought the Tulip Tree coffee shop in Gosforth, Newcastle-upon-Tyne. The manager warned that Tulip Tree had exceeded its agreed overdraft limit by £2,000.

"Up to then I had been going through the motions," recalls Murray. "I didn't understand what it was all about. When the bank manager phoned everything just fell apart."

Murray had taken an enterprise training course on leaving university, but acknowledges she did not maintain financial controls in the early months. She also now feels that she paid too much for the company in the first place.

Faced with the prospect of the business going under, Murray called a staff meeting to explain the situation and to seek her employees' support and help emergency discussions with her parents, who were directors in the business, to analyse the problems.

Two and a half years later, wage cuts, closer attention to costs and prices and tight controls on the business's finances have turned a £70,000 loss into a small monthly profit. The Tulip Tree employs seven people, has monthly sales of £8,000 to £9,000 (excluding VAT) and Murray, now 25, is working on plans to expand the catering side.

Murray's experiences are not untypical of many small business owners. Inexperience or an external shock such as a recession or the loss of a large customer poses an early challenge to the business's survival. With determination and luck the business survives; without them it goes under.

The award goes to the business owner who has learned most from his or her experience

Recognition of this common scenario prompted Durham University Business School (Dubs)*, which works intensively with small firms in the northeast, to launch its Great Escape Business Development Award. The award goes to the business owner who has learned most from his or her experience of near-disaster.

Murray was one of six business owners to be short-listed for this year's award.

Entrepreneurs are judged on four criteria: the scale of the threat relative to the size of their business; the effectiveness of their response; the

level of insight demonstrated; and the extent to which they subsequently apply what they have learned to running their business.

Only one of the participants went out of business. Martin Jones was forced to close his record production company after running out of funds, but has since relaunched himself as MBE Productions, providing business training to the music industry.

All of the others survived though some came very close to failing. The Questions Answered Consultancy, a York-based research and marketing agency, was burgled nine months after it was set up and its computer equipment with its business records were stolen. Back-up records had not been properly kept and contracts were lost. Peter Harrington, QAC's founder, considered looking for a job but after the initial despair he rallied and got the business going again. The computer equipment was replaced and back-up discs are now kept up to date.

More importantly, says 27-year-old Harrington, the shock of near-disaster focused his thinking and made him realise careful planning would be needed if the business was to go anywhere. A decision was taken to concentrate on the regional market and a successful guidebook for teachers bringing school parties to York was produced. Harrington has taken on two more staff and he expects a near-threofold increase in turnover this year to £100,000. A move to larger premises is planned.

QAC's recovery depended on Harrington re-assembling his business records and buying new computers, but Harsh (Ultimate Hydraulics), a supplier of hydraulic tipping systems, faced an even more serious threat. Established in 1987 to market a device to improve the safety of conventional lorry tipping systems, Harsh had just invested for expansion when its markets collapsed.

Grant Faulkner, the founder and managing director of the Pull Sutton, Yorkshire-based company, responded by cutting costs and putting suppliers under pressure for discounts. He also signed up a lead-

ing distributor, believing this would open new markets and guarantee the company's future.

It was only after the deal was signed that Faulkner, now 28, realised this was only the start of the process. "You don't sell to distributors but through them," he says. "A sale is not made until the product moves on to the end user."

Yet more effort and cash had to be invested in training programmes for the distributor's staff, in brochures, packaging and new product development. These actions paid off. Harsh managed to maintain sales in a much-reduced market and it expects to be profitable this year on

sales of £350,000. It employs 10 people.

Dealing with distributors is a common problem for the young business, to judge by the experience of the Great Escape participants. John Owens, now 29, founder of Newcastle-based Robot Simulations, recalls how two of his main distributors failed to make any sales for a five-month period and his company's income dried up.

"In the end I went out on the road and sales turned right round in two months," he says. "We solved the problem just in time because we were about to hit our overdraft limit. The dealers were a wall

between us and our customers." Owens called in a business counsellor, Roger Verrall, to help him with these problems and realised he was far happier concentrating on the technical side of the business, creating software programs which allow the users of industrial robots to simulate their operation.

He stepped down as managing director and sold 51 per cent of the company, which employs six people and has sales of £90,000, to Verrall. Owens was not the only entrepreneur to relinquish majority control of his business among the Great Escape participants. Peter Wild, founder of Wild Vision, a Bolton Colliery-based manufacturer of circuit boards for Acorn computers, also brought in an outside shareholder when problems arose.

Wild Vision grew steadily over its first five years, but was hit by the recession in the early 1990s. Schools, important buyers of Acorn computers, cut spending when they became responsible for their own budgets and rumours that Acorn was planning to launch a new computer further reduced sales. The company faced the prospect of exceeding its borrowing limits.

Wild, now 31, realised that sales would always be limited by the fact that he had no capacity for software development, without which the boards could not be used. There was no time to develop this expertise in-house, but at the suggestion of Acorn he teamed up with Computer Concepts, which had software skills but no hardware expertise.

Computer Concepts took a 74 per cent stake in Wild Vision leaving Wild with the rest. "For the first three months I waited for them to come and tell me what to do but they didn't," says Wild. "They have an arm's-length management style."

The link-up with Computer Concepts put Wild Vision's finances on a sounder footing and it expects sales of £400,000 this year. It recently took on two design engineers, taking its workforce to 15. The judging team decided Murray had learned the most from her experience of saving the Tulip Tree and awarded her the £1,000 prize. She and the other five shortlisted candidates are also eligible for a session to assess their personal and business goals provided by CPCR, a Gosforth-based consultancy and sponsor of the Great Escape.

Judging a conventional small business competition is difficult enough because of the diverse nature of the businesses which take part, says Dubs' David Mullen. Judging an award which attempts to measure the management of potential disaster rather than the achievement of success is even trickier.

*M11 Hill Lane, Durham, DH1 3LB. Tel: 091 374 2211.

Figuring out failure

When countries go into recession, few economic statistics are followed with greater interest than the data for business failures. When they recover, a decline in insolvencies is usually seen as proof that the worst is over.

But how much do we know about business failure? How comprehensive or accurate are the figures? Despite considerable academic research, we have only a limited understanding.

This was one of the key conclusions of a Review of Research on the Factors Influencing the Death of Small Firms*, presented at a seminar last Friday by David Storey, director of research at the Warwick University Small Business Centre.

While "failure" is often taken to mean disaster and financial loss, many businesses appear in the statistics when they have simply been sold or the owner has retired. None of the statistics commonly used - VAT deregistrations, business insolvencies, personal bankruptcies - tells the whole story and, worse still, they frequently show conflicting trends. Researchers generally agree that small, young companies are particularly vulnerable and that companies which do not grow are less likely to survive.

But even such apparently obvious measures as profit do not automatically link to success or failure. Nor is the sector in which a business operates a significant factor in whether or not it survives (despite the fondness of bankers for red-lining specific sectors).

It has also proved difficult to relate personal characteristics to success or failure, while the impact of external economic shocks, such as changes in interest rates, is not clear-cut.

It may be of some consolation to business owners battling with the uncertainties of the 1990s that conditions in the 19th century, often depicted as the golden age of the established family firm, were very much the same. Relatively few companies grew to a ripe old age, even then.

*Research as part of a small firms study financed by the Economic and Social Research Council to be published later.

CB

BUSINESS OPPORTUNITIES

READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Republic of Poland

Minister of Privatisation Invitation to Negotiate

Electrostatic Precipitator Factory Elwo Ltd. (Fabryka Elektrofiltrów Elwo Sp. z o.o.)

As part of the Polish Government's privatisation programme and in accordance with Article 23 of the State Enterprise Privatisation Act, an invitation is extended by the Minister of Privatisation, acting on behalf of the Treasury of the Republic of Poland, to interested parties to record their interests in pursuing an equity investment in ELWO, a limited liability company located in southern Poland.

ELWO, Poland's largest producer of industrial filters, serves both foreign and domestic markets in the design, manufacturing and installation of the following products:

- horizontal electrostatic industrial filters and precipitators, (1992 production 9,000 tonnes);
- ash discharging and handling systems (1992 production 300 tonnes); and,
- electrode plates and spare parts for use in electrical and energy sectors.

This invitation is for the purchase of no less than 10% of the share capital and no more than the total share capital less the shares offered to Company employees pursuant to Article 24 of the State Enterprise Privatisation Act.

Sales Procedures: Interested parties should record their interest in writing by May 28th, 1993. Correspondence and further enquiries should be directed to either KPMG Revisions Ltd. in Warsaw, KPMG Corporate Finance in London or the Polish Ministry of Privatisation.

KPMG Revisions Ltd., 9th Floor, LHM Center-Hotel Marriott, AL Jerozolimskie 65/79, 00-697 Warszawa, Poland. Tel: +48 3912 0381. Fax: +48 3912 0384. Attention: Roman Adler or Kris Klamut.

KPMG Corporate Finance, 8 Salisbury Square, London EC4Y 8BB. Tel: +44 71 236 8000. Fax: +44 71 832 8252. Attention: Richard Agutter or Robert Whitlow.

Ministerstwo Przekształceń Własnościowych, ul. Krucza 36, 00-525 Warszawa. Tel/Fax: +48 22 255 108. Attention: Artur Tarnowski or Artur Chabowski.

The Minister of Privatisation reserves the right not to start negotiations, to renounce negotiations at any time and to modify the privatisation procedure.

KPMG Corporate Finance is a practising name of KPMG Peat Marwick which is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business. The address for the purposes of Section 4 Business Names Act 1985 is 1 Puddle Dock, Blackfriars, London EC4V 3PD at which a list of partners names is available for inspection.

KPMG Corporate Finance

REAL ESTATE OPPORTUNITIES

We are looking to develop real estate
HOTELS • APARTMENTS • VILLAS
with international standard golf courses.

All projects are in best locations.

GERMANY • PORTUGAL • SPAIN • ITALY

Interested parties should contact directly
GCD&T Golf Course Development & Trade
GmbH & Co. - Immobilien KG
Rathenaustraße 12
D-W-3000 Hannover 1
Germany

Tel: 0049/511/32 75 55 Fax: 0049/511/32 59 61

WEYERHAEUSER INTERNATIONAL SALES CORP. IN TACOMA, WASHINGTON U.S.A. EXPORTING QUALITY LOGS AND PULP FROM THE UNITED STATES

For further inquiries, please call
Pulp - 41-22-736-4256
(Switzerland)

Logs: area code (206) 924-3709
(United States)

VCR One year business credit!

WORKING/ RETIRED PUBLIC CO. -
Chairman required for expanding private
Leisure Co. Contact for no. 071 623 4460.

Latvian Trade Industry Company LEVEL LTD,
with turnover 1 million USD per month, is seeking food-goods,
juices, fruit, beer suppliers, as well as consumer goods. In case of
interest contact us:
TIC LEVEL LTD, 44 RAUNAS STR., RIGA, LV-1059, LATVIA;
TEL/FAX LMT +371-9-348822;
TEL +371-2-567258;
FAX +371-2-568573;
TELEX 161244 TIGRI SU.

UNITED STATES DISTRIBUTION
Representing exclusively one of the world's largest Petzer manufacturers
in the upper gift/table top line. 12 showrooms/140 road reps. Warehouse
operation. Looking for additional lines in the gift/table top area.
Exclusive only. Employees speak German/English/Spanish.
UNIVERSAL INDUSTRIES CORPORATION
7375 KATY FREEWAY, HOUSTON, TEXAS 77024
TEL: 713 956 6669 FAX: 713 956 6799

SUBSTANTIAL FUNDS AVAILABLE FROM USA TO INVEST IN BRITISH COMPANIES

TI Marketing can arrange facilities
from the world's top banks for:
- Unsecured loans
- Venture Capital for start ups
- Management buy outs
- Letters of credit
- Leasing
- Commercial mortgages
- A/Cs receivable/factoring

Contact:
Tel: 0767 627737 or 061 272 8836
Fax: 061 272 7112

**REACH YOUR MARKET
OR HELP US TO REACH
YOUR MARKET**
We need for
branded goods, suitable for
small retail outlets, with
guaranteed sales of production
quantity.
Please send brief outline to:
COOP GROUP
122, SOUTH BRIDGE, BOX 1, L.
FAX: 0203 (051) 465-425

WATER CONTRACTOR

Unique process technologies and
blue chip customer base seeks
corporate partner to help realise
full potential.
Write to Box B1113, Financial Times,
One Southwark Bridge,
London SE1 9HL

BUSINESSMAN

seeks opportunity in
the casino industry.
Home or abroad.
Write to Box B1113, Financial Times,
One Southwark Bridge, London SE1 9HL

BUSINESS OPPORTUNITIES in the Middle
East/Morocco for existing profitable
Companies manufacturing Licenses, IPR
and/or patents; looking to expand
operations and market them successfully.
We are a major multinational company
looking for diversification opportunities to
enhance our current portfolio. In first
business week details or brochure to: Box
A4026, Financial Times, One Southwark
Bridge, London SE1 9HL

We are a sound, well com-
puterised, old-established
company based near
Glasgow, with a highly
seasonal summer business.
Experienced in fast distribu-
tion of spare parts.
WE WOULD LIKE TO BE
BUSIER IN WINTER.
Anyone interested please
phone/fax 0655 82312

SNACKS
We are Scandinavian manufacturers
of a top quality range of savoury
snacks - Cheese Puffs, Sandwiches
Hoops - Potato Chips - Corn Cakes -
Rice Cakes - Oreo Label - all
competitive prices and convenient
exchange rates. We are now seeking
to appoint sole importers and
distributors worldwide.
Fax (London) ++44 81 506 1796

GREETINGS
Leading publisher of greeting cards and
stationery products is now licensing the
supply and servicing of its national retail
base on a regional basis.
Potential distributors should have successful
track record in running a business and
£50,000 working capital.
You are offered an opportunity to participate
in a growing business with substantial income
potential.
TEL: 061 488 4469

Small property company
currently paying 4% over base
wants a better deal.
Requirement is £500K secured
on investment properties.
Excellent conveniences. Ideal
for private investor. Terms
negotiable.
Phone 0895-255800

**FUNDING REQUIRED
FOR LEISURE OPPORTUNITY**
Fast moving leisure company with proven track record requires
capital to implement strategic expansion of existing cash business
with rapid pay-back potential. Experienced Management and
Marketing team already in place. Up to £1m required.
An ideal opportunity for a cash rich company. Serious investors
only need apply in confidence to:-
R. Brand and Co., 83 Wimpole Street, London W1M 7DB

WORLDWIDE FINANCING
Europe - So. America -
Asia - Africa
• Venture Capital
• Commercial Real Estate
• Business Loans
• Project Financing
• Letters of Credit
• Prime Bank Notes
EDWARD F. GIBSON LTD.
Business & Mktg Consultants
212-286-0064 Telephone
212-286-8007 Fax
BROKERS WELCOME

**BUSINESS
OPPORTUNITIES**
Well established business
group in Kent seeks
opportunities to diversify and
new areas of potential growth.
Write E.G.W. Management
77 Wheatfield Way
Crambrook, Kent TN17 3NB

Franchisor requires £100,000 to
£200,000 for new business opportunity.
Substantial equity stake offered.
Reply: Hume Morrison Thomson
Chartered Accountants
78 Alwood Road
Maidenhead, Berkshire SL6 4PZ
(Tel: 0628 789753).

CHANNEL ISLANDS
Offshore Company Formation
and Administration. Also Liberia.
Panama & BVI etc. Total offshore
facilities and services.
For details and appointment write
City Trust Ltd., Belmont House,
24 Belmont Rd. St. Helier, Jersey, C.I.
Tel: 0534 78774, Fax: 0534 35401
Telex 419227 COPORUM C

**PRODUCT ACQUISITION
REQUIRED**
Precision turned components
manufacturer requires product to
manufacture/assemble, possibly under licence. Floor
and machine capacity available.
VERSATEX LTD
0753 580252

**YOU COULD BE A
MILLIONAIRE**
within 8 years. I will exchange
my 2 acre plot in lovely village
(Hertfordshire) which was an
Animal Sanctuary. For large
unusual house needing work
(or may sell) 0223/242238

IRAN: Belgian Manufacturer of Equipment
with several letters of credit issued
by Iranian banks is looking for insurance
or confirmation. Contact: Mr John,
Fax: 32 56 243848

MOTOR DEALERSHIPS
Individuals with extensive motor
industry experience seek funding
to assist in acquisition of two
profitable motor dealerships in
Midlands/North and to facilitate
further growth opportunities.
Please phone (0800) 270272 or write
to Box No. B1109 Financial Times, One
Southwark Bridge, London SE1 9HL

GLORIOUS SOUTH DEVON
Scandinavian Lodges in beautiful wooded
valley. Free 24 hr. C.C.T.V. all-over red. Full
Guaranteed 10% net returns. Full
management. Indoor pool & many facilities.
WALSLEY BISHOPS TERNION
LONDON TEL: 01753
0626 776988 FAX 0626 770695

SEEK FINANCIAL PARTNERS
for fast growing BIO-TECH
firm in pollution clean-up
funds/£300,000 PLUS
Contact Pestall & Co.
Ref: BIO-TECH
TEL: 081 686 1851

RE-FINANCING?
TEL: 081 546 8857
Maybury & Co. Finance Brokers
16a St James's St. London SW1
A Member of Finesse

The British Golf Open 1993
Exclusively available to a
Major Company between 11-18 July.
Woodville Hall - one of the finest
homes in the S.E.
A short drive from Royal St. Georges.
For details please telephone
Paul Marklew. 0304 825256

**YACHTS
FOR SALE**
DEMOBOAT - Make an offer! FOUNTAIN 42
LIGHTNING 3 X Mercruiser 365 hp
Red demo boat, all extras BK-GROUP
Holland Fax: +358-0-694 7875

DEMOYACHT - Make an offer! VANTAGE 65
60, 40 x 5.30 x 1.20 2 x Johnson Tower
735 hp 4 cabins, spacious saloon. For
immediate delivery. Dahm Int'l, Palma de
Mallorca Tel: 34-71-404 412 Fax: 34-71-
402 327

مكتبة النخيل

BUSINESSES FOR SALE

LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
DAVID SWADEN FCA & DERMOT J. POWER FCA
IN THE MATTER OF

PARKER & FRANKS LIMITED

- Nationwide Retail Discount Chain.
- 8 Freehold and 52 leasehold outlets.
- Annual turnover of £30 million plus.
- Established head office team, Oldham based.

Enquiries should be addressed to Charles Macmillan at:
Leonard Curtis & Partners, Chartered Accountants
Peter House, Oxford Street, Manchester, M1 5AB
Tel: 061 236 1955 Fax: 061 228 1929

John Woyka & Co Ltd.

Glasgow

The Joint Receivers offer the business and assets of John Woyka & Co Ltd. for sale as a going concern.

Principal features include:

- Timber Importers and merchants specialising in mouldings and door sets.
- Family business established 1854 with experienced and well trained workforces.
- Excellent customer base with over 700 customers throughout Scotland.
- Turnover in the region of £10M.
- Freehold property including 220,000 sq ft under cover accommodation, situated on an 11 acre site adjacent to M8 and A8.
- Modern moulding mill rebuilt and re-equipped in 1984.
- Quality approved to BS5750.
- System 25 on line stock control, order processing and production control.
- Stocks and work in progress.

For further information contact the Joint Receiver, Blair Nimmo, KPMG Peat Marwick, 24 Blythswood Square, Glasgow G2 4QS. Tel: 041 226 5511. Fax: 041 234 1584.

KPMG Corporate Recovery

G R Hartwell Limited

Motor Dealer - Poole, Dorset

The Joint Administrative Receivers offer for sale as a going concern the business and assets of G R Hartwell Limited. The principal activities of the company are the sale of new and used cars together with repair and service.

Principal features include:

- An extensive freehold site with large new vehicle showroom with used vehicle display area.
- The site has frontage to a busy main road in the Poole area and adjoins a modern petrol station.
- Fully equipped vehicle service department and bodyshop.

For further information contact the Joint Administrative Receiver, John Dare, KPMG Peat Marwick, 1st Floor, Dukes Keep, Marsh Lane, Southampton SO1 1EX. Tel: 0703 531465. Fax: 0703 22547.

KPMG Corporate Recovery

The BODY SHOP

OUTSTANDING RETAIL OPPORTUNITY
MIDLANDS

A rare opportunity has arisen to acquire the franchise and retail premises of a successful and highly-profitable Body Shop. With gross sales in the region of £1m, a stable and motivated sales team and a clearly-defined 80 square mile territory, this is a retailing opportunity not to be missed.

The shop is situated in a major regional shopping centre with huge potential for growth.

Negotiations will only proceed with those who can demonstrate access to sufficient funding and a commitment to the principles of The Body Shop.

Serious buyers (principals only) should write in the first instance to:
Box B1043, Financial Times, One Southwark Bridge, London SE1 9HL.

STRUTT & PARKER

ESSEX - FEERING

Kelvedon & A12 - 1 mile. (Liverpool St. 50 mins)
Colchester 9 miles. Chelmsford 16 miles.

Large country house in parkland setting, in need of complete renovation and modernisation. Existing institutional use. Planning permission for extension and conversion to a 42 bedroom hotel with 18 hole golf course and detached clubhouse. Suitable for a corporate headquarters/office use. Gate lodge. 2 Staff bungalows, further outbuildings. Well wooded gardens and parkland. About 140 acres. Offers invited. Ref: AB7790
Chelmsford Office: Covall Hall Tel: 0245 258201

SPECIALIST
LIGHTING COMPANY

Current Turnover £12M+ Full Order Book. Good Expansion Potential

Directors would like to retire but willing to stay under contract for 2/3 years to maintain continuity.

Outright buyers or investors, please apply for further information in the first instance to:

Keith McPherson, Esq
McPherson & Partners
Chartered Accountants
23 St Leonards Road
REXHILL ON SEA
East Sussex
TN40 2HH
Tel: 0424 730000
Fax: 0424 730489

"LOCATION OF FACTORY W25 PERMETER"

On Instructions of J H Pritchard & B S O'Brien
the Joint Administrative Receiver of:

MARTACK LIMITED

t/a

R.E.M.S

On-going Business of

COMMERCIAL & INDUSTRIAL
ELECTRICAL CONTROL PANEL & DISTRIBUTION BOARD
DESIGNERS & MANUFACTURERS
with
PROGRAMMABLE LOGIC CONTROLLERS
DESIGN & BUILD FACILITY

Offered for Sale by way of
"Sale of Assets"

- Established Quality reputation with recently completed projects including:

Manchester Airport T2 Terminal
GCHQ - Cheltenham
Sheffield Arena
ARC Ingleton Quarry

- Orders in hand and accepted proposals awaiting confirmation in excess of £1.2m
- 25 staff including Directors
- Turnover to year end 92 - £1.2m
- Operating from leasehold premises in Rotherham, South Yorkshire

An Information Pack
Can Be Obtained From The Agents

Smith & Williamson

Corporate Recovery • Liquidation Support • Corporate Finance • Trustees • Banking • Investigations

The Joint Law of Property Act Receivers offer for sale

THE WHITECROFT HOTEL
ORSETT, ESSEX

- 18th Century Grade II listed Freehold Georgian country hotel set in 15 acres of land
- Recently refurbished to a high standard
- 15 bedrooms all en suite
- 80 cover à la Carte restaurant
- Conference facilities
- 300 sq m fixed marquee with fully equipped kitchen and amenities
- Planning permission, subject to a Section 106 agreement, for a banqueting hall and a further 5 bedrooms
- Strong local client base
- Income c£500,000 per annum

For further information contact Michael Okham or Simon Lumsden on 071-637 5377 or at the offices of Smith & Williamson, No. 1 Riding House Street, London W1A 3AS. Fax: 071-323 5683.

Smith & Williamson
Chartered Accountants
Registered to carry on audit work and
authorised to carry on investment
business by the Institute of Chartered
Accountants in England and Wales

Smith & Williamson Securities
Authorised institution under
Banking Act 1987.
Member of FICo, Member of the
British Merchant Banking
and Securities Houses Association

Heat Manufacture
Marketing and Medical
Potential

The Joint Administrative Receivers E V L Blackwell and R Hocking offer for sale the business and assets of this established company which manufactures and sells a range of re-usable heat storage packs.

- Innovative product suitable for wide range of professional and consumer uses as well as strong retail sales potential.
- Mainly used at present in the medical field to produce effective independent heat when and where required.
- Suitable for development into areas such as sports and leisure activities as well as for the elderly.
- Turnover £280,000 per management accounts to 31 May 1992.
- Presently located at leasehold premises in Dorset.
- Established customer base in UK and Europe with potential for considerable expansion.

For further information please contact Eddie Blackwell or Martha Thompson, Stoy Hayward, 74 South Street, Reading, Berkshire RG1 4BA. Tel: 0734 685468. Fax: 0734 667762. Ref: 685/MT.

STOY HAYWARD

Accountants and Business Advisers A member of Horwath International
The Institute of Chartered Accountants in England and Wales to carry on investment business

NIGHTCLUB
FOR SALE
BIRMINGHAM

- City Centre
- Leasehold
- Offers invited

Contact: JCH/MWY

FINE BONE CHINA MANUFACTURERS

The Administrative Receiver offers the business and assets of MICHAEL SUTTY LIMITED for sale as a going concern. Specialist design and manufacture of fine bone china Military and portrait pieces. Annual turnover £300,000. 5,000 sq ft leasehold factory in Stoke-on-Trent/Burlington Arcade retail outlet. 300 Master moulds.

For further information please contact the Administrative Receiver, Nigel Paul FCA, Stephens Paul, 15 New Bridge Street, London EC4V 6AU. Tel: 071-353-9355 Fax: 071-563-2789

Humberts • LEISURE

Swilly Marina Project

County Donegal, Ireland



- Consent for 300 berth marina
- Potential residential development (subject to planning)
- Substantial grant eligibility
- About 11 acres part freehold, part long leasehold

Offers invited

071-629 6700

LOWNDEN

NATIONAL HAULAGE CONTRACTOR

Based East London/M25 with major depot in Midlands and regional sub-depots. Long established well-run business; major long-term contracts. Turnover c£11m; Pre-tax profits c£1m.

MERGERS & ACQUISITIONS

Contact: Robert Webb
LOWNDEN LTD 3 CHURCHILL STREET
LONDON SW1X 8ND TELEPHONE 071-823 2090

FOR SALE
MAJOR RECYCLING CENTRE

Metro Deaver, Colorado, USA
88 Acres of Land, ideal location. Heavy industrial zoning and fill permits. Superbly equipped recycling operation (concrete, asphalt, wood, rubber). Full service R.V. park, storage units, substantial rental income. Highly profitable with opportunity for expansion. Package circa US \$10M.
Call 1-383-795-1061 Fax 1-383-795-8199

COMPUTER MAINTENANCE COMPANY

For sale, as a going concern, a limited company providing a computer repair service to customers throughout the UK. An in-house produced software package for a specialised market can also be included if required. Pre-tax profits of £70,000 on an estimated turnover of £200,000 in the current year. Present contract base is worth over £500,000, with contract secured for periods of up to 2 years.
Reply to Box No. B1105, Financial Times,
One Southwark Bridge, London SE1 9HL.

PORTUGAL (LASBON)

Analytical and scientific instrumentation distributor 1992:
Sales US\$5.3mm
Pre-tax US\$0.4mm Empl. 23
Net assets US\$0.5mm
Write to Box B1108, Financial Times,
One Southwark Bridge, London SE1 9HL.

JOINTLY MANUFACTURING
BUSINESS FOR SALE

Own range of products and contract work. Located close to M1 Motorway system in Nottinghamshire. Modern factory premises approx. 10,000 sq ft. Enquiries to:
James Clarke & Company
Chartered Surveyors
52 King Street, Leicester LE1 6EL.

TELECOM INSTALLERS. BS5780 registered. 1 million existing cable loop. North west based. Write to Box B1124, Financial Times, One Southwark Bridge, London SE1 9HL.

BATHROOM & KITCHEN

Retail Showroom Business
FOR SALE
10 Kitchens and 20 Bathroom displays. Situated in Bedfordshire. Lease available. T/O £250,000 pa.
Write to Box B1115, Financial Times,
One Southwark Bridge, London SE1 9HL.

RECEIVERSHIP/LIQUIDATION
- PINK PAGES -

The weekly guide to every insolvent company. Direct contact with Liquidators/Receivers. Fully indexed according to company type.
Free sample copy -
Tel: (0273) 628881, 24 Hrs

GENEVA BASED Financial Services Company for sale. Located in centre of town with very well equipped office. Attractive lease. Cipher 18-815648, Publications, CH-1211 Geneva 3.

ELECTRICAL
ENGINEERING COMPANY
FOR SALE

Type of Business: Contracting to heavy industry
Location of Company: Yorkshire
Turnover: c. £750,000 pa
Net Assets: c. £175,000
Profit pre tax: c. £80,000 93/94
Please write in the first instance to:
Box B1116, Financial Times,
One Southwark Bridge, London SE1 9HL.

AUTOMOTIVE
COMPONENTS

National distributor to the after-market seeks sale/joint venture.
Turnover £3m per annum.
Write to Box B1111, Financial Times,
One Southwark Bridge, London SE1 9HL.

FOR SALE

Due to retirement of established profitable toolmaking press parts company T/O £2.5M+. 5000 Chip customers. Based in home counties within M25.
Principal only. Write to Box B1126, Financial Times, One Southwark Bridge, London SE1 9HL.

ELECTRIC GOLF TROLLEY

Loading Brand. Business for Sale including all tooling etc. Due to change of direction by parent Co. Currently Trading.
Write to Box B1119, Financial Times,
One Southwark Bridge, London SE1 9HL.

Business lying in Sterling tax haven supplying concrete products and building and construction materials. Good lines. The unique position provides phenomenal potential. Owner retiring. Outright sale.
Price: region £500,000
Write to Box B1121, Financial Times,
One Southwark Bridge, London SE1 9HL.

TRAVEL AGENCY

West Sussex - Two Branches
ABTA/ATA
Sole T/O £650,000 and £550,000
Will sell separately or combined
Contact: W. Bennett
Tel: 081-871-2994
Fax: 081-871-9461

TELECOM SERVICE
PROVIDER

Unique high margin, low capital product. Compatible with telemarketing/computer businesses.
Principal only - Tel: 0822 941222
Fax: 0822 610583

MAGAZINE ADVERTISING ASSETS of insolvent companies and businesses. Tel: 071-262 1164 Fax: 071 706 3484.

BUSINESS SERVICES

FREEPHONE BS 5750

"It'll cost you nothing to call"....

"But it could cost your company if you don't"....

Meiodramatic? Not really. Each year more and more companies achieve BS 5750. Many of those companies are your competitors. Even more importantly an increasing number of organisations will now only deal with suppliers who have earned this British and International standard. They could be some of your major customers. But quality assurance isn't just there to impress others. With BS 5750, you'll find that your management procedures are more efficient, your way of operating more cost effective and your company more profitable.

In short, your products or services will be more competitive and your customer service so good people talk about it. So give us a call. Thousands of companies value the long-term relationship that assessment by SGS Yarsley brings and the benefits of accredited certification. Would you like to join them?



Dial 100 and ask for
FREEPHONE
BS 5750

SGS Yarsley International Certification Services Limited,
Trowers Way, Redhill, Surrey RH1 2JN

Making Quality a Reality

WE GUARANTEE
YOU THE LOWEST
PRICE, OR YOUR
NEXT ROOM FREE

LONDON: 071 328 1790

MANCHESTER: 061 431 8000

To make your next hotel reservation ring for full details of Exposure's Exposure Guarantee.

SELLING IN GERMANY PLANNED? For consulting, assistance, service, representation, especially building systems and products contact: International Trade Consult. Tel: +49 4407 5400. Fax: +49 4407 20678.

HARLEY STREET BUSINESS CENTRE. Fully serviced office, business address, boardroom, all secretarial services plus free telephone and message taking for further details. Phone 071 637 5505.

"LOOKING FOR centrally located business address nearby Frankfurt airport? WE CAN HELP! Not only by providing you with the necessary address but also with the complete range of office services and much more - if required.

Call or fax us:
Tel: 49-6185 26844
Fax: 49-6185 25395"

SELLING TO SWEDEN?
WHAT A LANGUAGE!
DON'T WORRY.

Technical manuals in instruction books
Contact: Rida-Marie Seck
Tamarisk, A.B. Box 4108 Jarfalla 17504,
Sweden Tel: (46) 8-760-3637
Fax: (46) 8-760-3643

YOUR OFFICE IN LONDON FROM 70p a day. Account/Anal/Fax/Email Box etc. Office Box. Tel: 071 436 0786 Fax: 071 680 3728

PRESS PUBLISHERY PERFORMANCE RELATED Press publicity service. Press Callings not Promotes. 0372 468811. Fax: 0372 462092.

MEDIA BUYING - WORLDWIDE For a brochure on our cost-effective media planning & buying service Tel: 081 682 9137.

EXECUTIVE SERVICES - Escorted Limousine Chauffeur with the edge. Safeguard your day. Tel: 0850 919246, 081 507 5871

Design, Installation and Manufacture of Curtain Wall, Window, Roofing and Cladding Systems

Over the past year, not everyone on the crowded flights from the UK to Orlando, Florida has been heading for Disneyworld, Cape Kennedy or the sunshine state's other big attractions.

For executives from Rolls-Royce, the UK aero-engine and industrial power group, the journey ends in a somewhat confusing ride down Ingenuity Drive and Strategy Boulevard.

In an empty scrubland that will one day be a high-powered industrial area - hence the names - their destination is the headquarters of Westinghouse Electric's power generation business.

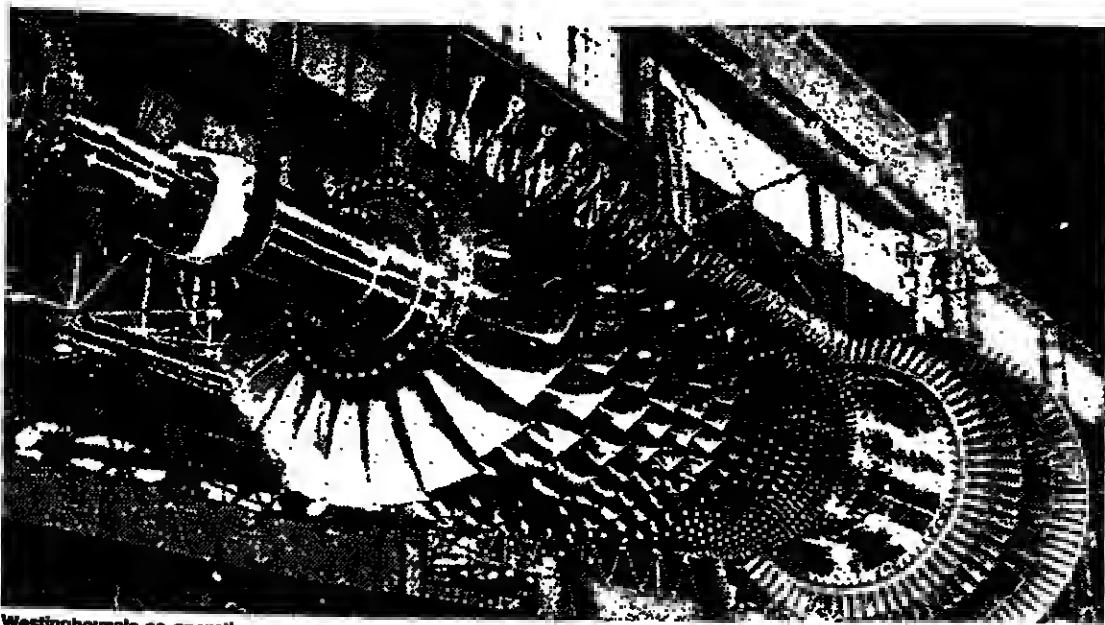
Westinghouse officials have been travelling in the other direction, to London and Newcastle, as the two companies develop a relationship that began in the earliest days of the modern power equipment industry but took on new meaning last June. That was when Westinghouse and Rolls-Royce announced a 15-year agreement aimed at strengthening both companies in the highly competitive worldwide power generation equipment business. The deal was one of the most important recent tie-ups in the power equipment industry and covers technology transfer, joint development of combustion turbine technology and combined-cycle power plants.

It is early days yet, but the new co-operation looks to have made a good start, even if the tangible results so far are just one contract. Last autumn, the Tennessee Valley Authority gave the partnership an order for two replacement generators to be built by Westinghouse and four steam turbine rotors to be built by Rolls-Royce, with Westinghouse installing and servicing the equipment.

This may sound prosaic, but it was the kind of order that the UK company would have found hard to share in had it been bidding without a US partner. A large retrofit such as this also opens the way to other business in the replacement market in the US, says Richard Maudslay, managing director of Rolls-Royce's industrial power group.

But the agreement is nothing if not wide-ranging and, behind the scenes, cross-border activity has been intensified since June, with a clutch of inter-company groups set up to push the co-operation forward. Common purchasing of components has already begun and in both companies there has been a big management effort to spread involvement in the tie-up into middle-management and the manufacturing workforce.

As executives in several disciplines work out how to make the tie-up effective, its rationale is



Westinghouse's co-operative programmes, like the one that produced this gas turbine, have yielded more than 50 new products

Generating a new alliance

Westinghouse and Rolls-Royce are both benefiting from a wide-ranging partnership, writes Andrew Baxter

becoming increasingly clear. As with all good industrial link-ups, both companies need each other - for technology and market presence.

"No one company is going to be able to do everything to stay competitive in this business. Because we had totally different portfolios, we realised we could work together," says Frank Bakos, vice-president and general manager of the Westinghouse power generation business unit.

"There are some very positive benefits from the agreement," says Maudslay. "With our different products we can balance out each other's weaknesses."

Technology transfer via licensing or other agreements has long been an integral part of the power equipment industry. Westinghouse's early steam turbines, for example, were based on designs by Sir Charles Parsons, the 19th century inventor of steam turbines.

Westinghouse has had a series of agreements with Mitsubishi companies in Japan stretching back to a 1923 generators deal with Mitsubishi Electric. In combustion turbines, it has co-operated with Mits-

bishi Heavy Industries since 1961, and has a similar co-operation with FiatAvio of Italy which dates from 1964.

In their early days, the deals with the Japanese were "somewhat tutorial", according to Bakos, but have lately taken on a more balanced look as the Japanese expertise to the design and production of turbines developed.

The trilateral alliance between the US, Japan and Italian companies has now become a fully-fledged

No one company is going to be able to do everything to stay competitive in this business

network. MHI is producing the largest turbines within the group, the 701F model which can produce up to 220MW for 50 Hz markets such as Japan. But Westinghouse recognised in the late 1980s that its single biggest liability was lack of access to the aero-engine technology that its big rival General Electric has

used with some success in developing its land-based gas turbines.

The Orlando company searched for the aero-technology it needed, although, says Bakos, it was a period when it was being wooed as well as wooing. Apart from GE, the only other leading aero-engine producers are Pratt & Whitney, which is working with Siemens on a new heavy-duty gas turbine for the end of next year, and Rolls-Royce.

The key to the successful transfer of aero-engine technology to large-scale electric power generation is to incorporate those elements which can help improve efficiency and output without jeopardising reliability or adding excessively to costs.

So one of the most important tasks for the teams from Orlando and Newcastle is to work out what can be used in the next generation of Westinghouse gas turbines, which could be launched in the second half of the 1990s.

John Kessinger, a Westinghouse power generation executive with responsibility for strategic alliance products, points out that new materials or designs that make aero-engines lighter may not be relevant. Alternatively, some aero-derivative

technology will be relevant but would only be cost-effective if produced in very large numbers.

However, some of the work done on designs of aero-turbines and compressors will be very valuable, he says. Designs for turbine blades, vanes and transmission pieces, some of the aero-derived cooling technologies, new materials and design techniques such as computational fluid dynamics could all be useful. "We're still in the middle of trying to figure out what makes sense for us," says Kessinger.

For Rolls-Royce, a clear advantage of this development is that it gains access not only to Westinghouse's existing heavy-duty gas turbines, but to a new generation enhanced by its aero-derived technology. Coupled with Westinghouse's technology in combined cycle power (the increasingly popular gas turbine/steam generator/steam turbine combination), this strengthens the UK company to markets where it has a stronger presence than its US partner.

But the deal is also important for both companies at the smaller end of the combustion turbine market. Rolls-Royce already has the industrial version of its RB211 engine, which generates about 28MW of power, but is committed to developing a 50MW industrial version of its forthcoming Trent engine. This version should be ready at the beginning of 1996, says Maudslay.

Maudslay wants both these engines to be strongly marketed in North America, and it is better to do that with a US link, he says. At Westinghouse, Reg McIntyre, general manager for combustion turbines, says: "We keep pressing them on the Trent engine." With Westinghouse's help, it could become the centrepiece of a highly-efficient 70-75MW combined cycle plant.

The two companies are also working on developing steam turbine technology, a more mature and more crowded market than that for gas turbines. "It did not make sense for each to develop its own products independently," says Maudslay.

As a result of the tie-up, the Westinghouse power generation business is emerging as the focal point for a technology interchange involving, on the one hand, Rolls-Royce and, on the other, the US company's alliances in Japan, Italy and 10 other countries.

For Bakos, that is tantamount to having access to 9,000 engineers worldwide working on steam or combustion turbines. Getting this "great global engineering department" to work is worth the effort, he says. It has a combined annual research and development budget in excess of 30 per cent of the company's power generation sales - and no one in engineering could afford that amount of spending alone.

A hearing aid for ultrasound

Louise Kehoe on a technique to improve image quality

The first photographs to the album compiled by proud new parents are often taken before the birth. They are images of the foetus in the womb, obtained using non-invasive ultrasonic diagnostic equipment. Yet it usually takes the expert eye of an obstetrician to pick out the tiny human form from these murky grey images. Medical ultrasonic images, which are also used to diagnose abdominal, urological, vascular and heart problems, can be made significantly clearer by a new technique developed by Acuson, the leading US manufacturer of medical ultrasonic equipment.

The use of ultrasonic systems to medicine has grown rapidly over the past five years with 50.3m ultrasonic examinations performed in the US last year, up from 29.6m in 1988.

Since medical ultrasonic imaging was introduced in the mid-1970s, there have been several incremental improvements to the performance of the systems. Acuson claims, however, to have achieved a "breakthrough" with the introduction of its "acoustic response technology".

ART "will open up new vistas of what we are able to investigate with ultrasound", predicts Barry Mahony, director of ultrasound diagnostics at the Swedish Hospital in Seattle, Washington.

"I have been able to see structures that were not visible, especially in obese patients," says Mahony, who has tested the Acuson technology alongside existing state-of-the-art equipment. Using ART, the doctor was able to see the four quadrants of the heart and the internal structure of the brain of a foetus in the womb, detail of the layers of the bowel and even the layers of skin on a foetus.

ART is a computer-controlled method of refining the images obtained from a medical ultrasonic diagnosis system. It involves shaping the frequency spectrum of the ultrasonic signal to minimise distortions as it passes through the human body. The principle of ultrasonic

imaging is simple. High frequency sound waves are transmitted by a transducer placed on the patient's skin. Some of the sound waves bounce off the soft tissues of the body as "echoes". The echo is picked up by a detector and transformed into electrical signals that are used to form an image of the internal structure of the body on a computer screen.

However, ultrasonic signals are also attenuated as they pass through body tissues. Lower frequency signals penetrate further than high frequencies, just as drum beats can be heard from a further distance than the sound of a bell ringing.

Thus ultrasonic imaging systems have to compensate for the distortion of the signal as it passes through the body. This decreases the resolution of images making it more difficult for a doctor to see structures deep inside the body.

"We have known for years what the body does to ultrasonic echoes and it was an effect we thought we'd always have to live with," says Samuel Maslak, Acuson president and chief executive. By applying computer control to all parts of the imaging system, including the transducer, the signal and the detector, ART improves image quality.

"These are not just aesthetic effects we are bringing to the diagnostic image. There is a significant increase in information content that will be extremely helpful in making difficult diagnoses," says John Freund, Acuson executive vice-president.

Sales of diagnostic imaging equipment in the US totalled about \$4.2bn (£3.7bn) in the US to 1991, the latest figures available. This was, however, less than 0.6 per cent of total healthcare spending of \$738.2bn.

In an era of rising health care costs, improved diagnostic techniques will help to save money, Acuson maintains. "At least five times as much is spent on treatment as on diagnosis in the US today," says Maslak. "Yet every dollar spent on early, correct diagnosis saves dollars downstream."

AGENCY

AGENCY

NOTICES

NOTICES

NOTICES

NOTICES

NOTICES

NOTICES

NOTICES

NOTICES

NOTICES

NOTICES

NOTICES

NOTICES

BUSINESS AND THE LAW

Spanish film rules unlawful



Spanish restrictions which prevent foreign language films from being subtitled in the official Spanish languages unless the film distributor agrees to distribute a Spanish language film in return have been struck down by the European Court of Justice.

The court ruled the restrictions were contrary to Rome Treaty provisions on the freedom to provide services. These prohibit the discriminatory treatment of a service provider by reason of nationality or because the provider is in a different member state from that in which the service is performed.

The court said the Spanish rules clearly gave Spanish film producers an advantage over other EC producers. The effect was to protect Spanish film production.

The court rejected the Spanish argument that the measures pursued a cultural objective and therefore should be allowed. The rules advantaged the distribution of domestic films, regardless of their content or quality. They pursued a commercial objective and there was no reason why Spain should be allowed to derogate from the basic Treaty provisions.

C-17/92: *Federación de Distribuidores Cinematográficos v Estado Español and Unión de Productores de Cine y Televisión*, ECJ SCH, 4 May 1993.

Commission's immunity from debt orders. The European Court has rejected an action by a third party creditor against the European Commission for failure to give effect to a debt order. The court said goods of the Commission institutions could not be the object of an administrative or judicial measure without its prior authorisation. It also rejected a claim for non-contractual damages.

The case concerned money paid from the European Development Fund by the Commission to the government of Burkina Faso for development projects. Some of the project was sub-contracted to the applicant, who carried out the work but only received 10 per cent of the money due.

The sub-contractor wrote to the Commission asking for its position to be taken into account when the Commission authorised payments to Burkina Faso for the projects. Six months later the sub-contractor sent the Commission a debt order to protect its rights to the money owed.

The Commission refused to be bound by the order on the grounds its immunity from such an order could only be lifted by the European Court. The sub-contractor sought to annul that decision.

The court said the Commission institutions had an immunity which could only be lifted by the agreement of an institution or by express authority of the court. The sub-contractor had not applied to the court for such an authorisation so the Commission's immunity remained. The application for non-contractual damages was rejected on the ground the Commission had not acted unlawfully.

C-182/91: *Forafrique Burkinabe SA v Commission*, ECJ SCH, 29 April 1993.

Application for interim measures fails. The President of the Court of First Instance rejected an application by Compagnie Maritime Belge, the Belgian shipping company, for interim measures in the form of a suspension of part of the European Commission's decision of 23 December 1992 about the activities of shipping conferences involved in providing transport services between Europe and West Africa.

The Commission decision found the conferences and their members had infringed EC competition rules. Fines were imposed and the conferences were ordered to stop the infringements. The applicant challenged the order to stop infringements in so far as they related to participation in the implementation of a co-operation agreement with Zaire.

The President found CMB had not demonstrated that it could not wait until the outcome of the main hearing without suffering serious and irreparable harm.

T-24/93R: *Compagnie Maritime Belge Transport NV v Commission*, CFI, 13 May 1993.

BRICK COURT CHAMBERS, BRUSSELS.

When international accountancy firm Arthur Andersen let it be known recently that it was behind Garrett & Co, a new London law firm to be headed by the former senior legal adviser to Investors in Industry (3i), Britain's largest venture capital company, lawyers in the City of London blanched.

The link between Andersen and Garrett & Co could pave the way towards the creation of the first multi-disciplinary partnership between accountants and lawyers. Although Garrett will be independent of Andersen in the short term, it will be based in the accountants' London offices and will expect much of its work to come through referrals from Andersen's network.

For the top City law firms, concern about the Big Six accountants moving into legal services stems from the fear of competition not in domestic markets but in those for international legal services. As much as 40 per cent of their work now has an international element and any move into the international legal markets by an organisation with an established presence in every corner of the globe poses a considerable threat.

Some accountancy firms have already flagged their intentions. KPMG, for example, has strong links with the French law firm Fidal, arguably the largest in continental Europe. But Andersen is forcing the pace. It has established a number of associations with law firms in other European countries including SG Archibald of France and Friedlander, Kruger & Co of Germany.

It has some way to go before it is in a position to challenge the big English and American law firms in the provision of high-value global legal services but it can build on a network of 318 offices employing 62,000 professional staff in 72 countries around the world.

No law firm can match that spread - except perhaps Baker & McKenzie, which operates on a scaled-down level more appropriate to the size of the global marketplace for legal services. B&M has 53 offices in 32 countries. Its 1,640 lawyers represent 45 nationalities and speak 60 languages. No other law firm comes close to that.

B&M is used to being derided by its competitors for its unusual structure. It knits local lawyers in different countries into its international network, whereas the traditional method for providing legal services for multinational clients involves a few overseas branch offices controlled from the centre and staffed by lawyers on assignment from headquarters for two or three years at a time.

As competition for international

Going global

Robert Rice on the coming players in the market for international services

America's top law firms 1991

John McGuigan
Chairman Baker & McKenzie



Rank by gross revenue

(Rank)	Gross revenue (\$m)	Revenue per lawyer (\$100k)	Profits per partner (\$100k)
Skadden, Arps, Slate, Meagher & Flom	480.0	480	830
Baker & McKenzie	477.0	300	380
Jones, Day, Reavis & Pogue	406.0	360	320
Gibson, Dunn & Crutcher	277.0	450	480
Shearman & Sterling	273.5	500	690
Sullivan & Cromwell	255.0	750	1,050
Davis Polk & Wardwell	252.0	620	1,000
Wells, Gotschal & Mangas	252.0	480	700
Latham & Watkins	238.5	420	520
Cleary, Gottlieb, Steen & Hamilton	235.0	550	770

Source: American Lawyer Magazine

legal services hot up, the number of detractors is dwindling. Some firms now appear to accept that the Baker & McKenzie approach may have been the right one after all.

Many of those who expanded rapidly overseas in the late 1980s now realise that the cost of establishing, staffing and running more than a handful of overseas branch offices to serve multinational clients may be prohibitive.

Some even appear to have changed tack. New York's Skadden Arps Slate Meagher & Flom, which quickly established seven offices in Europe in the late 1980s, has recently entered into affiliations with local law firms in Frankfurt and Vienna.

This is a development not lost on John McGuigan, the recently appointed chairman of B&M's executive committee. The 43-year-old Australian accountant turned lawyer believes that when the regulatory barriers to cross-jurisdictional legal practice come down only a very few firms will be in a position to operate on a truly international basis.

One of the main limitations they

will face is money, he says. B&M has 53 offices around the world because that is the way the firm evolved. When Russell Baker and John McKenzie set up the firm in Chicago in 1949 they hit on the simple idea that as US multinationals sought to expand their market and bases of production they were going to need sophisticated legal advice. It seemed sensible for companies to have access to someone in those markets who could provide that advice but who also had an understanding of the US legal system.

"But," says McGuigan, "I wouldn't like to be seeking to establish 53 offices now. The fact is we have them in the balance sheet, they're capitalised and they're all profitable."

The other main impediment will be cultural, he says. If firms are going to operate on a truly international basis and offer as broad a range of services as B&M does, they need a flexible management style and a certain degree of local independence and respect for local solutions. The traditional head office/branch office structure is too rigid. Critics of the B&M approach point

out, however, that the evolution of the firm with its reliance on national lawyers in the various locations inevitably means that the quality of its work is inconsistent.

Standards in Bangkok or Bogota may not be up to those of London or New York. As competition in the international market place intensifies, critics argue, and as clients bring an increasingly sophisticated approach to buying legal services, companies which in the past have used B&M around the world will become more selective about where they use its lawyers in future.

Equally, a poor piece of work for a multinational client done in Manila could damage relationships in more important markets such as Europe or north America.

Eventually, these factors could begin to hurt the bottom line. Critics note that while B&M has the second highest gross revenues of America's international law firms that is largely because it has so many lawyers. Judged by profits per partner the firm is ranked 40th.

John McGuigan believes the quality problems are over-emphasised, but he is far from complacent. "We're only as strong as our weakest link," he concedes. Improving quality is a priority. The firm has doubled its training budget over the last three years and its budget for professional development has increased from \$350,000 to \$1.2m.

But many of the criticisms miss the point of B&M's ethos, McGuigan says. Imposing the way business is done in a location is wrong because it fails to recognise that there are different degrees of sophistication in the various legal systems of the world, that local lawyers' qualifications may not be up to the standards of America and Europe and that different issues are relevant in ensuring clients get the right service.

"Some US banking lawyers believe that what they need to do in Jakarta is produce the same pile of closing documents as they would in New York. They're wrong," he says.

Given that B&M's structure and approach most closely resembles that of the Big Six, it might be thought more at risk than other international law firms if accountants move into global legal services.

McGuigan disagrees. Accountants will undoubtedly move into the legal field and will present a challenge in some of the more routine areas of legal work. They could also increase pressures on pricing at the lower end of the market.

But for the foreseeable future they are likely to have significant difficulty in attracting the number of lawyers of real quality and experience they will need to mount a serious challenge to the big law firms.

BRIEFS



Lords to probe Community competition rules

THE House of Lords Select Committee on the European Communities has launched an inquiry into the enforcement of EC competition rules. A sub-committee chaired by Lord Slynn, Britain's former judge at the European Court of Justice, will concentrate its inquiries on the procedures of the European Commission and levels of decision-making.

Following concern expressed by the Court of First Instance in Luxembourg, the committee will examine:

- whether Commission procedures are flawed;
- whether staff shortages and budgetary constraints within the competition directorate are delaying decision-making;
- and it will look into the Commission's publicly-expressed wish that more enforcement of competition rules should take place at national level.

The committee's previous examination of competition practice - in 1982 - resulted in improvements in procedures. The sub-committee will also examine procedural operations and possible revision of the thresholds of the Merger Regulation.

Lovell White Durrant ahead

CITY solicitors Lovell White Durrant has emerged as the leading insolvency law firm in 1992-93 with 12 per cent of a market said by Datamonitor Analysis to be worth £69m. Datamonitor ranks Lovell's first with revenues of £8m from insolvency work. Clifford Chance, the UK's largest law firm, is ranked second with 10 per cent of the market and revenues of £6.5m and DIB Lupton Broomhead, the Leeds-based solicitors, third with 9 per cent of the market and revenues of £6m.



THE INTERNATIONAL SMILE OF THE GULF

At Gulf Air, people from around the world bring together diverse cultures and traditions to create Gulf Air's international spirit - a spirit that you'll experience in our uniquely

hospitable style of service. Wherever you're from, wherever you're going, on Gulf Air you'll always find friendly faces, and a smile that you recognise.



Process management: Taming the complexity.

Manufacturing systems must deliver more flexibility and quality. Yet, they must do so at less cost and with an unequalled environmental compatibility. Enter Geamatics from AEG - worldwide one of the few universal suppliers based on an integrated, open-architecture automation strategy. Geamatics provides user-friendly plant and factory automation that takes complexity out and puts competitiveness in. Which is exactly why it's unique. And only comes from AEG/Geamatics.

AEG's areas of activity:

- Automation
- Electrotechnical Systems and Components
- Rail Systems
- Domestic Appliances
- Microelectronics

AEG
A member of the Daimler-Benz Group



Double Portrait: Study for 'The Meeting', 1992, by Tony Bevan

On the figurative art carousel

William Packer wonders why Tony Bevan appears to be Britain's only artist celebrated abroad for this particular skill

Tony Bevan is now 42, a product of the Goldsmiths' College and the Slade of the early 1970s. He is also that comparatively rare creature in his generation, a figurative painter who has been much supported by our principal cultural agencies such as the British Council, and has shown abroad with considerable success, most notably in Germany and California. And good luck to him, of course. It is only his very rarely as an artist working ostensibly from the figure, and shown as such on our behalf abroad in the company of other, more conceptual and abstract painters, that should give us pause.

There he stands, by inference the sole worthy British representative of his kind in the eyes of our cultural officers and selectors. "What do you mean," we hear them cry, "we never push our younger figurative painters? But we put Tony Bevan into the *Aperio* of the Venice Biennale of 1983."

It is a self-fulfilling prophecy, at once justification and excuse. We have only to wait until 1989 to find Carla Scholz-Hoffmann in her introductory essay to Bevan's show at the Staatgalerie Moderner Kunst at Munich, having cited Auerbach, Bacon, Freud, Moore and Hockney in general terms,

going on to say: "Other than these well-established big names, each of whom has developed his own form of figurative art, it is only seldom that promising younger artists emerge, and one rarely encounters British names among the riders on the international artistic carousel." Quite so.

And so why should Bevan be the brave exception? His canvases vary in size but the format is uniformly simple, a head or figure presented directly against an intense colour or tonal field. The images are decidedly more graphic than painterly in their realisation, for all the dense impasto of the pigment on the surface. These are self-consciously dramatic, iconic presences, that strike powerfully upon the viewer's eye and imagination, at least at first. And they are worked not directly from reality but at a certain remove, from photographs.

The theme of Bevan's current exhibition at Whitechapel is *The Meeting*, which turns out to be a meeting, who knows whether for performance or rehearsal, of a small, nameless, male-voice choir. Surrounded by studies and single heads, the centrepiece is a polypych that brings the group together in three ranks, mouths agape, gazing intently out at us, the unseen audience. The only thing is that, immedi-

ately impressive as this new work is in the old way of strong graphic silhouette, dense surface and bright colour, any longer and closer scrutiny reveals it to be very poorly done, all of it.

The drawing is weak and the painting worse than weak, for it is clear that Bevan has no understanding of form, and no technique at all for modelling and realising it convincingly within the limitations of pictorial convention. It is only fair to say that, working as he always has from the photograph, his inadequacy is understandable, for the photograph, that seductive, monococular cheat, has always left out or hidden at least as much as it has revealed. To look at these boneless heads, soggy cheeks, cloth ears and absent noses, is to take the point. What is a little harder to take is the thought of Bevan as a significant upholder of a continuing figurative tradition.

Such disappointment casts doubt, of course, on the earlier work, but at least he got by so long as he stuck to his simple graphic method. It is only this present naive attempt to take on one of the greatest tests in all of painting - which is the proper understanding and description of the human head - and to do so as it were without looking, that has let him down.

So how do his apologists defend him? Not so much by moving the goalposts as by choosing to play on an entirely different pitch. "We can survey the paintings as painted surface and as metaphors for painting - a painterly approach. We can look at the paintings as expressions and examinations of states of mind - a psychological approach. And we can consider the collective aspect of the character types and of their relation to their viewers - a sociological approach," thus Michael Cullingsworth in his introduction to the ICA retrospective in 1988.

Dr Schulz-Hoffmann, for her part, entitled the essay already quoted: "Representational Paintings as a Conceptual Method". She went on to say that "As with all other representational painters whom one can take seriously (a nice side-swipe that), so too for Bevan the ambivalence between abstract cipher and contentual (sic) meaning plays a decisive role." Oh, we see, pace le Bourgeois Gentilhomme, he has been a conceptual artist all along.

And what is his method? Peter Wollen tells us in his *Whitechapel* catalogue. "Tony Bevan makes his paintings on the floor, working on hands and knees... He likes the downward pressure of the

charcoal stick or the paint-laden brush pressed down onto the canvas. The charcoal crumbles or the dense paint moves under pressure in ways that fascinate him... Because he is so close to the canvas during the actual process of painting, it is hard to predict what will happen when the painting is hung vertically on the wall and looked at from a distance..."

Anything, I suppose, is better than confronting reality, and testing the mark that is achieved against the one that was intended, in the way of Rembrandt, Chardin, Goya. The true debate is not about the death of painting, nor of the futility of modernism. Rather it is, or should be, simply about the quality of what is done, of whatever kind, if only our curators and cultural chiefs had the eyes and unfashionable courage to look properly about them.

It is a mistake perhaps, but not a scandal that Bevan should be so celebrated at home and abroad. The scandal only is that he should be alone.

Tony Bevan: Whitechapel Art Gallery, Whitechapel High St, E1, until July 11. Sponsored by Look, with support from Time Out and the Arthur Andersen and Co Foundation

Music at the Brighton Festival/Ronald Crichton

Schnittke for south-coast sophisticates

On Thursday, as part of a lightning European tour, the Saint Paul Chamber Orchestra under Hugh Wolff came briefly to rest in the Dome at Brighton. No signs at all of travel-tiredness: the prestigious ensemble from Minnesota gave an excellent concert. They opened with a *Tombéau de Couperin* Suite as crisp and crystalline as one could wish - just enough lemon-juice for Ravel's exquisitely on-the-edge harmonies. James Galway, the soloist in Mozart's G major Flute Concerto, made the (by Mozartian standards) garrulous piece seem more rewarding than usual. For the playing's sake, one forgave Edwin Roxburgh's over-elaborate cadenza.

At this point in the programme while Londoners on the following

evening were offered Barber's *Adagio for String*, we south-coast sophisticates were treated to Schnittke's *Mozart à la Haydn*, in which a group of string players assemble in darkness to faint harmonies and fainter pluckings. When the lights come up, standing in a semi-circle, they exchange and play with Mozartian references until the process is reversed into darkness again. More than a good Festival diversion; a *lata* descendant, surely, of Tchaikovsky's *Mozartiana*, and nobody can say he didn't love Mozart. And Haydn? Well, he made more musical jokes than most composers.

On Wednesday in Hove Town Hall two very distinguished senior artists to whom music-lovers owe an enormous amount, Victoria de

los Angeles and Nicolai Gedda, gave a joint recital. A solo group each and two helpings of duets. For some reason vocal duets designed mainly for domestic performance sound a little sad in public. In their Schumann group one admired the style in spite of some wavering intonation. Musically there is little in the duets that Schumann did not do better elsewhere. A French group included two delightful examples by Saint-Saëns, whose endless output continually discloses unexpected good things, also a rarely-heard humorous item by Berlioz - *Le Tricheur*.

Gedda's solos, all Tchaikovsky, included "At the ball" which he does so well and a dashing "Don Juan's serenade". Plenty of metal left in the tone when required. For

her part Mme de los Angeles gave us Falla's *Seven popular Spanish songs*. Lovely phrases, artfully shaped and shaded, in the quieter songs ("Canción" especially) but no longer the ferocity for, say, the final "Polo". With respect, the choice of Falla was not entirely wise. There are so many other Spanish songs requiring a less vivid contrast and pointing of moods. Geoffrey Parsons' accompaniments were admirable.

A footnote to what has already been written about the City of Birmingham Touring Opera's hearteningly enterprising staging of Rameau's *Le Baskin*, which I caught at the first of two end-of-tour appearances at the Goldsmiths' Leisure Centre at Crowborough. This is the kind of non-theatrical space (but modern,

not picturesquely dilapidated) that may make an opera producer's heart leap for joy but denies a larger proportion of his audience a good view of the stage than the least democratically planned conventional opera house with side boxes and all that. The place was boomingly reverberant yet three singers, Peter Jeffes, Peter Snipe and Jonathan Best, took trouble and got their words across. It may be coincidental that they also produced more agreeable tone than any of their colleagues.

The Saint Paul Chamber Orchestra concert was sponsored by American Express. The recital in Hove Town Hall was given in association with the National Arts Collection Fund

Concert/David Murray

György Ligeti turns 70

Next Friday week is actually Ligeti's birthday; but the London Sinfonietta's homage-concert at the Barbican last Saturday came near enough. Ligeti's long career has been a perpetual tonic for contemporary music (though interrupted for a while some dozen years ago by ill health), and it continues apace. His opera after Lewis Carroll's *Alice* books is eagerly awaited.

This Sinfonietta programme, nicely devised, revisited signal achievements of that career: the Chamber Concerto and *Melodion* of 1971, the recent Piano Concerto, and some tantalising reminiscences of his mid-1970s opera *Le Grand Macabre* (for which an ENO revival is surely due). Those last provided the only echoes of his early Dadaist phase, now remembered chiefly for the mock-operas *Aventures* and *Nowelles Aventures*, which play rather like Ionesco but are really in-jokes about the earnest contemporary music scene.

Early Ligeti pieces were always sophisticated jokes or calculated experiments, or most often both at once. In his evergreen *Ten Pieces* for wind quintet, the comic "Fragment" for growling bass-instruments (promised for this concert, but withdrawn by the composer because the joke no longer strikes him as good enough) or indeed the Chamber Concerto for 13 players, each movement exploits some narrowly specific musical language-game to the hilt. Sometimes the intricate workings-out generate their own pungent flavours and suggestions.

For bigger ensembles Ligeti's experiments with

"micro-polyphony" (dense contrapuntal knitting for many little voices, adding up to much broader effects), which began with *Apartments*, tangled skeins of half-hearted tunes. By now the Sinfonietta players must know their *Melodion* parts virtually by heart, and under the meticulous direction of young Markus Stenz the performance sounded luminous. Every fragmentary voice contributed polyanthly to the sense of the whole. Like his Polish contemporary Lutoslawski, Ligeti conjures ghosts of old feeling from arcane new mechanisms.

The five movements of the Piano Concerto, delivered here by Pierre-Laurent Aimard with the utmost finesse, showed a new Ligeti. The first three were completed in 1986, two racing studies in multi-rhythms flanking a "Lento, desolato" of extraordinary stark power. By 1988, however, the composer had added two more movements, exciting and seemingly transparent, but of such expressive density as to leave the listener quite wrung out. Nothing merely "experimental": there is music with a formidable grip.

After that, *Mysteries of the Macabre* offered what was almost light relief. Drawn from the opera, it is Elgar Howarth's arrangement of the Secret Police Chief's coloratura arias for C-trumpet and ensemble. It retains the neo-Dada effects of the original setting - rattles and police-whistles, spoken interjections by the players, which lose much of their point out of context. Hakan Hardenberger's soaring trumpet, however, was its own justification and more.

Dance/Alastair Macaulay

Siobhan Davies premieres at Brighton

Part of the fascination of dance is that it always hovers between being figurative and abstract. Though people talk of "abstract ballets," dance - as several choreographers have remarked - cannot be truly abstract, because it deals with bodies. Yet we keep seeing human beings, as they dance, become changing shapes of ideal geometry, or impersonal embodiments of pure rhythm. And this is only the beginning of the mystery, for the greatest choreography plunges us into the drama of forms. "An abstract ballet," a critic once said, "is a ballet with more plot than a narrative ballet."

All the great choreographers, and many of the good ones, have been fully aware of this ambiguity. The

British modern-dance choreographer Siobhan Davies has several times made the conscious theme of her work - has made dances that hover between communicative drama and sheer dancing-about dance purity. I recall in particular *Something to Tell*, which she made in 1980 for London Contemporary Dance Theatre and which made a poetic dilemma out of the ambiguity of its dances.

And, as the title of the new work she has made for her own company, *Wanting to Tell Stories*, tells you, she is back at this theme again. The six dances maintain an almost constant flow of motion, with a wide dynamic range from phrase to phrase. The main emphasis is men and women alone or in pairs, and the main drama - as often in

Davies's work - is about people's need to depend on another and at the same time to be independent of them. The piece (part of a double-bill, with last year's *White Bird Feathers*), derives much of its essence from its score by Kevin Volans: brisk, changeable, suggestive.

The pendulum nature of Davies's dance style is itself emotionally suggestive. The dancers fall away from balance, decelerating as they do, and then scoop back up to recover balance. There are shades of retrospection and surrender in the fall, shades of aspiration and endeavour in the ascent. Motionless equilibrium is never achieved, and on the rare occasions that dancers buy a still pose they seem switched off: the pose is not charged with energy.

There are, however, stories behind the dance's stories. The decor for the piece - two highly mobile fence-scapes suspended from above - has been provided by David Buckland, who has designed for most of Davies's choreography and who is her partner in private life. As on many previous occasions, Buckland's decor keeps busily interrupting Davies's dances, helping them out intrusively, drawing attention to how beautifully it means to assist in dramatising the choreography, and frequently drawing attention away from the dance. Too bad the two screens couldn't have been given curtain-calls; they did wonderfully - but at the expense of everything else.

Another problem is the different manners within the Davies dance

company. In some ways the company's virtuoso is Gill Clarke. She has the most striking dynamic range, the most striking legato fluency. But she exists in a cocoon; she only knows how to make her own inner world real onstage. And there is a hark-at-me self-consciousness about her dancing that distracts from the dance. The other dancers have a kind of innocent attack and an absorption in a larger stage world that makes Davies's choreography more interesting. In this respect, Paul Douglas is outstanding here. His behaviour is completely modest, and yet he makes the dance, and his role in it, adult, affecting, poignant.

Gardner Arts Centre, Brighton. Siobhan Davies then tours to Harlow (May 18-19), Exeter and Dundee

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Muziektheater Tomorrow, Sat, next Mon: Nikolaus Harnoncourt conducts Jürgen Fimm's new production of *La nozze di Figaro*, with Olaf Bär, Charlotte Margiono, Alastair Miles and Isabella Rey (625 5455)

Concertgebouw Tomorrow: Reinbert de Leeuw conducts New Sinfonietta in Honnegger's Second Symphony and Frank Martin's *Der Corset*, with Jeroen Nies. Sat: Rudolph Barshai conducts Radio Symphony Orchestra in works by Tchaikovsky and Taneyev. Sun: Trio Valentin Zhuk plays piano trios by Haydn, Beethoven and Tchaikovsky (ticket reservations 671 8345)

ANTWERP

This week's Antwerp 93 programme includes Jan Fabre's music theatre piece *Silent Screams*. Difficult Dreams, tonight, Thurs and Sat at Flanders Opera. Hugh Wolff conducts St Paul Chamber

Orchestra on Thurs at deSingel, with piano soloist Emanuel Ax. Walter Hus' new Orpheus opera can be seen at Bourla on Sun and next Wed (226 9300)

CHICAGO

Orchestra Hall Tonight: Daniel Barenboim conducts Chicago Symphony Orchestra in works by York Höller, Prokofiev and Brahms, with violin soloist Itzhak Perlman. Thurs: Barenboim conducts symphonies by Haydn and Bruckner. Fri, Sat: Barenboim conducts Bruckner's Fifth (435 6666)

SALZBURG

For the second year in succession, the Salzburg Whit weekend concerts are to be given by the Chicago Symphony Orchestra. The first two programmes (May 29, 30) pair symphonies by Haydn and Bruckner, and are conducted by Georg Solti and Daniel Barenboim. In the final concert on May 31, Barenboim conducts Bruckner's Fifth (Tel 662-846500 Fax 662-840150)

GENEVA

MUSIC Kurt Sanderling conducts tonight's concert by Suisse Romande Orchestra at Victoria Hall, including symphonies by Mozart and Tchaikovsky (311 2511). Leon Fleisher gives a piano recital on Mon (310 6611). Edo de Waart conducts final performances of Stein Winge's new production of Boris

Godunov at Grand Théâtre tomorrow, Sat and next Mon, with a cast led by Samuel Ramey and John Tomlinson. Jadwiga Rappe gives a song recital on Sun (311 2311)

THEATRE

Marivaux's *The Game of Love and Chance* can be seen at Théâtre de Cernusca, daily except Mon till June 6 (343 4343). Coline Serreau's modern philosophical fable *Quelqu'un et Grégoire* is directed by Benno Besson at the Comédie, till May 29 (320 5001)

VIENNA

MUSIC Staatsoper Tonight: Prokofiev's ballet *Romeo and Juliet*. Tomorrow: Carmen with Agnes Baltsa, Luis Lima and Sergei Leiferkus. Thurs and Sun: Don Giovanni with Bo Skovhus and Jane Eaglen. Fri: Christoph von Dohnanyi conducts Adolf Dresen's new production of *Götterdämmerung*, with Hildegard Behrens and Siegfried Jerusalem. Sat: La traviata with Nancy Gustafson. Next Mon: Giselle (51444 2855)

Messepalast Tonight: final performance of Steve Reich's new music-and-video theatre piece *The Cave*. The next Vienna Festival opera production is Gluck's *Alceste*, opening at Theater an der Wien on May 27 (586 1678)

Konzerthaus Tonight: John Adams conducts Ensemble Modern in works by Adams, Lieberman and Nancarrow. Tomorrow and Fri:

Sviatoslav Richter plays Saint-Saëns' Second and Fifth Piano Concertos with Vienna Symphony Orchestra (the 78-year old Russian virtuoso's first concerto performances in Vienna for more than 30 years).

Thurs: Maurizio Pollini plays sonatas by Schubert and Beethoven. Sat: Steve Reich and musicians. Sun: Ingo Metzmacher conducts Ensemble Modern in all-fives programme. Next Mon: Riccardo Muti conducts Vienna Philharmonic Orchestra in Cherubini, Beethoven and Schumann (712 1211)

Musikverein Sat afternoon, Sun morning: Riccardo Muti conducts Vienna Philharmonic in works by Faure, Beethoven and Schumann. Sun evening: Pinchas Steinberg conducts Austrian Radio Symphony Orchestra in Prokofiev, Bloch, Gershwin and Bruch (tickets 505 8190/information 505 1363)

THEATRE

Odeon Moscow's Taganka Theatre gives world premiere tonight of *Chivo*, drama based on works of Boris Pasternak, devised by Yuri Lyubimov with music by Schnittke. Repeated tomorrow, Fri, Sat and Sun (586 1678)

Akademietheater Thurs, next Mon: new production of Pirandello's *Six Characters in Search of an Author*, directed by Cesare Levi. Fri, Sat, Sun: Chekhov's Uncle Vanya (51444 2859)

ZURICH

Opernhaus Tonight: Tosca. Tomorrow: Elektra. Thurs and Sun:

Adam Fischer conducts Nikolaus Leinhardt's new production of Don Carlo, with Francisco Araiza, Ruggero Raimondi and Gabriela Benackova. Fri: ballet mixed bill, including new work by Amanda Miller. Sat: La bohème. Next Mon: Gwyneth Jones song recital (282 0939)

Tonhalle Tonight: Dmitri Kitarenko conducts Tonhalle Orchestra in works by Brahms and Tchaikovsky. Sun: Edmond de Stoultz conducts Suppé's *Requiem* (261 1800)

Theater 11 Tonight: Jonathan Brett-Harrison conducts Zurich Chamber Orchestra in Boccherini, Mozart, Debussy and Suk, with piano soloist Karina Wisniewska (261 1800)

Schauspielhaus Tonight and tomorrow: Brendan Behan's play *The Hothouse*. Thurs, Sat and Sun: new production of Feydeau's *The Lady from Maxim's*. Fri and next Mon: Hedda Gabler (221 2283)

WASHINGTON

KENNEDY CENTER Tonight's National Symphony Orchestra concert is conducted by André Previn and includes works by Vaughan Williams, Nicholas Maw, Strauss and Haydn. Alfred Brendel gives a piano recital tomorrow. Richard Hickox conducts works by Haydn and Berlioz on Thurs, Fri afternoon and Sat. The theatre programme includes *Oleanna*, David Mamet's powerful drama about political correctness (daily except Mon), and the musical *Gypsies* and

Dolls (202-467 4800) BALTIMORE SYMPHONY ORCHESTRA David Zinman conducts popular works by Ravel, Chabrier, Tchaikovsky and Kabalevsky on Fri, Sat and Sun at Joseph Meyerhoff Symphony Hall. Next week's soloist is Pinchas Zukerman (410-783 8000)

THEATRE

● Arms and the Man: Shaw's comedy of love and war in the Balkans. Till June 5 (Center Stage's Featherstone Theater 410-885 3200)
● Shirley Valentine: Willy Russell's one-woman comedy about a mother with dreams that take her on a courageous voyage. Till June 6 (Church Street Theater 703-848 2632)
● The Skin of Our Teeth: Thornton Wilder's tribute to the indestructibility of the human spirit as seen through the eyes of the Antrobus family. Till June 13 (Arena's Fichandler Stage 202-488 3300)
● Voices of the Prairie: John Olive's sweet story of the power of storytelling and the beginnings of radio in middle America. Till Sun (Clay Theater 301-924 3400)
● Spunk: three of Zora Neale Hurston's tales of urban and rural African-American life have been adapted for the stage by George C. Wolfe. Till June 13 (Studio Theater 202-332 3300)

JAZZ/CABARET Blues Alley Jazz Supperclub This week's resident artist is pianist Ahmad Jamal, daily till Sun (1073 Wisconsin Ave, in the alley, 202-337 4141)

ARTS GUIDE

Monday: Berlin, New York and Paris.
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.
Wednesday: France, Germany, Scandinavia.
Thursday: Italy, Spain, Athens, London, Prague.
Friday: Exhibitions Guide.
European Cable and Satellite Business TV (All times are Central European Time)
MONDAY TO THURSDAY Super Channel: European Business Today 0730; 2230 Monday Super Channel: West of Moscow 1230. Super Channel: Financial Times Reports 0630
Wednesday Super Channel: Financial Times Reports 2130
Thursday Sky News: Financial Times Reports 2030; 0130
Friday Super Channel: European Business Today 0730; 2230
Sky News: Financial Times Reports 0530
Saturday Super Channel: Financial Times Reports 0930
Sky News: West of Moscow 1130; 2230
Sunday Super Channel: West of Moscow 1830
Super Channel: Financial Times Reports 1900
Sky News: West of Moscow 0230; 0530
Sky News: Financial Times Reports 1330; 2030

The direct involvement of Olivetti, Italy's fifth largest private industrial group, in the country's ever-widening corruption scandals has removed any lingering doubt that it was possible to do business with the Italian public sector without paying bribes to the political establishment.

At the weekend, Mr Carlo De Benedetti, the head of the computer and office equipment manufacturer, provided Milan magistrates with details of how over the past decade it had been obliged to pay bribes to be considered for government contracts. Olivetti joins a long list of Italian groups, topped by Fiat, who have admitted - either forcibly or voluntarily - to providing illicit funds to the politicians in return for obtaining favourable treatment.

The impact of Olivetti's disclosure is likely to be profound, hastening the process whereby other business leaders come forward to declare their own illicit payments. The news also emphasises the need for a new ethical code for both Italian businesses and international companies operating in the country.

The headline on one of yesterday's Italian newspapers summed up the sentiment: "Even Olivetti has paid". Until now Mr De Benedetti has consistently denied his group was tainted by the system of corruption which has been uncovered over the past 15 months. This was his message to shareholders as late as last month. But on Sunday he decided to hand over to the magistrates a dossier of Olivetti's behind-the-scenes dealings with the politicians over the past decade.

Five episodes are detailed, the most important of which concerns L10.4bn paid to a "collector" on behalf of the political parties for contracts with the Ministry of Posts. In all Olivetti paid out close to L20bn to politicians since Mr De Benedetti took control of the group in 1978.

"I personally have never paid any money myself but I accept full responsibility for the actions of my group," he told the FT yesterday. He said he had no intention of passing the blame lower down the management ladder.

Mr De Benedetti's behaviour contrasts sharply with that of Fiat. The Turin-based automotive group, headed by Mr Giovanni Agnelli, pretended for almost a year to be above paying to obtain contracts. Even when its executives were arrested, they spent long periods in jail refusing to admit to

Buck stops at De Benedetti

Robert Graham on how the Olivetti case will affect Italy's corruption scandals



Olivetti's Carlo De Benedetti: accepts full responsibility

any wrong-doing. But last month Fiat changed tactics. Mr Cesar Romiti, the chief executive, admitted the group had been involved in paying bribes and gave details to the magistrates.

Nevertheless, blame for Fiat's past behaviour has not been placed on the shoulders of the company's two most senior figures. Thus the most senior people implicated remain Mr Giorgio Garuzzo, the chief operating officer, and Mr Francesco Paolo Mattioli, the chief financial officer - respectively number three and four in the organisation.

Although Mr De Benedetti said he may not have known about the mechanics of Olivetti's dealings with the political establishment, he accepted full blame.

Yet his statement to the magistrates in fact goes further than admitting guilt. Instead, he has cast the Italian business executive in the role of victim - the corrupted not the corruptor. "The emissaries of the political parties [in government] imposed a general condition which could be summed up as 'if you don't pay, you can't work with us'," he told the magistrates. The threats, he said, were little short of

linked to government sales in their home countries.

Asked why he did not publicly denounce such pressures, Mr De Benedetti said: "1983 is not 1987. Then there was a regime running the country."

This is a reference to the way in which the Christian Democrats and Socialists, the main partners in government, had carved up control of the public administration and needed vast sums of money to pay for their party bureaucracies and the luxurious lifestyles of their members. Mr De Benedetti told Milan magistrates these parties had exacted a sort of company protection tax.

Mr De Benedetti claimed his attitude had been consistent throughout. Last June, when he discovered that one company in the group, Sasib, had been involved in paying bribes for the Milan metro contract, he was instructed to co-operate with magistrates immediately.

He said he did not take the initiative in going to the magistrates until after Olivetti's name was directly questioned. This happened in the past 10 days with the arrest of two figures connected with the Ministry of Posts and Asst, the state telephone service company. "I kept quiet for the simple reason that I wanted to protect both the company and the shareholders."

The group is already in a delicate financial position which reflects the downturn in the international computer market. Preliminary estimates of 1992 losses are in the range of L650bn; losses are also expected at CIR and Cofide, Olivetti's listed holding companies.

Mr De Benedetti appeared sanguine on the possibility of shareholders raising the issue of falsifying accounts to hide bribes. Olivetti accounts, he pointed out, contained a heading of "non-itemised expenditure" under which illicit political payments had been made. By so declaring the payments, he says, "we have even paid taxes on these monies".

Nevertheless these revelations have badly tarnished Mr De Benedetti's image, which he has fought hard to recoup since his brief involvement in the 1982 collapse of Banco Ambrosiano. Mr De Benedetti is still waiting for Italian justice to run its slow course in that case, in which he is appealing against the decision of a court of first instance in April 1992 to sentence him to six years in prison on charges of fraudulent bankruptcy.

Bicycle ride to a revolution



The long relative decline of Britain will continue until there is a revolution. What kind of revolution? One answer is given by Professor Stephen Haseler in a new book entitled *The End of the British Republic - Birth of a British Republic*. Our author is professor of government at Goldsmiths University, London. "The dawn truth about Britain in the post-war period," he writes, "is that the country seems to be running out of options. We have tried virtually every strategy for survival."

Yes, yes, but what kind of revolution? Well, actually, a cultural revolution. Back to the professor. "... Our culture - the way we think, the way we talk, the values we live by, indeed 'the British way of life' - no longer allows us to compete effectively in the modern commercial world."

As he sees it, the way to change the culture is by reform of our governing institutions and indeed the constitution itself. Turning our monarchy into a republic would certainly achieve that. "My argument here," writes Professor Haseler, "is that, over time, new attitudes and aspirations would follow."

Ordinarily, one of these would be dismissed as academic pipe-dream. But it is possible that the professor is pulling at a loose thread of indeterminate length. His hook appears at a moment when the competence of the government is more deeply in doubt than at any time since 1945. That would be bad enough, but the opposition is divided and its largest component, the Labour party, presently inspires little confidence. We are heading towards a mid-1990s election in which the choice before us

may be between competing B-teams. This is frustrating. It has not led to marches behind republican banners, but the political atmosphere is becoming more hospitable to those who propound systemic reforms.

So is the social climate. The behaviour of some of the royal children has eroded loyalties that once seemed beyond question. The Queen herself remains popular. Her position is, deservedly, secure. What comes after her is, however, unpredictable. Visitors to the very far from the airport to discover that the House of Windsor faces an uncertain future. Just pick up any newspaper, or look out for a clutch of books - some published, some about to be - that seek to catch the tide built up by the

debate on the monarchy that 20 or 30 years ago might have been deemed treasonable. That is how far public opinion has moved. It still has a mighty long way to go before there is a republican movement in Britain. In spite of my dreams of a federal republic in these islands I would settle for a Dutch, Belgian or Scandinavian form of disestablished throne. Professor Haseler dismisses such a solution as certain to fail. But consider the essence of the argument, his and mine, in favour of constructing a new British constitution by removing the crown, the keystone, from the arch of the present antiquated structure.

It is the crown that supports, and is supported by, the anachronistic House of Lords; the crown in whose name ministers feel able to sign treaties, such as the one concluded at Maastricht, in the absence of parliamentary approval; the crown that legitimises the thousand and one decisions made in the dark corridors of Whitehall every day. Replace its authority with that of a written constitution, disbands the House of Lords and elect a senate, and you have quite enough revolution for the average English family to stomach.

Europe's little northern monarchies have solved the problem. They do not have hereditary upper houses of parliament, and their constitutions specify exactly what their kings and queens may do. Queen Margrethe II of Denmark has "supreme authority in all the affairs of the realm", but, as with the conclusion of treaties, only with the consent of the Folketing. Likewise

Queen Beatrix Wilhelmina of the Netherlands. She may appoint her prime ministers by decree, but does so on the report of a "Tribunal" to the effect that he or she commands a majority.

No such sliver of ambiguity prevails in Sweden, whose constitution provides for the speaker of the Riksdag to propose a new prime minister. Government decisions do not require King Carl XVI Gustaf's signature. King Baudouin of Belgium has far greater nominal powers (he is the supreme head of the executive). But in practice he does not exercise them.

British subjects who see the need for reform but insist that the person of a respected monarch is a focus for national loyalties may thus have their cake and eat it, simply by learning from the Low Countries, and the Scandinavians. These are in essence republics, in which authority is derived from the people. For reasons of their own they retain their cycling monarchs. We may have to do the same. Perhaps the Union Jack is not an adequate substitute for a crowned head, as the stars and stripes are in the US, or the abstract notion of the state is in France. Perhaps our revolution, when it comes, has to stop short.

The chances of this happening are becoming real. The Labour party's proposals for constitutional reform says little about the monarchy, but if the other parts are enacted, the rest will surely follow. We may be in for permanent Conservative government, but this seems doubtful. One day an electorate, reforming, alternative will be on offer. With any luck, the British polity will then become like that of Italy a year or ago: pregnant with sudden change.

one decisions made in the dark corridors of Whitehall every day. Replace its authority with that of a written constitution, disbands the House of Lords and elect a senate, and you have quite enough revolution for the average English family to stomach.

The solution to reforming the British political system may lie in Europe's little northern monarchies

one decisions made in the dark corridors of Whitehall every day. Replace its authority with that of a written constitution, disbands the House of Lords and elect a senate, and you have quite enough revolution for the average English family to stomach.

one decisions made in the dark corridors of Whitehall every day. Replace its authority with that of a written constitution, disbands the House of Lords and elect a senate, and you have quite enough revolution for the average English family to stomach.

one decisions made in the dark corridors of Whitehall every day. Replace its authority with that of a written constitution, disbands the House of Lords and elect a senate, and you have quite enough revolution for the average English family to stomach.

one decisions made in the dark corridors of Whitehall every day. Replace its authority with that of a written constitution, disbands the House of Lords and elect a senate, and you have quite enough revolution for the average English family to stomach.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Argentina active in meeting loan terms

From Mr S Shahid Hussain.

Sir, Your article recounting the pressures on the International Monetary Fund and World Bank to lend quickly to the former Soviet Union quoted an unnamed G7 official as questioning how much conditionality there was in the bank's recent lending to Argentina ("Much ado about lending", May 12).

The answer is, plenty. Since 1990, the Argentine government has undertaken a major reform programme, and we have made four large adjustment loans to support it. Compliance so far has been excellent; two of the loans are fully disbursed. The government negotiated with the bank actions in three key areas: the downsizing and improvement of a bloated and poorly-paid public administration; reform of an inflation-prone financial sector; and sale or closure of grossly inefficient public enterprises.

Some of the actions we jointly agreed on in public administrative reform were the reduction of the national government workforce by 130,000, far better pay for the rest, and a virtual ending of tax loopholes. The latter helped Argentina raise its tax revenue from 13 per cent of gross domestic product in 1989 to more than 22 per cent last year.

Financial reforms included a new charter for the Central Bank, the closure of a large industrial bank, and sale of the country's largest savings bank. The public enterprise reforms have been even more impressive. They include a new charter for the national oil company permitting its sale to private owners, privatisation of the national railway system (after reducing its workforce by 30,000), national telephone company, Buenos Aires electric

ity system, national gas complex, a series of major and minor oil fields, the largest steel mill and petrochemical complex in the country, and sale or closure of more than 20 enterprises owned by the defence ministry. The programme, now approaching completion, is one of the most ambitious in the hemisphere.

Your unnamed G7 official should have known better. S Shahid Hussain, vice president, Latin America and Caribbean, The World Bank, Washington, DC 20433, US

Where is the increased accountability to the local electorate in such a move? Moreover, how can you suggest such a power would require "capping" while you appear to endorse criticism of identical powers in respect of council tax?

Robin Squire, parliamentary undersecretary of state, Department of the Environment, 2 Marsham Street, London SW1P 3EB

Where is the increased accountability to the local electorate in such a move? Moreover, how can you suggest such a power would require "capping" while you appear to endorse criticism of identical powers in respect of council tax?

Robin Squire, parliamentary undersecretary of state, Department of the Environment, 2 Marsham Street, London SW1P 3EB

ERM totally discredited

From Mr A R Irvine-Fortescue.

Sir, Following further devaluations of the Spanish peseta and the Portuguese escudo the exchange rate mechanism has been totally discredited as an instrument of policy.

It should now be clear that attempts to impose linked, or semi-fixed exchange rates to groups of currencies within a global market of floating exchange rates is a perilous interference with market forces.

The exchange rate mechanism is unable to cope with differential economic growth rates among its monetary constituencies. European governments must now decide whether to adopt fixed or floating exchange rates. Governments may wish to adopt exchange rate target bands to these policy objectives but these must be confidential or the speculators will have their day.

Alexander Irvine-Fortescue, Orchard End, Park Road, Winchester, Hampshire SO23 7BE

Accountability in local government funding

From Mr Robin Squire.

Sir, I was interested to read your editorial headed "Local Finance" (May 13). Certainly the report from the Audit Commission on Standard Spending Assessments (SSAs) is a timely contribution to our current review. We welcome its finding that SSAs are a more sophisticated system for equalising needs than any overseas system it examined, as well as an improvement on its predecessor.

You and the report rehearse separately the familiar argument that council tax should bear a greater proportion of local government expenditure. As the new tax settles in, this is clearly something that will be carefully considered each year.

Your suggestion that local accountability (which we both agree is important) would be enhanced by returning the business rate to local authorities is more questionable.

The recent EC report on the subject of CAP fraud lists corruption to the extent of £198m. But the newly appointed president of the EC's Court of Auditors estimates CAP fraud in 1992 to have been not less than £6bn.

Quite apart from fraud, the majority of the £26bn annual spending on the CAP is not achieving its objectives. Research by Professor David Harvey of Newcastle University suggests that less than 20 per cent of the CAP's spending actually helps farmers.

The majority of British farmers would be far better off were there to be a rapid termination of the CAP and if they were to be allowed to compete on a fair trading basis.

New Zealand has eradicated all agricultural subsidies and their agriculture is now booming. Is there not a lesson to be learned here? Anthony Rosen, chief executive, Fenix Farming, Rosehill, Arford, Headley, Hampshire GU35 8DF

UK farmers would do better without CAP

From Mr Anthony Rosen.

Sir, Every concerned taxpayer should support MEP Terry Wynn's protest about the short-sighted increase in Common Agricultural Policy funding of £800m (Letters, May 10).

Contrary to popular thought almost all efficient British farmers would agree with him, for fraud and incompetence have made the CAP an anachronistic and fraudulent nonsense.

The recent EC report on the subject of CAP fraud lists corruption to the extent of £198m. But the newly appointed president of the EC's Court of Auditors estimates CAP fraud in 1992 to have been not less than £6bn.

Quite apart from fraud, the majority of the £26bn annual spending on the CAP is not achieving its objectives. Research by Professor David Harvey of Newcastle University suggests that less than 20 per cent of the CAP's spending actually helps farmers.

The majority of British farmers would be far better off were there to be a rapid termination of the CAP and if they were to be allowed to compete on a fair trading basis.

New Zealand has eradicated all agricultural subsidies and their agriculture is now booming. Is there not a lesson to be learned here? Anthony Rosen, chief executive, Fenix Farming, Rosehill, Arford, Headley, Hampshire GU35 8DF

Ridiculous notion

From Lord Monson.

Sir, The next time readers rebuke Edward Mortimer for "going on about Bosnia", to the relative exclusion of other areas of communal conflict such as Armenia and Tajikistan ("Twin track to Bosnia peace", May 12), he should respond by pointing out that Bosnia actually lies closer to the "heart of Europe" than Britain does. So, even if one sets aside all moral considerations, the notion that the area can be neatly quarantined and then conveniently ignored is ridiculous.

Monson, House of Lords, London SW1A

Mission in need of more than written message

From Mr Pernille Ahlström.

Sir, There is wisdom in the old saying "A picture speaks a thousand words".

With reference to Lucy Kellaway's article on mission statements (Management, May 10), it is clear that the written word is not enough to give meaning to an organisation in the eyes of its employees - or, indeed, its management. A company can spend a great deal of time soul-searching and consulting to come up with the right statement only to see it instantly emasculated by the confused messages of a bodge-podge of signs, brochures, variations of a logo and an often inconsistent quality of writing.

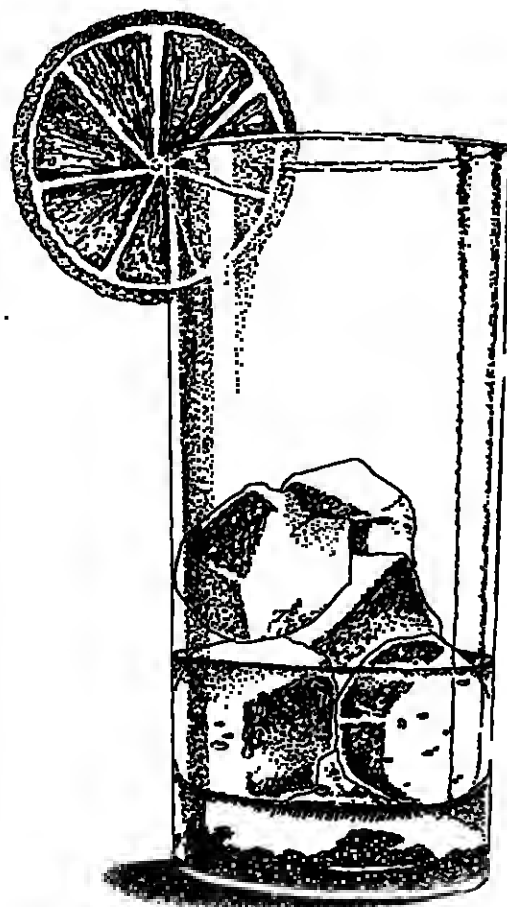
So the message of the mission statement must be seen to be acted upon, which means it must permeate everything the organisation says and does. Marks and Spencer, for example, communicates its message so well that a mission statement blazoned on the corporate walls would actually be superfluous and would be seen to indicate a lack of confidence. M and S, however, has a physical presence and operates in a highly visual world with tangible, packaged products.

The City operates in a world of invisible services dependent upon the spoken and written word where reassurance is vital to success because no one can actually see what it does.

Here the approach and attitude towards employees and clients/customers become the main channel for a mission statement message.

For a City organisation, the most tangible and effective means of being seen to be acting upon that message is through a clear and consistent corporate identity. In other words, the company must not only sound as if it knows what it is doing and where it is going, it must also look it.

Doing otherwise is a waste of effort, time and money. Pernille Ahlström, G H Creative, 8 Prince Way, Airport Executive Park, Luton LU2 9PD



And the tonic?

Thomas Pace Hospitality provides the tonic in unrivalled variety and quality at all the major sporting and social events of the Summer.

Thomas Pace Hospitality offers the right mix of English Summer in two major events in the sporting calendar.

England v Australia
2nd Cornhill Test Match
International Cricket
17th-21st June

Enjoy your G&T with Thomas Pace Hospitality at Lord's, The Home of Cricket. Revel in the excitement of the Australian Tourists as they strive to retain the Ashes. With our usual attention to detail and our excellent official hospitality facility this is an event not to be missed.

For further details, please fill in the coupon or contact:
Thomas Pace Hospitality
Telephone 0788 553555
Facsimile 0788 543501

Wimbledon Lawn Tennis
Championships
21st June-4th July

Wimbledon fortnight provides the sparkle in the spirit of English Summer Sport. No other event has stage managed such drama, tragedy and ultimate triumph.

For the full flavour, Thomas Pace Hospitality offers inclusive packages to ensure a truly memorable entertainment for you and your clients.

Make sure you maximise on your hospitality investment this summer by choosing the right kind of tonic.

Thomas Pace Hospitality Limited
The Reflex Centre
Webb Ellis Road Rugby
Warwickshire CV22 7AU

R.F.19

Please send me further details on the following:

Lord's Prices start at £179 + VAT ☐

Wimbledon Prices start at £299 + VAT ☐

Name

Position

Company

Address

Telephone

Facsimile



FINANCIAL TIMES
Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700
Tuesday May 18 1993

New agenda in Germany

NOT FOR the first time in the saga of German unity, a compromise has been reached - this time over the pay dispute in the east German metal industry - which brings relief, but no joy. An accord at the end of last week provides a formula for ending a fortnight-old strike, the first prolonged stoppage in eastern Germany for more than 60 years. It promises equal wages in the east and west German engineering industry for two years until 1996. But it does little to head off the risk that the region east of the Elbe will become permanently dependent on funding and favours from the west.

Mr Franz Steinhilber, the leader of the IG Metall trade union, is right to say the accord has implications for the whole of Germany. The agreement may not however live up to Mr Steinhilber's claim that it will "strengthen confidence in [German] unity". Unless his country can adjust quickly and decisively to the economic consequences, the deal carries the risk of further undermining the chances of making German unification a success.

The bitterness of the dispute has been increased by government promises in 1990 to bring easterners speedily to west German living standards. Politically, an agreement was necessary to avoid perpetuating east Germans' status as second class citizens. From an economic point of view, however, the accord is not justifiable.

Employers have secured the conditional right to "opt-out" clauses for enterprises which cannot afford officially-sanctioned pay increases. The effective east German unemployment rate is already, however, about 30 per cent. Struggling with burdens inherited both from communist central planning and (in milder form) from mistakes in Bonn's unity policies, east German enter-

Tough at the top

TEMPTING though it may be to attack the external directors of the Bank of England for awarding the Governor-elect, Mr Eddie George, a handsome pay increase in these dark times, this reaction would be misplaced. Since Mr George wants his pay to be frozen over his five-year term of office, nobody can be quite sure what his real pay will be. True, the starting point is higher than at any other job in the public sector. Equally important, it is substantially higher than that of Mr George's opposite number in the Treasury, Sir Terence Burns. But then Sir Terence can console himself with the thought that as long as the Bank of England is denied independence, it is he who has the power, if not the pay. If Mr George's judgment is to be questioned, it might well be on the grounds that he has been prepared to take a bet, in his personal

Drugs prices

THE DRUG industry's fat profit margins have made it an easy target for the Clinton administration in its struggles to find a way to bring US health care costs under control. Allegations of profiteering, combined with threats of price curbs, have taken their toll on pharmaceutical company share prices. And, though mandatory price controls now seem less likely than a few months ago, the industry has felt a need to respond by proposing a voluntary price cap.

Price controls, whether of a mandatory or voluntary kind, are not the way to bring prices down. They would probably prevent drugs bills from falling as quickly as they could. They would also endanger research into new drugs. Instead, as Mrs Hillary Clinton's health task force puts the final touches to its blueprint for reform, it should rely on competitive market forces to deliver better value for money.

In industries characterised by monopoly - such as gas, telecommunications, electricity and water - price regulation is unavoidable if consumers' interests are to be protected. The pharmaceutical industry is not such an industry. Patent protection gives companies a limited monopoly. But, when drugs come off patent, generic competitors are usually available at a fraction of the price. Even while patent protection continues, most drugs have rivals which, although not exact copies, are equally effective.

The problem is not one of a lack of competing products but of the failure of purchasers to shop around. Prescription decisions too rarely take account of prices, because doctors consider it their job to cure patients rather than control costs, leaving insurers and taxpayers to pick up the tab. Such limited price sensitivity has allowed drug companies to get away with what have sometimes

Mr Robert Ayling, British Airways' new managing director, was taking a steady stream of telephone calls last week in his Mexico City hotel suite, at the same time as completing a memo to the airline's 48,000 employees.

Back in the company's London offices, Sir Colin Marshall, BA's new chairman, was calling in a succession of senior advisers for a series of hectic meetings.

Though thousands of miles apart, both men were engaged in final preparations for the most important day in the company's annual diary.

For both of them, taking over in the wake of Lord King's retirement as chairman, today's announcement of BA's financial results will be particularly significant. It will be the first time that the airline's new management team will address the City of London since the company's High Court libel settlement and humiliating apology in January to Mr Richard Branson for the "dirty tricks" campaign against his Virgin Atlantic Airways.

The airline has continued to outperform most of its competitors. Overall, BA's scheduled traffic rose by 12.3 per cent in the financial year ending March on a capacity increase of 11.3 per cent. BA is expected to show a drop of about a third in pre-tax profits for the financial year that ended in March, to a figure of between £180m and £200m compared with £224m the previous year. However, the majority of its competitors are continuing to report huge losses.

Europe's biggest airlines, hit by recession, overcapacity and fierce fares wars, saw their accumulated losses increase last year to £1.35bn from £1.1bn in 1991, according to figures published last Friday by the Association of European Airlines. And in the last three years, the International Air Transport Association says western carriers lost a total of more than \$10bn on their international scheduled routes.

"Under the circumstances, our performance is wonderful," says Mr Ayling. But he is also the first to acknowledge that BA is entering a new era. The "world's favourite airline", as BA likes to call itself, faces a number of strategic questions which will test the mettle of its new top managers.

Externally, the company must continue to expand around the world at a time of increasing airline deregulation and competition. Internally, the new team faces an additional task: cleaning its own stables and restoring internal morale after the Virgin case.

Mr Branson has launched new legal proceedings against BA and shows every intention of maintaining the pressure on his bigger UK rival. BA's board has again renewed

Low morale and rising competition are the challenges facing British Airways' new bosses, says Paul Betts

Struggle to get above the cloud

British Airways: bucking the trend



Airlines' net profits and losses			
	1990 (\$m)	1991 (\$m)	1992 (\$m)
British Airways	174.5	444.0	400
Air France	-277.7	123.0	-500
Lufthansa	5.4	-272.4	-1,100
AMR (American)	-76.8	-239.9	-935
Delta	-22.3	-238.5	-585
UAL (United)	95.7	-311.9	-957
Cathay Pacific	373.0	380.0	250
JAL	97.1	-22.2	-400
Singapore	499.2	568.7	600

It is necessary for the company to continue improving efficiency, introducing, among other steps, a differential pay structure as the only alternative to closure or disposal of loss-making UK operations.

US airlines have already introduced two tier wage systems to reduce costs of lower yielding and unprofitable short haul operations. But the concept is new in Europe.

"Gatwick has always been a loss maker," British Caledonian lost money on its short haul routes and we found it difficult to improve the performance when we took them over," Mr Ayling said. The collapse of Dan Air offered BA a "one-off" opportunity to change the level of costs of the airline's operations at Gatwick, he added.

"If Gatwick is to work, we've got

only alternative to closure or disposal of parts of BA which are making unsustainable losses." This was the case for the Gatwick short haul operations, which are losing about £5m a year, and the UK regional operations, which have now become profitable under their new lower cost structure.

BA's labour costs ten years ago accounted for about 35 per cent of the airline's total annual costs. Today they have fallen to around 25 per cent. This steady improvement in productivity is largely responsible for the airline's profits this year when revenues and yields have been under pressure.

With the exception of Belfast and the short-haul Gatwick operations, all the airline's operations were profitable last year although the company made less money on its traditionally lucrative North Atlantic routes because of intense fare competition.

Sir Colin and Mr Ayling are now trying to create a new esprit de corps to take staff and middle management with them as the airline adapts to the competitive pressures of an increasingly global and deregulated airline industry.

The company is not hell bent on cutting people's pay and conditions," Mr Ayling insists. "It is not trying to reduce the number of people employed - quite the opposite. We are enlarging the company and trying to use the benefits of globalisation to everyone's advantage."

In the past 10 years BA's employment in the UK has grown from 37,000 to 49,000. The airline has been significantly more successful in lowering its costs than its big European competitors. It must continue these efforts, however. The UK government has actively encouraged new entrants and opened up Heathrow to more competition.

"John King gave BA a new sense of commercialism. He brought that with Colin who brought the necessary customer service and disciplines of management to the company," Mr Ayling says.

"My challenge is to take that on to the next stage," he says, hoping to achieve "as much participation and sense of belonging as possible."

Some in the company felt that the King-Marshall era created such a competitive - and at times ruthless - atmosphere that staff may have felt encouraged to overstep the boundaries of acceptable behaviour.

Now, with the Virgin dispute hanging over it, BA will have to be seen to be whiter than white in an industry notorious for sharp practice. Facing his Mexico suite, Mr Ayling had no doubt of the task he faces. "The challenge," he said, "is to create a climate of enthusiasm and competitiveness within the bounds of the acceptable."

John Authers on moves by women to breach the 'glass ceiling' at Oxford University

Men's room only

Women stormed Oxford University's "walls of Jericho" a century ago, when the first women's colleges were established.

This afternoon, at a meeting in the Sheldonian Theatre of Congregation, the university's governing body, they will attempt to breach the "glass ceiling".

The rest of Britain's academic community will be watching with keen interest, in universities across the country, women have succeeded in gaining access to the student body on almost equal terms at the lower levels, but the opportunities for promotion remain limited.

Only six out of 178 Oxford professors, and four of the 69 readers - the next academic rank down - are women. This cannot be explained by low numbers of applicants because female representation in the lower echelons is much healthier - 12.5 per cent of university lecturers, 27.1 per cent of college lecturers, and 42 per cent of undergraduates are women.

These figures are only slightly worse than the national averages. A survey by the Association of University Teachers shows that only 5 per cent of professors at "old" uni-

versities (excluding former polytechnics which have recently gained university status) are women, up from 3 per cent in 1989-90. Two-thirds of current female professors have been appointed within the past five years.

Critics say UK universities suffer from the phenomenon, noted in other professions, of an invisible ceiling to promotion - women can enter, but then find it very difficult to break through a layer of "glass" to upper tiers.

The experience of one female professor at a northern university sums up the argument: "Benevolent sponsorship is what a lot of us have up to a certain level, and then the green-eyed monster comes in. Once you become a threat unreasonable criticism is levelled at your work. It's very hard to identify."

Now, a group of 78 Oxford academics believes it has spotted systematic discrimination, on top of the cultural barriers. The academics have formed a vote in Congregation, which this afternoon will decide

whether Oxford's current system for apportioning funds and promotions is discriminatory.

The move follows a decision by Oxford to use the £100,000 available for promotions this year to create new professorships, rather than reappointing those whose money had originally been intended.

The university did so because it felt that Oxford academics would enjoy more clout nationally and internationally if they carried the title of "professor".

But an article in a university journal, Oxford Gazette, by two Oxford lawyers, Sandra Fredman and John Gardner suggests that the decision to create more professorships discriminates against women, because few women are senior enough realistically to challenge for a professorship.

The article adds that the decision could fall foul of the Sex Discrimination Act, and "offers a splendid opportunity for a test case". It claims that the disproportionate number of men gaining promotion "might be accepted by the courts as

sufficient to establish a *prima facie* case of discrimination".

In its defence, a spokesman for Oxford said four women have been appointed to established chairs in the past two years, and that Oxford has started from "a very low base" - until 1979, two-thirds of its colleges admitted only men.

The lawyers have won support from outside Oxford. Mr David Triesman, AUT general secretary, describes the Oxford statistics as "more like the dark ages than the dark blues", but points out that the picture is hardly brighter elsewhere in the UK. He adds, for example, that female professors are paid less on average than their male counterparts, according to an AUT survey.

Mr Triesman says government funding councils should take account of universities' success in promoting women when distributing grants.

Yet women academics appear more concerned by issues of culture than by pay disparities. Many seem to agree that positive discrimination and quotas are not the answer.

Rather, their focus seems to be on reversing the culture of British universities which many find intimidating, as reflected by their academic underperformance - Oxford women are only half as likely to get a first as Oxford men, while nationally the proportion rises to two-thirds.

At higher academic levels women often fall victim to unconscious prejudice from professorial committees, which are also male-dominated. Both professor Joan Busfield, provost-chancellor of Essex University, and Professor Ruth Lister, of Bradford University, use the same word to describe the problem: gravitas. Senior men are more likely to see this quality in other senior men than in women.

Professor Lister says: "It often comes down to man's judgment of gravitas. You can see how sometimes women may not fit the implicit criteria, and which may push male selectors towards male candidates." Ms Emma Westcott, a student at Oxford, expresses this more passionately: "The problem is that the system has been built around men for 750 years. Are we prepared to change ourselves to reflect the diversity we now have?"

Picking winners

■ When tipping political stars, as opposed to the stock market, Kleinwort Benson's record is better than most. Hence the appointment of David Willetts, ex-director of the Centre for Political Studies, as its political consultant has caught the eye.

Judging by the careers of most of Willetts' predecessors, such as John Biffen, Chris Patten and Michael Portillo, the 37-year-old MP may be bound for ministerial office. Certainly Judith Chaplin had been marked out before her untimely death.

But it seems odd that KB did not reappoint Nigel Forman, Chaplin's predecessor and Nigel Lawson's former PPS, as its consultant. After all, he has just replaced Chaplin as parliamentary adviser to the Institute of Chartered Accountants, and only gave up his KB post a year ago to become a junior Education minister.

Could KB's psephologists have decided that Forman is no longer marked out for high office? For what it's worth, Observer's view is that the ICA's gain is KB's loss.

independent fund managers. David Morgan, who will take over from Paddy Linaker as group managing director in the summer of 1994, is of a similar age to Linaker.

Morgan, 59, does not view himself as a caretaker chief executive. But it still looks like a relatively temporary appointment whilst the next generation of M & G's management is tested out. On present form finance director Tony Shearer, 44, seems most likely to end up running the show, especially since he has been upgraded to chief operating officer. But if he does, then M & G may have to ditch its rather out-dated prejudice that only fund managers can manage fund management firms.

OBSERVER



Indefinable
■ News that Formula One champion Nigel Mansell has qualified for this month's Indianapolis 500 race, whereas four time winner A J Foyt has not made it to the starting line, reminds Observer of an old joke attributed to Tony Hulman, a former owner of the Indianapolis Motor Speedway. When asked who he thought would win the great race, Hulman replied "I don't know. That's why we run the damn thing."

who helped put Rebecca Stephens on top of the world yesterday. Until now Earl has been better known for organising some of the City's more memorable takeover jaunts than for his extramural activities.

However, as joint leader of the 40th anniversary Everest expedition he has set an example which other young corporate finance types might want to ponder. His assistant tells me that Earl will be back at work at the headquarters of his Sloane Corporate Finance boutique first thing on Monday morning.

End of the line
■ The government's handling of its own insolvency statistics becomes more and more hazy. It has already contracted out publication of the embarrassing figures on corporate and personal failures to the British Chambers of Commerce. Now it seems to have severed all links with the data by not even issuing a release that they are available. First warning that the latest figures were out came via a press release offering reaction from the ever-more responsive body of the UK's remaining growth industry, the Society of Practitioners of Insolvency.

Utilities' futility
■ Labour's "vested interests" campaign highlighting links between the Conservative party and business has hit a snag. The voters to whom the campaign is supposed to speak apparently talk in a rather different language than shadow chancellor Gordon Brown.

For starters, "privatised utilities" is reckoned to be a pretty mind-bending formulation, giving rise to 101 differing interpretations. The party's research has also belatedly indicated that the public isn't too clear on the meaning of a vested interest.

While the utilities have simply been banished from the lexicon, officials are still puzzling over how to divest the vested interest of its linguistic obfuscatory powers....

Liquid assets

■ Surely something wrong with the City of London's sense of values? Of the 223 Square Mile banking jobs listed by Day Associates' latest pay survey, only three carry average salaries of less than £10,000 whereas 15 are above the £100,000 mark.

There's no prize for guessing that the best rewarded is the big branch general manager, averaging £161,596 in salary which is typically boosted by bonuses to £192,516. But who apart from newly recruited school leavers, if you suppose is at the other end of the scale?

The tea lady with an average salary of £9,450 plus a measly bonus of £160.65. That rates a general manager as worth more than 20 tea ladies whereas, measured by their respective effects on staff morale, the ratio is more probably the other way round.



Dereham, Norfolk, NR19 1JF (0362) 695353.

FINANCIAL TIMES

Tuesday May 18 1993

TRAFALGAR HOUSE
CONSTRUCTION
081 689 2266
THE STANDARD FOR EXCELLENCE

Results of EC-wide poll show fall in support for integration

By David Gardner in Brussels

AN European Community-wide poll showing a fall in support for European integration has been withheld by the European Commission until after today's referendum in Denmark on the Maastricht treaty.

Senior Commission officials say the Eurobarometer poll, carried out by independent national market research organisations under the aegis of the Commission, shows a sharp drop in support for European unification in Spain, Portugal and Greece, which until recently were four-square behind the Community and Maastricht.

The survey took place before last week's latest devaluation of

the Spanish peseta and Portuguese escudo. But a similar survey last autumn, just before the crisis in the exchange rate mechanism for EC currencies, triggered strongly negative reactions in the UK, Italy, Spain, Portugal and Ireland - all of whose currencies ended up either having to devalue or float.

Three senior Commission officials confirm that Brussels decided to hold back the latest Eurobarometer survey until the Danish referendum is over, even though all recent opinion polls in Denmark point to a vote in favour of the Maastricht treaty. Formally Commission officials in charge of the poll say that although the results are ready, publication has been held up

until May 25 by procedural delays. Officials who approve the interpretation of the results were only due to get the figures last night.

The survey results this time last year were released on May 15. In 1991, in the run-up to the Maastricht treaty, the spring survey emerged on May 2, brimming with Euro-enthusiasm. In spring 1991, 80 per cent of those polled supported "efforts being made to unify western Europe", with only 11 per cent against. A year later, in the wake of the Maastricht summit, the majority was still 76 to 16 per cent.

Even by last autumn, the last published Eurobarometer poll in the wake of the crisis unleashed

by Denmark's rejection of Maastricht, 73 per cent still favoured unification with 19 per cent opposed.

Last autumn's poll, nevertheless, showed more equivocation about Maastricht itself. There were absolute majorities for the treaty in only six countries, relative majorities (excluding the "don't knows") in four, and majorities against in the UK and Denmark, the two countries holding up ratification. In Spain and Portugal, however, half those polled were undecided.

A spokeswoman for the Commission said last night that the new Eurobarometer would show that "globally, attitudes are not [now] very different from last autumn".

US and Russia to consult on Bosnian peace process

By Robert Mauthner in London and Laura Silber in Belgrade

THE US and Russia have been spurred on to breathe new life into the peace process by the Bosnian Serbs' expected rejection, in a referendum, of the international plan to bring an end to the Bosnian conflict.

Mr Warren Christopher, the US secretary of state, said yesterday the way had been cleared for new discussions between the US and its allies, "some of whom have been wanting to hold up until after the referendum".

Though the results of the referendum are not expected to be made public until tomorrow, Mr Christopher appeared to take it for granted that an overwhelming majority would reject the Vance-Owen plan.

He added that he had never attached much weight to the referendum, which has been dismissed by most of the world as a travesty of democracy.

Mr Christopher said the consultations between the US and its allies would take place by telephone over the next few days and indicated that he had no plans to undertake another European tour like that of two weeks ago.

The consultations will be taking place at roughly the same time as a peace mission by Mr Andrei Kozirev, the Russian foreign minister, who is due to meet the Croatian, Bosnian and Serbian leaders today in Split and in Belgrade. The meeting follows that of Mr Kozirev and Mr Klaus Kinkel, the German foreign minister, in Berlin last night.

The international mediators, Lord Owen and Mr Thorvald Stoltenberg, will also fly to the former Yugoslavia today for talks with the Croatian and Bosnian presidents, Mr Franjo Tudjman and Mr Alija Izetbegovic. The venue has yet to be decided but it is also expected to be Split.

Mr Vitaly Churkin, Russia's special envoy to the peace talks, was more optimistic than his Western counterparts about the



Bosnian Serb army chief Ratko Mladic: threat to bomb London

Bosnian situation, when he announced Mr Kozirev's mission in Moscow yesterday.

"It is our view that there are not so many hardliners among the Bosnian Serbs and they will be further isolated," he said. He added that Serbia's "very clear stand" for a peaceful political settlement and its blockade of supplies, except for food and medicine, to the Bosnian Serbs, would change their minds about the peace plan.

Mr Churkin repeated Moscow's proposal that the Vance-Owen plan should be implemented by the international community in stages, irrespective of the outcome of the referendum.

Mr Radovan Karadzic, the Bosnian Serb leader, yesterday apologised for his army chief, General

Ratko Mladic, who threatened to bomb western cities, particularly London, if the West intervened in Bosnia. "That was an irresponsible and emotional reaction," Mr Karadzic said in a TV interview.

The British Foreign Office, which dismissed General Mladic's remarks as "bombast and bluster," said it was government policy never to give in to acts of terrorism.

In eastern Bosnia, Bosnian Serb forces fired on Moslems searching for relief packages, dropped on Srebrenica, which has been declared a UN safe area. Gen Mladic has banned the passage of overland relief convoys to Srebrenica and Zepa, another UN safe area, in spite of repeated pledges to allow the free movement of relief convoys.

Nadir was not made bankrupt in Turkey

By John Murray Brown in Ankara and Andrew Jack in London

MR ASIL NADIR, former head of Polly Peck International, has not been made bankrupt in Turkey and so is legally free to own and run businesses in the country, it emerged yesterday.

While a £378m (\$582m) writ brought against him in October 1991 by the administrators to Polly Peck drove him into bankruptcy in the UK, no similar action has been taken through the Turkish courts.

Mr Nadir's legal status may cause difficulties for Polly Peck's administrators. Two weeks ago, he fled to northern Cyprus from Britain, where he faces theft and false accounting charges, and declared his intention to reclaim parts of his business empire.

Mr Neil Cooper, Mr Nadir's court-appointed trustee in bankruptcy, confirmed that he had not sought to file for bankruptcy in the Turkish courts but said this would have little effect on attempts to recover and control assets.

Lawyers say the charges Mr Nadir faces in the UK may dissuade him from travelling to Turkey, where he could face possible extradition.

Turkish banking law states that no one who has suffered bankruptcy can establish a bank, although again it is unclear whether this applies to bankruptcy outside Turkey.

Polly Peck's local companies, although owned by foreign parties, are subject to Turkish bankruptcy proceedings.

Of the Turkish companies connected with Mr Nadir, only Noble Air, the airline owned by his sister Mrs Elise Nevzat, has been declared insolvent by the Turkish courts. A number of Turkish creditors including Inar Bank, owned by the Uzan family, failed in their pursuit of claims against Mr Nadir's personal assets.

IG Metall head in shares row

Continued from Page 1

week's issue of Stern, Mr Steinkühler bought 2,100 MAH shares between March 15 and April 1 this year, for almost DM1m. Half the total was bought on April 1, the very day he was attending a supervisory board meeting of Daimler-Benz.

MAH was a special holding company established in 1975 to prevent the Shah of Iran from acquiring a big stake in Daimler-Benz's largest company. Its sole function is to hold a 25.23 per cent stake in Daimler.

An attempt by shareholder activists in January to have the holding company dissolved was defeated by an overwhelming majority of institutional shareholders.

However on April 2, the Daimler supervisory board agreed to the move, linking the decision to the company's plans to seek a full listing of its shares on the New York stock exchange.

In late trading after the announcement, the shares leapt DM84.50 to DM97.5.

THE LEX COLUMN

US West calls Time

As is usually the case with those who have debt worries, Time Warner's decision to part with some of its most valuable jewels is a sign of weakness rather than strength. The company's new chairman, Mr Gerald Levin, has recently made strenuous efforts to tackle the \$10bn debt pile he inherited from the 1989 merger of the two companies. He also wants to invest in fibre-optic networks which will revolutionise the transmission of information. With Time Warner's balance sheet stretched, he cannot afford to do both out of operating cash flow alone. Hence the sale of 25 per cent of Time Warner Entertainment to the regional telephone company US West for \$2.5bn.

The \$1bn of equity which will flow into the entertainment business will help fund the \$5bn, five-year investment programme in fibre-optic networks. Time Warner has made the Faustian bargain because it gives it a head start on the competition and Time would find it difficult to raise equity through the stock market at the kind of price US West is paying. Time also argues that it is acquiring experience in handling advanced switching technology from US West. It is at least arguable, however, that it could have bought that expertise without ceding such a large equity stake. US West, meanwhile, gains a share of the database which will be the cornerstone of the network's profitability.

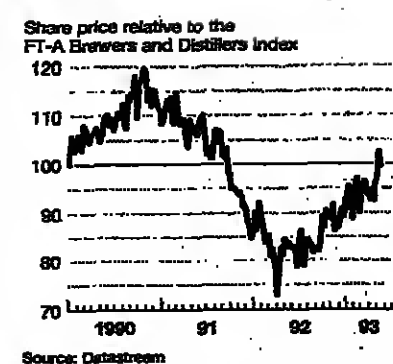
When fully optical networks are operating, the price of data transmission will fall dramatically. Profits will then come predominantly from the value-added services that can be sold through the wires, such as high-speed computing, video teleconferencing, information and entertainment. Time Warner may come to wish it had been able to pawn, rather than sell, those jewels.

Whitbread

Whitbread is starting to look more like a retailer than a brewer. Its answer to the challenge from volume brewers like Bass is to walk away from the battle for market share. Instead, it is now pushing its brand values, its strengths in the off-trade, and, above all, food where its turnover is beaten in the UK only by McDonalds. That looks a sensible approach. With a share of only 13.5 per cent of the UK beer market, Whitbread could hardly expect to win any battles based on volume. Instead of chasing low margin business in the free on-trade it is almost certainly better off concentrat-

FT-SE Index: 2858.1 (+11.1)

Whitbread



Source: Datastream

trating on food where margins are higher and the gearing to recovery greater. Some risks remain. Whitbread will be at a disadvantage over brewers which can manage greater economies of scale. It must also resist pressures from supermarkets on its margins. The chances are that the sluggish beer market will continue to hold back growth this year, but its approach may still give it an edge over other brewers. Indeed the strategic question may eventually become one of the extent to which it should remain in brewing at all.

Don't miss the arrival of Sir Michael Angus as chairman has helped focus Whitbread's thoughts. He also appears to have homed in on a financial weakness: poor cash generation. Last year's improvement reflected reduced spending on plant, property and acquisitions and there will be a smaller inflow from pub sales from now on. That should not matter much for a company with such modest gearing, but Whitbread's restrictive share structure precludes rights issues. It has to play safer on debt than others.

M&G Group

Investors who bought M&G's shares as a geared investment in the UK stock market had their faith rewarded by its half-year performance. A 28 per cent increase in funds under management represented an impressive performance when matched against the 16 per cent rise in the London market over the same period. The virtues of the group's old fashioned emphasis on high-yielding income and recovery stocks became apparent as the UK

began to emerge from recession. Its recovery fund recorded a 34 per cent rise in value following a resurgence of interest in industrial companies.

The unsettling aspect of M&G's results, however, was the disappointing level of net unit trust sales at just £4m. Overall, unit trust sales grew by 47 per cent but redemptions were also sharply higher. There has recently been high turnover in the unit trust industry as a whole. It may simply be that, with equities finally recovering their historic highs, some investors are cashing in their chips. But even though the trend is improving, M&G is sufficiently concerned to start researching the phenomenon.

Such worries may dampen the surge in M&G's shares, which have outperformed the market by 16 per cent since the start of the year. Sentiment may be further damaged by the Office of Fair Trading's proposals requiring independent financial advisers to reveal commission payments. This may not help M&G, which is heavily reliant on this distribution channel.

Denmark

There will be a lot of red faces in financial markets, and probably some red ink as well, if Danish voters reject the Maastricht treaty in today's referendum. In theory a Yes vote would be a tonic for bond markets on the edges of Europe's inner monetary core. With the Maastricht treaty back on the rails there should be nothing to stop their yields converging with those in Germany. With the exception of the Danish market itself, though, much of this has already been anticipated. Ten-year French yields, for example, are only around 35 basis points higher than those in Germany. Since a Yes vote would allow Denmark to reduce its artificially high short-term interest rates, there should be room for strong gains in short Danish bonds, which currently yield around a full point more than their German equivalent.

The more awkward question concerns the impact on the German bond market. A Yes vote in Denmark would finally deprive the D-Mark of pretension to safe haven status. The German bond market would thus, once again, have to be judged on its fundamentals. These include a relatively high inflation rate, a large budget deficit which has resisted control, as well as a deepening recession accompanied by cuts in short-term rates and a weaker currency. That is no recipe for falling long-term yields.

Salinas in independence move for Mexico's central bank

By Damian Fraser in Mexico City

PRESIDENT Carlos Salinas of Mexico has sent Congress a constitutional amendment to make the country's central bank independent and give it a mandate to preserve price stability.

The amendment is set to be passed by the government-controlled Congress, and is intended to institutionalise a commitment to low inflation beyond Mr Salinas's term of office, which ends next year. While inflation is now down to 10.4 per cent, in the mid-1980s it peaked at an annual rate of 157 per cent.

"This is a way of anchoring the current monetary policies that have worked so well in reducing inflation and ensuring the central bank is not subject to changes in the political mood," said a government official. "It's going to have an important long-term effect on monetary policy."

Under the constitutional

amendment, the head and other board members of the central bank would be chosen for a fixed term by the president and approved by the Senate. The officials can only be removed in the case of a serious breach of duty, and will be selected on a staggered basis, ensuring that one president cannot pack the bank with his nominees.

The bank will be given an explicit mandate to "preserve the purchasing power of the national currency" and given full control over the management of its credit. In the 1980s the Mexican government borrowed from the central bank at favourable terms, helping to fuel inflation. The possibility of the government forcing the central bank to grant financing will be cancelled, said the president's office.

However, it is still not clear what control the central bank will have over monetary policy and interest rates in its pursuit of low inflation. In a country

where presidents are used to exercising untrammelled power, it is uncertain how much effective independence the central bank will be allowed if a conflict arises with the government.

The president's office said central bank independence would act as a counterweight to government agencies intent on pursuing policies that cause inflation. It would also persuade the private sector that increases in costs or prices will not be accommodated by a loose monetary policy.

The amendment parallels other initiatives taken by Mr Salinas intended to lock in his economic reforms beyond the life of his administration. It may strengthen the argument that current market-oriented economic policies are "irreversible" and thus reduce uncertainty associated with the North American Free Trade Agreement, involving Mexico, the US and Canada, which is still being negotiated.

Building People - Building Business

HENLEY the foundation for SUCCESS

Management roles are changing. Organisations of all sizes have to be more flexible and able to respond rapidly to the competitive demands of the international marketplace. The role of the individual manager has never been more important for organisational growth.

The successful manager of the 90's needs to possess the key skills of leadership, team development and strategic integration together with greater attention to personal development - the cornerstones of the 'Henley Experience'. An experience we share with over 8000 managers from over 90 countries each year.

We offer some of the most comprehensive and innovative programmes in the world which can be structured to meet the objectives of the individual and their organisation. Formats range from residential Henley based programmes to the renowned distance learning courses and include full-time, part-time and modular structures. Through a unique partnership with industry and commerce we can be sure that every programme fulfils the needs of business today and tomorrow.

Contact Lynne Stone on (0491) 571454 for a copy of our full prospectus.

MBA Qualification Programmes, Executive Programmes and Corporate Programmes

Corporate Marketing, Henley Management College, Greenlands, Henley-on-Thames, Oxon., RG9 3AU, England. Tel: (0491) 571454 Fax: (0491) 571635 International Code: (44-491).

INCORPORATED 1945 ROYAL CHARTER 1991

HENLEY
Management College

World Weather		°C °F		°C °F		°C °F		°C °F		°C °F	
Abasco	S	22	72	Buenos Aires	F	22	72	Frankfurt	S	22	72
Algeria	S	27	81	Cairo	F	22	72	Geneva	S	21	70
Amsterdam	C	22	72	Cape Town	F	23	73	Glasgow	R	21	70
Athens	C	10	50	Caracas	F	28	84	Hamburg	S	20	68
Batavia	C	32	90	Cebu	F	24	75	London	F	20	68
Bombay	C	32	90	Colombo	F	24	75	Los Angeles	†	17	63
Buenos Aires	C	19	66	Costa Rica	F	22	72	Luxembourg	F	21	70
Buenos Aires	C	19	66	Cuba	F	22	72	Madrid	F	20	68
Buenos Aires	C	19	66	Dakar	F	22	72	Moscow	F	20	68
Buenos Aires	C	19	66	Dhaka	F	22	72	Mumbai	F	20	68
Buenos Aires	C	19	66	Dublin	F	22	72	Nairobi	F	20	68
Buenos Aires	C	19	66	Durham	F	22	72	Paris	F	20	68
Buenos Aires	C	19	66	Edinburgh	F	22	72	Rangoon	F	20	68
Buenos Aires	C	19	66	Geneva	S	21	70	San Francisco	†	15	59
Buenos Aires	C	19	66	Hong Kong	C	20	68	Singapore	S	27	81
Buenos Aires	C	19	66	India	F	22	72	Sri Lanka	F	22	72
Buenos Aires	C	19	66	Indonesia	F	22	72	Taipei	F	20	68
Buenos Aires	C	19	66	Japan	F	22	72	Tel Aviv	F	21	70
Buenos Aires	C	19	66	Kuala Lumpur	F	22	72	Tokyo	F	20	68
Buenos Aires	C	19	66	London	F	20	68	Yokohama	F	20	68
Buenos Aires	C	19	66	Los Angeles	†	17	63				
Buenos Aires	C	19	66	Luxembourg	F	21	70				
Buenos Aires	C	19	66	Madrid	F	20	68				
Buenos Aires	C	19	66	Moscow	F	20	68				
Buenos Aires	C	19	66	Mumbai	F	20	68				
Buenos Aires	C	19	66	Nairobi	F	20	68				
Buenos Aires	C	19	66	Paris	F	20	68				
Buenos Aires	C	19	66	Rangoon	F	20	68				
Buenos Aires	C	19	66	San Francisco	†	15	59				
Buenos Aires	C	19	66	Singapore	S	27	81				
Buenos Aires	C	19	66	Sri Lanka	F	22	72				
Buenos Aires	C	19	66	Taipei	F	20	68				
Buenos Aires	C	19	66	Tel Aviv	F	21	70				
Buenos Aires	C	19	66	Tokyo	F	20	68				
Buenos Aires	C	19	66	Yokohama	F	20	68				

مكتبة التجميل

VITA
WORLDWIDE
21st CENTURY
MATERIALS AND
TECHNOLOGY
T.O.D.A.Y.
BRITISH VITA PLC

FINANCIAL TIMES COMPANIES & MARKETS

© THE FINANCIAL TIMES LIMITED 1993

Tuesday May 18 1993

Net Profit through Networking
with
NEWBRIDGE
Building Business Networks
Newbridge Networks Ltd.
0633 413600 071 6380022

INSIDE

Sparse offices belie huge profits

The sparsely-furnished head office of Nintendo in the traditional capital city of Kyoto, belies the huge success of Japan's third largest profit earner. There is nothing about the nondescript furniture in bare meeting rooms that even hints of the wealth the Japanese video games manufacturer has generated. This austerity seems characteristic of Nintendo's approach to business. Page 21

Surprise conversion in Italy

The surprise conversion of Mr Silvio Berlusconi, Italy's media magnate, to the cause of popular share ownership is almost akin to one of the scantily-clad ladies on his TV game shows taking holy orders. Page 18

Chinese clean up in Oz

Pacific Dunlop, the Australian conglomerate, is about to make a substantial leap forward in its China business with the registration of a Shanghai-based holding company to be known as Pacific Dunlop Holdings (China). The group believes within 10 years China will supply 25 per cent of the world's textile requirements. China-made underwear, for example, accounts for 45 per cent of the Australian market. Page 20

Rhodium goes out of fashion

South African platinum group metals producers face having to cut output and shelve expansion projects because of the collapse in rhodium's price. About 67 per cent of rhodium is used for car anti-pollution catalysts. High prices and weakening car sales caused the Japanese automotive companies in 1992 to use rhodium from strategic stocks accumulated over previous years. Page 26

Own goal in soccer

Tottenham Hotspur, the north London football club, was forced to put out a profit statement yesterday after Mr Terry Venables, chief executive, broadcast a profit forecast on BBC Grandstand on Saturday. Mr Venables made the unauthorized forecast of a £5m profit during the BBC's coverage of the FA Cup final at Wembley. Page 24

A grilling for the competition

No one ever lost money underestimating the good taste of a burger eater, so there is some reason for Mr Robert Earl's quiet confidence that the London branch of his latest Planet Hollywood theme restaurant, which opened yesterday, will outstrip the success of the Hard Rock Café chain he helped build. Page 25

Prospective p/e ratio

The latest prospective p/e ratio for the "500" index for calendar 1993 is 14.4, according to IBES, the consensus estimates service (last week 14.3). This compares with an IBES estimated p/e for the "500" of 18.6 (18.3) for calendar 1992. The official FT calculation of the historic p/e, based on the latest reported earnings, is 18.56 (17.70).

Market Statistics

Base lending rates	34	London share service	27-29
Bankers' Govt bonds	22	Life equity options	22
FT All indices	27	London trade services	22
FT World indices	22	Managed fund services	30-34
FT Euro indices	22	Money markets	24
FT US indices	22	New int. bond issues	24
FT US int. bond issues	22	World commodity prices	28
FT guide to currencies	25	World stock mkt indices	35
Financial futures	34	UK dividends announced	24
Foreign exchange	24		
London recent issues	22		

Companies in this issue

ABB	21	Lynx Holdings	25
ADT	25	M&G	18
Atlas Copco	17	Mondadori	18
BNP	18	Pacific Dunlop	21
Bang & Olufsen	21	Planet Hollywood	25
Ericsson	21	Plateset Mining	26
Firstwest	18	Rhône-Poulenc	17
GPA	17	S.G. Warburg	27
Investor	18	Suezbank	21
K mart	17	Time Warner Ent	27
Kingstream	25	US West	21
Ladbrokes	27	Whitbread	27, 18

Chief price changes yesterday

FRANKFURT (DM)					
Rhine	444	+ 11.5	SNP Cert Inv	548	+ 17
Uniper-Hel	275	+ 5.5	Parquet Ricard	367.4	+ 28.8
Varta	370	+ 13	Parquet	1014	+ 4.6
GEIE	800	+ 30	Cap Daniel S	167.3	+ 5.5
Lafayette	308.1	+ 11.4	Chapman	1014	+ 8
Metalgesellschaft	157	+ 4	Worms Co	250	+ 0.8
NEW YORK (\$)				TOKYO (Yen)	
Rhine	354	+ 1	Rhine	680	+ 34
March	35	+ 14	Marshall Field	938	+ 38
Time Warner	85	+ 1	Kim Sheet Sales	827	+ 48
Parquet	694	+ 134	Season	1014	+ 48
AMT	828	+ 14	Parquet	1014	+ 48
Ortel	224	+ 34	March Credit	1010	+ 80
Rock	72	+ 34			
PARIS (FFr)					

New York prices at 12:30.

LONDON (pence)					
Rileas			Rise	32	+ 7
Aerospace Eng	244	+ 4H	SNP ind	284	+ 5
Barron Homes	70	+ 10	Suezbank	30	+ 4
Berry Black	170	+ 9	Sufft Brookm A	481	+ 15
Star Bull's	39	+ 7	Yateman Harp	103	+ 14
Sheldale	22	+ 7	Warburg (80)	701	+ 8
Brit Syphon	128	+ 19	World Leather	58	+ 3
Compass	484	+ 14	Parquet		
Options	56	+ 5	SNP Group	30	+ 4H
French Credit	177	+ 19	Laser-Sent	40	+ 15
Ladbrokes	137	+ 9	Parquet	273	+ 16
March Res	137	+ 9	Telepale Tech	287	+ 20
Parquet	354	+ 3			

GE Capital may control GPA for less than \$300m

By Roland Rudd in London

GE CAPITAL may be able to exercise its option to take control of GPA Group for less than \$300m, according to lenders of the troubled aircraft leasing company.

GPA yesterday made the first payments due to bondholders after it received \$100m in the form of a bridging loan from its core lenders.

The group's board, which met yesterday, is also confident that shareholders will raise an additional \$150m enabling it to make further payments to bondholders due by the end of June.

The group still has to agree the price of the option allowing GE Capital to take 65 per cent of its equity, with the possibility of purchasing 80 per cent if certain conditions are fulfilled.

Several of the group's lead bankers yesterday said that negotiations are currently being conducted within a price range of \$200m to \$300m.

GPA would not comment. However, one of its advisers said the company believed GE Capital could be persuaded to pay more for a controlling stake.

The final figure will not be paid until GE Capital exercises its option, which under the

terms of the deal could be as late as March 31, 1997.

GPA's lenders remain confident that the terms of the deal will be ratified by the group's shareholders, many of whom have already written off their investment in the company.

GE Capital is not expected to exercise its option in the short-term. GPA's bankers believe its agreement to purchase 45 aircraft for \$1.35bn may be enough to guarantee its survival for up to 18 months.

Up to \$350m of the total amount GPA is receiving for the aircraft is in the form of progress payments or deposits that it forwarded to manufacturers when ordering the aeroplanes.

If the deal with GE Capital goes ahead, this will now be repaid to GPA, bolstering its balance sheet.

The group's banks have made it clear that they will not consider writing off any of their borrowings in the immediate future.

One of GPA's lead bankers said: "Any attempt to make the banks take a haircut would jeopardise the whole deal."

GPA's 138 lenders may agree to a further restructuring of the group's \$5.23bn borrowings if the deal with GE Capital is completed.

Nikki Tait on increased co-operation between two US industries

THE announcement that US West, one of the seven US regional telephone companies resulting from the break-up of AT&T, will invest \$2.5bn in Time Warner Entertainment, part of Time Warner, the giant media and entertainment conglomerate, marks an important step in the fast-evolving relationship between the US telecommunications and cable industries, writes Nikki Tait in New York.

To date, that relationship has largely been one of confrontation - a battle over who will bring communications into American homes over the coming decade. Now, it seems, co-operation may be the order of the day.

At a financial level, the deal is complex. Essentially, US West will put up \$1.5bn when the deal closes, hopefully later this year. The remainder will be supplied over a four-year period. This investment will give US West a 25.5 per cent interest in Time Warner Entertainment, the company's filmed entertainment, programming and cable arm.

Time Warner will continue to own 63.27 per cent of TWE, and have operating control of much of the division. Remaining equity will be split between Houchens Corporation (previously C. Itoh) and Toshiba, existing partners in TWE.

But the relationship between Time Warner and US West is expected to run a good deal deeper than this. Out of US West's total investment, \$1bn will be devoted to developing Time

US West finds cable role in deal with Time Warner

Top five multiple system operators

Rank	Company	Subscribers (1992)
1	Tele-Communications Inc.	8,900,000
2	Time-Warner Cable	6,800,000
3	Continental Cablevision	4,855,000
4	Cablevision Systems	1,978,200
5	Comcast	1,970,000

Source: Cable Television Advertising Bureau

Warner's planned "full service networks". This is the highly-ambitious interactive cable-based home entertainment and communications network, which the company outlined in detail earlier this year.

At present, Time Warner's plans for the full-service network centre on Orlando, Florida, where it hopes to start demonstrating the system by the end of 1993, and then make it available to residential customers by 1994.

Using more sophisticated technology than the traditional coaxial cable systems, the full-service networks promise customers a vastly-increased range of services - including the ability to call up movies on demand, conduct interactive games, full-motion shopping, access to distance

learning, and so on. Over a five-year period, Time Warner hopes to extend the networks to about 25 US metropolitan areas.

All this is costly. According to one senior Time Warner executive yesterday, the company's capital expenditure on cable is currently about \$400m a year. In the five years between 1994 and 1998, it is expected to average about \$800m annually - and most of the money will go on the full-service networks development.

US West's film will be welcome. But US West will also play a big operational role in the partnership. The full-service networks venture will be run jointly and involve employees from both groups.

TWE's full-service networks, however, will not venture into

US West's territory, which stretches from Denver, its home town, up to Seattle in the north-west. Indeed, Time Warner will shed its modest cable operations in US West's 14-state telephone service area. This a recognition of the restrictions which still limit Baby Bells' forays into US cable. At present, telephone companies are barred by Federal law from owning cable TV systems in the markets in which they provide a telephone service.

Nevertheless, in formidable fashion, yesterday's deal emphasises the determination of US telephone companies to carve a large role in cable's future. It comes only two months after Southwestern Bell agreed to buy two cable TV systems in suburban Washington for \$650m from the privately-owned Heuser Communications, a deal which must still secure regulatory approval.

That was the first attempt by any US telephone company to acquire a US cable TV group, although Southwestern Bell owns and operates a system in Britain, and spurred speculation that it could set off a scramble by other telecommunications companies. Lex, Page 16

K mart quarterly plunge in profits surprises analysts

By Karen Zagor in New York

ANALYSTS scrambled to cut their full-year earnings estimates for K mart yesterday morning after the US retail group surprised Wall Street with a 57.1 per cent fall in underlying profits for the first quarter of 1993 in spite of a 9.2 per cent rise in sales.

Although the company, which operates around 2,400 discount stores and several chains of specialist stores, had previously warned investors to expect a shortfall in first-quarter earnings, the erosion was worse than most analysts had expected.

The company blamed severe weather in March for its disappointing performance. Mr Joseph Antonini, chairman and chief executive, said consumers have responded well to the company's spring and summer merchandise, suggesting "that the unsatisfactory results in the first quarter were largely weather-related".

Stripping out extraordinary items and the effects of accounting changes, the underlying net profits for the quarter fell to \$50m, or 11 cents a share on sales of \$9.03bn from \$116m on sales of \$8.27bn a year earlier.

K mart had a one-off charge of \$10m. Accounting changes reduced earnings by an

additional \$17m, bringing first-quarter net income to \$23m, or 5 cents a share.

Mr Wayne Hood, an analyst at Prudential Securities, had expected K mart to earn about 20 cents a share in the quarter. He was surprised by the \$24m operating loss at K mart's Pace warehouse club chain and by the slim operating earnings of \$1m at K mart's Builders Square unit. A year earlier, Pace broke even and Builders Square had operating earnings of \$15m.

K mart's gross margin slipped to 23.6 per cent of sales, compared with 24.4 per cent, reflecting "a sales mix skewed towards lower-margin items in the US". Sales of higher margin clothing and horticulture products were hurt by the unusually cold weather in the first quarter.

Mr Antonini said sales trends had improved significantly in the first half of May, especially in key markets in the east, mid-west and south of the US which "encourages us with respect to the remainder of the year".

He added: "Going forward, our business will be influenced importantly by the strength in consumer spending and weather patterns which, hopefully, will be more seasonable than in the first quarter."

Rhône-Poulenc has sharp quarterly fall but predicts upturn

By Paul Abrahams in London

RHÔNE-POULENC, which is expected to be privatised shortly by the French government, yesterday reported operating profits down 19.3 per cent from FF2.162bn (\$385m) to FF1.7bn for the first quarter.

The poor state of European economies was demonstrated by falling volumes and prices in the chemicals and fibres divisions. The group suffered a 7.5 per cent fall in turnover from FF21.5bn to FF19.5bn.

Excluding exchange rates, the fall was 4.7 per cent. Turnover was also affected by last year's European Community common agricultural policy reforms.

The company warned that operating income during the first half of the year was likely to remain weak due to sluggish economic conditions.

However, it predicted that improvements from the health and agrochemicals divisions should contribute to operating income gains during the second six months. The situation facing fibres and chemicals would continue to be difficult, it added.

Operating profits at the organic and inorganic

intermediates division fell from FF2.64m to zero, on sales down 16.8 per cent at FF2.572bn. The specialty chemicals posted trading profits down 25 per cent from FF1.96m to FF1.47m on turnover down 15.5 per cent at FF3.247bn.

Trading results at the fibres division also fell, this time 78 per cent from FF2.32m to FF2.51m on turnover down 19.2 per cent at FF2.871bn. Agrochemicals operating profits fell 22.6 per cent from FF625m to FF484m on turnover down 11.9 per cent at FF2.86bn. About 63 per cent of its turnover is in Europe.

Operating profits at the health division, which includes the entire contribution of Rhône-Poulenc Rorer, its 68.7 per cent owned subsidiary, increased 25.3 per cent from FF1.015bn to FF1.277bn. Turnover increased 8.4 per cent.

Financial charges fell 12 per cent, while gains on sales - mainly the divestment of Potasses et Produits Chimiques - were FF244m compared with FF36m during the first three months last year. Net earnings per share rose from FF10.53 to FF10.74.

BT's bid to enter the satellite dish market announced last week is more unwelcome news for Mr Alan Sugar's Amstrad, the leading UK supplier. But it is a side show in a far larger game: whether, and if so when and how, Britain's telecoms giant is allowed to break into the home entertainment market using its fixed network.

BT is straining at the leash. Its government licence forbids it from providing "entertainment services". The ban, imposed in the 1991 telecommunications white paper to allow the fledgling cable TV companies to establish themselves, is due to remain until 2001, and may continue even thereafter.

"We cannot understand why the government should go to such enormous lengths to protect some foreign-owned cable companies," says Mr Alan Rudge, BT's director of development and procurement. "We are being held back in a dying technology longer than we would like. We see fibre as the technology of the future; copper is the past."

BT condemns the ban as nonsensical and a threat to its long-term competitive position.

since the latest optical fibre technology makes it feasible and - in its view - affordable to lay advanced optical fibre taking TV, telephone and data services right into the home.

With only about 3.2m UK homes able to receive satellite TV, there is plenty of room to expand the existing dish market for BSkyB's broadcasts. With a foot in the home entertainment door, BT would be in a stronger position to exploit the market through fibre.

It may not have to wait until 2001. Ofcom, the industry regulator, is empowered to ask the government to lift the ban in five years' time. Also, the meaning of "entertainment services" in the 1991 white paper is unclear. BT argues that it does not extend to on-line video services - two-way communication between the viewer and broadcaster; the cable companies are adamant it does; Ofcom says it is a "grey area".

There is "a good possibility", says Mr Rudge, that BT will soon approach Ofcom about providing an on-line video service. It could use its existing copper wires, but the new market would spur BT to extend its fibre network.



Dish of the day: BT satellite receivers for a UK cable TV experiment

Lower krona lifts Atlas Copco 10% to SKr315m

By Christopher Brown-Humes in Stockholm

ATLAS COPCO, the Swedish tool manufacturing group, increased profits after financial items by 10 per cent in the first three months to SKr315m (\$42.9m) from SKr286m in the same period last year.

The group said it benefited from the lower value of the krona, which offset a substantial drop in volumes. Sales rose 12 per cent to SKr4.29bn from SKr3.83bn, while orders were 5 per cent higher at SKr4.62bn.

Operating earnings after depreciation fell 13 per cent to SKr265m, reflecting the drop in volumes. The group said: "Demand in Europe continued to decrease during the first quarter due to the overall weakened economy, particularly in Germany, Italy and Spain. Rising demand in Great Britain and North America did not compensate," it stated.

The group's main division, compressor technology, saw operating profits slump to SKr202m from SKr261m, although sales rose to SKr1.96bn from SKr1.78bn.

Profits in construction and mining technology fell to SKr38m from SKr48m, but industrial technology improved to SKr78m from SKr41m.

The lower overall operating performance was offset by a sharp drop in interest expenses and a positive impact from exchange rate movements.

The group is sticking to its forecast of improved earnings for 1993.

However, the weak sales trend is expected to continue, especially in Europe.

Supranational and Sovereign Financing 1993.

NIB
Nordic Investment Bank
€25,000,000
7.75 PER CENT. NOTES DUE 1998
The Bank will accept applications with the understanding that the offering will be made on a best-efforts basis.

European Investment Bank
YEN DEBT
ISSUANCE PROGRAMME
¥50,000,000,000
4.625 PER CENT. NOTES DUE 2003

International Bank for Reconstruction and Development
¥200,000,000,000
4.5 PER CENT. JAPANESE YEN
GLOBAL BONDS OF 1993,
DUE MARCH 20, 2003

Nikko Europe Plc
Programme of debt
Nikko Europe Plc

Bank of Greece
¥100,000,000,000
6.0 PER CENT. DUE 2003
JAPANESE YEN BONDS
WITH SERIES (1993)

BFCE
Banco di Sicilia
¥20,000,000,000
4.2 PER CENT. BONDS DUE 1996
Unconditionally guaranteed by
The Republic of France

NIKKO
Nikko Europe Plc
55 Victoria Street • London SW1H 0EU
Tel: 071-799-2222 • Fax: 071-222-3130
This announcement appears as a matter of record only.

INTERNATIONAL COMPANIES AND FINANCE

Pébèreau to head BNP in run-up to sell-off by state

By David Buchan in Paris

MR Michel Pébèreau, chairman of the French bank Crédit Commercial de France (CCF), is to become the head of Banque Nationale de Paris (BNP), the state-controlled institution earmarked for privatisation later this year.

The appointment of Mr Pébèreau, who succeeds Mr René Thomas at the helm of France's third largest bank, is the first leadership change at a state-owned enterprise since the new government won power seven weeks ago, pledging a sell-off of state assets to liberalise the economy and to help plug the budget deficit.

However, the change of leadership at BNP, announced yesterday, bears little resemblance to the politically-motivated personnel changes which occurred when power last alternated between left and right in the 1980s. Mr Thomas, aged 64 and not in the best of health, had indicated he wanted to retire last year, but the then Socialist government was unable to agree on a successor.

The 51-year-old Mr Pébèreau is well placed to take BNP into the private sector, since he did the same with Crédit Commercial de France (CCF) very successfully in 1987. CCF, where



Michel Pébèreau: well placed to take BNP into private sector

Mr Charles de Croisset, one of two managing directors, is tipped to be named later today to succeed Mr Pébèreau, has done very well since privatisation. It was one of the very few French banks to announce a rise in profit last year, up 7.6 per cent to FF978m (\$181m).

By contrast, BNP announced a 26 per cent drop in profit last year to FF2.17bn. But this was far better than the 1992 performance turned in by Crédit Lyonnais, France's other big state-owned bank, which recorded a FF1.85bn loss, and thus still puts BNP in the forefront of institutions

that may be privatised.

Under Mr Thomas' stewardship since 1982, BNP has had a reputation for cautious expansion. This is not expected to change dramatically since Mr Daniel Lehigh, one of the internal candidates to succeed Mr Thomas, is staying on as BNP managing director.

BNP's main foreign venture has been an agreement to co-operate with Dresdner Bank abroad, particularly in eastern Europe, with the French and German banks eventually aiming to take 10 per cent holdings in each other. This arrangement was endorsed by Dresdner shareholders last week. BNP shareholders - the French state which holds 72.9 per cent, UAP, the state-owned insurance company which holds 10 per cent and private shareholders who have 17.1 per cent of the bank's equity - are expected to endorse the Dresdner deal at their annual meeting later today.

But BNP privatisation may be too much for the depressed Paris bourse to digest at once. At its current share price, BNP, with a FF1.42bn balance sheet at end-1991, is valued at more than FF40bn. When the Conservatives were last in power in the mid-1980s, their biggest single sell-off was Société Générale for FF18bn.

Whitbread lifted by strong food operations

By Paul Taylor in London

WHITBREAD, the UK brewing and retailing group, managed to increase full-year pre-tax profits by 13 per cent due to a strong performance from the group's branded restaurants and pub food operations.

Pre-tax profits increased to £261.2m (\$396.8m) in the year to February 27 from £223.1m in the same period last year when profits were reduced by a £37m exceptional charge to cover unusually high bad debts among the group's free trade loans.

Trading profits increased by 2 per cent to £232.6m on turnover which grew by 7 per cent to £3.35bn. Net interest payments increased to £42.3m from £34.2m.

The group recorded an extraordinary charge of £13.5m to cover the net loss on disposals of businesses, investments and industrial properties.

Earnings per share increased to 39.44p from 35.78p and a final dividend of 13p, against 12.4p a year earlier, lifts the full-year payment to about 5 per cent to 17.75p.

As expected a revaluation of Whitbread's property portfolio led to a write-down of £595m or 22 per cent of book value. Despite the size of the write-down, only £5m was charged to the profit and loss account. The bulk, £576.6m, is regarded as temporary and has therefore been taken from the revaluation reserve. The group's balance sheet remains strong with net borrowings of £299.5m, down from £453.3m last year, equivalent to gearing of 19.3 per cent.

Mr Peter Jarvis, chief executive, said the strongest performance was in Whitbread Inns, the managed pub business, which improved sales, profits and cash flow in the recession. Profits from the managed retail operations increased by about 13 per cent to £135.7m. The beer division increased its market share to 13.7 per cent from 13.2 per cent. 4

Lex, Page 16; Details, Page 24

Canny conversion to a new faith

Haig Simonian assesses Silvio Berlusconi's change of heart on listings

THE surprise conversion of Mr Silvio Berlusconi, Italy's media magnate, to the cause of popular share ownership is almost akin to one of the scantily-clad sou-brettes on his TV game shows taking holy orders.

Few entrepreneurs have so publicly flaunted their distaste for the stock market and their determination to retain sole stewardship of their companies. Even after winning control in 1991 of the Mondadori publishing group, Mr Berlusconi did nothing to raise his stock market profile.

Mondadori and Standa - Italy's second-biggest retailing group, purchased by Mr Berlusconi's Fininvest holding company in 1988 - are the only listed parts of his empire. In both cases, the listings existed prior to acquisition by Fininvest.

So what explains last week's sudden change of heart, with the decision to list Silvio Berlusconi Editore, a publishing and commercial printing operation, as part of a complex share swap into Mondadori?

The main motive is financial. After its rapid rise in the 1980s and early 1990s, when sales soared with the Standa and Mondadori acquisitions, Fininvest is now in what one group director calls a "consolidation phase".

Although it has emerged relatively unscathed from the recession so far, Fininvest is feeling the strains of growth. Net group borrowings grew to £3,050m (\$2,070m) at the end of 1992, the latest year for which figures are available. Interest

charges amounted to £500m in 1992. While the group may not be under direct pressure from its bankers to divest, opportunities for further growth via debt-financed acquisitions are starting to look severely restricted.

In essence, the flotation of SBE is linked to an offer to swap SBE shares with those of Mondadori. It will be the preliminary to the placing of a substantial stake in SBE.

Mondadori is Italy's biggest publisher, with a prestigious book list and a stable of leading magazines, including Panorama, Italy's best-selling weekly news magazine. Sales last year rose by 13.9 per cent to £1,800m, while net profits recovered strongly to £571m from £10.1m in 1991.

Meanwhile, SBE made net profits of £25.7m on sales of £500m in 1992. The company, which has substantial commercial printing activities, is best known as the publisher of TV Sorrisi e Canzoni, Italy's biggest-selling magazine.

Shareholders in Mondadori will be able to exchange one ordinary share for one share in SBE. The ratio for holders of non-voting savings stock will be four Mondadori shares for three in SBE.

Fininvest already owns almost 70 per cent of Mondadori's ordinary shares and about 80 per cent of the savings stock, which will be swapped into SBE equity. A further 30 per cent of Mondadori's ordinary shares were sold to SBE directly last month.

Outside shareholders in



Berlusconi: financial motives behind decision to list SBE

Mondadori have little option but to go along with the deal, which values Mondadori ordinary shares at £15,000, against a closing price of £10,835 before last Thursday's stock market suspension. The savings shares are being valued at £11,250 against a pre-suspension close of £6,905.

After the swap, SBE will have about 9 per cent of its shares on the stock market. SBE is then likely to place up to 49 per cent of its total capital in order to raise up to £600m in fresh funds, based on the offer price for Mondadori shareholders.

The transaction may only be the first sign of a new-found affection for the stock market on Mr Berlusconi's part. Some analysts predict he will eventually list minority stakes in two other parts of his media, retailing and financial services

empire, which made net profits of about £60m on group sales of £11,000m in 1992.

The first may be RTI, Mr Berlusconi's three highly-successful Italian television channels, packaged together with Fininvest's Videotime film and transmission interests. The second could be Mediolanum, the small insurance group purchased by Fininvest in 1984.

Special reasons could explain the RTI transactions. Trading conditions at RTI, one of the pillars of Mr Berlusconi's financial success, have grown increasingly tough following criticism of its advertising activities.

The principal attacks have focused on RTI's pioneering use of on-screen sponsorship of products on its popular quiz and game shows. The practice has been attacked by competitors and Italy's supervisory authority, which wants to limit the duration of such spots.

The attacks on RTI include a campaign by magazine and newspaper publishers claiming that Fininvest's channels are gaining an unfair slice of the market by undercutting rates. Together, they have put the normally ebullient Mr Berlusconi on the defensive. Taking RTI public via a big flotation could multiply its lobbying power by creating an army of new shareholders.

Mr Berlusconi's seeming conversion to the cause of the stock market may not come from the heart, but he is canny enough for his head to tell him it is the right step in the circumstances.

M&G increases payout by 11%

By Norma Cohen, Investments Correspondent

M&G GROUP, the UK's largest unit and investment trust company, yesterday announced a 14.4 per cent rise in pre-tax profits to £22.3m (\$33.1m) for the six months to March 30 and an 11 per cent increase in its interim dividend to 10p.

M&G noted that all areas of its business had increased profitability. The UK's exit from the European exchange rate mechanism provoked a fundamental change in investor confidence, leading to buoyant share prices and renewed interest in the company's principal products, investment and unit

trusts. Total funds under management have risen £2.4bn to £10.96bn.

Mr Paddy Linaker, group managing director, expressed concern about the effects proposals from the Office of Fair Trading to require independent financial advisers (IFAs) to disclose commission payments would have on sales.

Separately, M&G is expanding the support services it provides to IFAs to increase market share. Mr Linaker said the company had no plans to start a direct sales force for at least the next two to three years.

However, while unit trust sales were up sharply to £232m from £158m, redemptions were,

also up sharply, so net sales totalled only £4m. Mr Linaker said the high levels of redemptions were a cause for concern.

Some of the activity may relate to M&G's investment performance which has suffered during the recession because of its bias towards small to mid-sized companies, which have performed poorly.

Sales of life and pensions products declined to £80m from £94m. Mr Linaker said this may reflect concern about investment performance as well as fears among IFAs that M&G no longer viewed them as its leading sales channel.

Lex, Page 16; Observer, Page 15

also up sharply, so net sales totalled only £4m. Mr Linaker said the high levels of redemptions were a cause for concern.

Some of the activity may relate to M&G's investment performance which has suffered during the recession because of its bias towards small to mid-sized companies, which have performed poorly.

Sales of life and pensions products declined to £80m from £94m. Mr Linaker said this may reflect concern about investment performance as well as fears among IFAs that M&G no longer viewed them as its leading sales channel.

Lex, Page 16; Observer, Page 15

Wallenberg group tumbles into the red

By Christopher Brown-Humes

INVESTOR, the Wallenberg family's key holding company, plunged heavily into the red in the first quarter following a worse performance from Saab-Scania. Its wholly-owned vehicle and aerospace unit, and a lack of capital gains.

The consolidated loss after financial items amounted to SKr542m (\$73.8m), compared

with a profit of SKr1.15bn in the same 1992 quarter.

The value of the group's investment portfolio remained virtually unchanged from the year-end at SKr23.2bn - falling to keep pace with the stock market, which rose by 9 per cent over the same period.

Investor said last year's result benefited from SKr1.31bn in capital gains, whereas there had been no

share sales in the first three months of 1993.

But it also noted a significant downturn at Saab-Scania and said the company was set to report a loss after financial items in 1993 because of adverse market conditions. Saab-Scania made a loss of SKr92m during the quarter, against a SKr211m profit in the same 1992 period, as sales fell to SKr6.2bn from SKr6.8bn.

Investor said demand for Saab-Scania's main commercial products, trucks and aircraft, had fallen further and was expected to remain weak during the rest of 1993. "We see no recovery this year," said Mr Lars Kyllberg, Saab-Scania chief executive.

A particular casualty of the downturn has been Scania Trucks & Buses, where earnings have fallen sharply.

BORDERLESS

Transcontinental double-stack trains in North America synchronized with ship arrivals are part of NYK's innovative sea, rail and air transport networks.

NYK LINE
NIPPON Yusen Kaisha

Borders between nations, between carriers, borders between products and between people and ideas are being dissolved. NYK's integration of global logistics and megacarrier capabilities opens fresh vistas on the borderless Society.

Head Office: 3-2, Minatocho, Nishi-ku, Tokyo 100, Japan Tel: (3) 32455151 NYK Line (Europe) Ltd, London Tel: (071) 2532299 Düsseldorf Tel: (0211) 650512

THE INTERNATIONAL BANK OF AZERBAIJAN

Our objective is your success in Azerbaijan

ALL KINDS OF BANKING SERVICES
CORRESPONDENTS THROUGHOUT THE WORLD

3 H.Z. Tagiyev Str.,
Baku, 370005,
Azerbaijan Republic

Tel: 7 8922 930307, 7 8922 651121
Fax: 7 8922 934091, 7 8922 989128
Telex: 142159 DOST SU, 142370 IBAZ SU

YOUR FIRST STEP TOWARDS A TAX-FREE VOLVO

SOPHISTICATED TECHNOLOGY - THE THRILLING VOLVO 850!

Motoring journalists and customers everywhere have welcomed the thrilling Volvo 850 with tremendous enthusiasm.

The Volvo 850 gave the world a new dimension in car safety, comfort, driving pleasure and outstanding performance.

Many people can buy it at a favourable tax-free price. Can you?

Take the first step - contact your nearest Volvo dealer or fax, phone or mail to Volvo Tourist & Diplomat Sales, S-405 08 Göteborg, Sweden. Tel +46 31 59 59 59. Fax +46 31 53 55 35.

Name _____

Address _____

Phone _____

Country _____

Countries of final use _____

VOLVO
Tourist & Diplomat Sales

PC manufacturers launch new-generation range

By Louise Kehoe
in San Francisco

A NEW generation of personal computers, based on Intel's new high-performance Pentium microprocessor, were introduced yesterday by several PC manufacturers.

However, short supplies of the chip are likely to limit sales severely. The Pentium chip is Intel's fifth generation of PC microprocessors. The Silicon Valley company dominates the field.

It's 486 microprocessor is the "brains" inside most current PC models. Intel began shipments of Pentium chips to PC-makers in March, but said supplies would be limited in the current quarter.

Intel said Pentium had 3.1m transistors and would be capable of 112m calculations per second, about five times faster than the 486.

Mr Albert Yu, Intel senior vice-president, said yesterday:

"The Pentium processor enables a whole new class of systems. We expect initial products to be high-end servers, as corporations downsize applications, and high performance desktops for customers who require increased performance."

Intel expects to ship "hundreds of thousands" of Pentium chips this year and to "cross the 1m mark" in 1994.

Leading the companies offering Pentium PCs are Compaq Computer, with machines ranging from a \$5,000 (\$3,247) desktop computer to network servers priced from \$18,000.

Other PC-makers introducing Pentium systems include AST Research, NEC, NCR, Zenith Data Systems, Dell Computer and Advanced Logic Research. Unisys and Hewlett-Packard are launching Pentium servers.

Notably missing from the companies introducing Pentium PCs was IBM PC, the

largest PC-maker. IBM is expected to wait until the new chip is available in higher volumes before launching products.

Initially, Pentium PCs are expected to appeal to users of advanced applications such as computer-aided design and financial analysis that rely on the performance of the microprocessor "brain" in a PC. Analysts predict it will be about two years before the Pentium chip supplants the 486 in the "mainstream" PC market.

Several PC manufacturers are already offering "upgradeable" 486 PCs, with a socket to plug in a Pentium microprocessor at a later date. However, the design of Pentium systems is more complex than current PCs because the new chip requires special cooling systems.

This may cause problems in "upgradeable" PCs that are not equipped with specially designed fans, analysts said.

Improved margins lift US toy retailer

By Karen Zagor in New York

TOYS "R" Us, the rapidly expanding US toy retailer, yesterday reported a 35 per cent improvement in net earnings for the first quarter of 1993, to \$35.4m, or 12 cents a share, reflecting stronger margins for products sold.

A year earlier, the company posted net profits of \$28.3m, or 10 cents a share. Sales advanced to \$1.29bn in the last quarter, from \$1.17bn a year earlier.

Mr Charles Lazarus, chairman and chief executive, said comparable toy store sales in the US rose 2 per cent in the quarter, with strong increases in basic toys and video games.

Same-store sales also improved in Spain, Canada and the UK. In Germany and France, however, local economic conditions put pressure on sales and comparable store sales fell.

The company's Kids "R" Us clothing stores had flat store sales in the quarter, but operating earnings rose significantly, reflecting "continued improvement in inventory management and expense control," Mr Lazarus said.

The company plans to open 40 toy stores in the US and 60 stores internationally, including its first stores in Belgium, The Netherlands, Portugal, Switzerland and Australia. It already operates 540 toy stores in the US, as well as 167 international toy stores and 215 clothing stores.

● Tiffany, the New York-based jewellery group, posted a sharp drop in first-quarter net income on modestly-improved sales, reflecting higher operating expenses and consumer caution in the face of weak economies around the world.

Net income for the first three months of 1993 fell to \$1m, or 7 cents a share, from \$3.1m, or 20 cents a year earlier. Sales rose to \$109.5m from \$107.2m.

Investor revolt in sleepy Canada

Companies are now listening to shareholders, writes Bernard Simon

ANNUAL meetings of Canadian companies, even the biggest and most troubled ones, are invariably sleepy affairs. Shareholders ask few, if any, questions.

With the exception of a handful of church groups, murmurs of dissent tend to come from grumpy individuals rather than assertive institutional investors. The most satisfying part of a meeting is often the lunch that follows.

Such low-key politeness suits the style of Canada's notoriously clubby business establishment. "It's a different system here [from the US]," says Mr Robert Sillico, head of investments at the Ontario Municipal Employees Retirement System (Omers), the country's second-biggest pension fund. "We tend to do things more quietly and behind closed doors."

There is, however, unmistakable evidence that Canadian companies are listening more closely these days to the corporate governance concerns of minority shareholders.

In the past month or two alone, activist shareholders have made some significant headway.

A torrent of criticism surrounding Royal Bank's pending purchase of the operations of troubled Royal Trust has led to the trust's independent directors launching their own review of the deal.

BCE, the country's biggest conglomerate, and Canadian Pacific, the transport and resource group, both agreed prior to their recent annual meetings to a change in rules to allow secret voting.

Earlier, Donohue, a Quebec forest products company, bowed to pressure from outside shareholders by watering down a share-swap plan which entrenches the control of its largest shareholder through multiple-vote shares. Donohue also agreed to appoint independent directors to its board.

Mutual Life took the unusual step for a Canadian insurance company of disclosing solvency ratios in the latest annual

report. Trizec, North America's biggest listed property developer, has promised to boost the number of independent directors on its board, while TransCanada Pipelines will soon separate the duties of chairman and chief executive.

Pressure for improved corporate governance is coming from several directions. The financial problems of some of Canada's best-known companies have made many investors restive.

A portfolio manager at one large investment management firm singles out the empire controlled by Messrs Peter and Edward Bronfman, which has frequently been criticised for poor disclosure and for discrimination against minority shareholders. In particular, the unexpectedly steep slide in fortunes of Royal Trust, a Bronfman-controlled company, has raised questions about directors' responsibilities and the adequacy of public disclosure.

Despite the low-key way business is done in Canada, the activism of US institutional investors has not gone unnoticed north of the border.

Mr William Mackenzie, partner at Allen & Overy, a Toronto securities firm specialising in representing disgruntled minority shareholders, says more and more clients are taking part in proxy votes aimed at improving corporate governance.

Omers, which has significant stakes in about 50 of the companies which make up Toronto's TSX300 index, this year became the first Canadian institution to publish a

detailed list of proxy voting guidelines.

The 38-page document spells out Omers' policy on such topical corporate governance issues as executive stock option plans, leveraged buy-outs, unequal voting shares and environmental practices.

Another trend encouraging greater accountability is the loosening grip of family owners and foreign multinationals, long a hallmark of corporate Canada.

Several foreign companies, including British Petroleum, L'Oréal and RTZ, have sold their former Canadian subsidiaries to a wide spread of institutional and retail investors.

The financial troubles of the Bronfman and Reichmann empires have also brought wide ownership to what were formerly tightly-controlled companies, such as MacMillan Bloedel, the forestry group, and John Labatt, the brewer.

Allen & Overy lists 18 companies to lose a controlling shareholder recently. The firm is urging the new owners of these companies to become more active in appointing directors, opposing "poison pills" designed to entrench existing management, and scrutinising executive compensation.

Without such scrutiny, widely-owned companies run a risk which has become apparent in the financial-services sector. No single investor is allowed to own more than 10 per cent of a domestic bank. The result, in the words of David Atkins, a partner of

accountancy firm Coopers & Lybrand in Toronto, is that management is king.

With shareholders wielding little real power, prime responsibility for the governance of financial institutions has passed to government regulators, who have laid down some of the strictest rules anywhere.

For instance, audit committees comprised of external directors are now compulsory. All federally-regulated insurance companies must attach actuarial certificates of loss reserves and actuarial liabilities to their financial statements.

Mr Atkins predicts increased pressure from regulators for wider disclosure, and for greater accountability by directors and auditors. Managers of financial institutions are "in a defensive, rather than an assertive mode", he says. "A lot of Canadian management feels that they've had these things imposed on them."

But improvements in Canadian corporate governance are likely to evolve much more slowly than in the US. Furthermore, many institutional investors still sense they have more to lose than to gain by flexing their muscles over corporate governance.

Mr Bob Bertram, senior vice-president for investment at the Ontario Teachers' pension fund, mentions the potential consequences of a decision not to invest in companies with non-voting shares.

"When you take a stand on principle, you're going to eliminate an awful lot of investment opportunities," he says.

Sales hit at Swiss arms group

By Ian Rodger in Zurich

OERLIKON Bührle, the Swiss armaments, engineering and retailing group, said sales and orders in the first four months of 1993 were sharply lower than in the same period of last year.

However, Mr Hans Widmer, chairman, forecast that net income this year would be higher than the SFR37m (\$25.3m) recorded last year, as cost-cutting continued.

Oerlikon, which has been subjected by new management to restructuring after six consecutive years of losses up to 1991, said orders in the first four months were 17 per cent lower and sales were 10 per cent lower. The declines were mainly due to delays in incoming orders at its Pilatus light aircraft subsidiary and its Contraves armaments unit.

A controversial SFR250m order from the South African government for 60 Pilatus trainer aircraft has been delayed because of fears the aeroplanes could be used for military purposes.

Mr Widmer said the future of both Pilatus and Contraves was uncertain because of the possibility that the Swiss government would outlaw all weapons exports within the next two years.

He said it was clear the group as a whole "would be hurt" by such a development, but it could finance the contraction out of operating earnings.

Pilatus was hoping to secure its future with the development of a light business model, the PC-12, and by taking over the business of Piper, the bankrupt US aircraft maker. Mr Ernst Thomke, chairman of Pilatus, said the certification

of the PC-12, expected for this summer, had been delayed because tests showed a need to strengthen its wings.

Mr Best Baumgartner, Oerlikon finance director, said no dividend could be paid in the current year again because of a SFR67m deficit in the parent company.

The group aimed to eliminate the deficit by the end of 1994.

● Landis & Gyr, the electrical engineering group, said its sales fell 4.6 per cent to SFR1.4bn in the six months to March.

New orders were off 1.2 per cent to SFR1.6bn.

The group, controlled by Mr Stephan Schmidheiny, expects net income for its year ending in September 30, 1993, to be about the same as last year's SFR78.4m, mainly as a result of cost-cutting.

KfW '92 Performance

Successfully promoting economic progress.

In Germany. In eastern Europe. And beyond.

With new loan commitments for east German projects of DM 23.2 billion, we made an all-out effort in 1992 to boost the economy in the eastern part of our country. To promote economic progress in all of Germany and abroad, we committed funds totalling DM 43.5 billion.

1992	in DM billion
Promotion of the German economy	40.5
Investment loans	23.0
of which:	
for small and medium-sized businesses	17.2
for structural measures - such as investment in communal projects	1.6
in particular, housing modernisation	1.6
for corporate environmental protection measures	1.6
Export loans	10.7
Promotion of the developing countries	3.0
Total commitments	43.5

What these figures don't reveal:

- Through our loans we have played a substantial part in the creation of a sound small-business sector in eastern Germany.
- Our loans have helped to secure or create around 1.6 million jobs at some 45,000 east German companies since 1990.
- Almost one million flats have already been modernised in eastern Germany using our government-subsidised, low-interest housing modernisation loans.
- We provided a total of DM 11.2 billion for environmental protection, including for housing modernisation and communal investment which has a favorable impact on the environment.
- Finance for exports by east German companies almost doubled at DM 2.9 billion.
- Development aid has focussed more strongly on protecting the environment and natural resources as well as fighting poverty by promoting self-help.
- On behalf of the German government we have actively assisted the countries of eastern Europe in introducing market economy structures.

Would you like to learn more about our activities? We shall be pleased to send you a copy of our annual report.

KfW Kreditanstalt für Wiederaufbau

Balance sheet highlights

(in DM billion)	1991	1992
Total assets	180.5	187.1
Total lending	149.8	175.5
Borrowed funds	108.2	112.0
Bonds and notes issued	45.4	63.2
Capital and reserves	4.5	5.0

Palmengartenstrasse 5-9
D-6000 Frankfurt/Main 1
Phone 69/7431-0
Fax 69/7431-2944

DON'T CRACK UNDER PRESSURE

TAG Heuer
SWISS MADE SINCE 1860

CAISSE AUTONOME DE REFINANCEMENT
USD 100,000,000
T.V. 1990/1995

Bondholders are hereby informed that the rate applicable for the seventh period of interest has been fixed at 3.105 %

The coupon N°7 will be payable at the price of USD 1,587.00 on November 17th, 1993 representing 184 days of interest, covering the period as from May 17th, 1993 to November 16th, 1993 inclusive.

The Reference Agent and Principal Paying Agent
CREDIT LYONNAIS

The Chase Manhattan Corporation
U.S. \$250,000,000
Floating Rate Subordinated Notes due 2000

For the three months 18th May, 1993 to 18th August, 1993 the Notes will carry an interest rate of 5% per annum with a coupon amount of U.S. \$127.78 per U.S. \$10,000 principal amount, payable on 18th August, 1993.

Bankers Trust Company, London
Agent Bank

\$200,000,000 MFC Finance No.1 PLC
Mortgage Backed Floating Rate Notes Due October 2023

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the new interest rates and periods in respect of the subject Notes are as follows:-

Payment Date	Rate %	Payment Date	Rate %
Series A: 5 May to 2 June 93	6.25	Series D: 17 May to 10 June 93	6.25
Series B: 8 May to 3 June 93	6.25	Series E: 13 May to 11 June 93	6.25
Series C: 7 May to 4 June 93	6.125	Series F: 14 May to 11 June 93	6.25

By: Citibank, N.A. (Issuer Services)
May 18, 1993

CITIBANK

Market Myths and Duff Forecasts for 1993

The US dollar will move higher; precious metals have been demonetized; Japanese equities are not in a new bull trend. You did NOT read that in *Fuller & Duff* - the "conservative investment" seller.

Call Jane Forquihon for a sample issue (once only)
Tel: London 71-459 4961 (071 in US) or Fax: 71-459 4965

MORE INFORMATION AT YOUR FINGERTIPS

The NEW Futures Pager now updates even more currencies, indices, futures and interest rates every 2 minutes, 24 hours a day.

Call 071-895 9400 now for your free trial.

FUTURES PAGER

INTRUM JUSTITIA NV
(Registered in Curaçao No. 414151)

NOTICE OF ANNUAL GENERAL MEETING

The shareholders of Intrum Justitia NV are hereby given notice that the Annual General Meeting of the Company will be held on Tuesday May 18, 1993, in accordance with the Company's Articles of Incorporation. The Annual General Meeting of the Company has been postponed and will now be held on Wednesday June 2, 1993 at 14.00 hours, at Intrum Justitia NV, Chinnamokade 3, Willemstad, Curaçao, Netherlands Antilles.

The Agenda for this Meeting is the same as that originally scheduled for May 18 and consists of the following items:

1. Report of the Board of Managing Directors on the business of the Company during the fiscal year ended December 31, 1992.
2. Determination of the Balance Sheet and the Profit and Loss Account for the fiscal year ended December 31, 1992.
3. Approval of the interim dividend of 1 penny, paid on November 5, 1992.
4. Declaration of final dividend of 2 pence, payable on June 4, 1993.
5. Reappointment of the present members of the Board of Managing Directors of the Company to serve the Company until the next Annual General Meeting and fixation of the remuneration.
6. Reappointment of the present members of the Board of Supervisory Directors to serve the Company until the next Annual General Meeting.
7. Reappointment of Coopers & Lybrand as auditors of the Company for the current fiscal year and authorization of the Board of Directors to fix the remuneration.
8. To approve the amendment of the Intrum Justitia 1992 Senior Executive Bonus Plan.

For shareholders who did not previously receive the Agenda and its enclosures, these can be obtained at the Registered Office of the Company, Chinnamokade 3, Willemstad, Curaçao, Netherlands Antilles, tel. 5949657/52, fax 5949657/54; with The Registrar, The Royal Bank of Scotland, P.O. Box 435, Owen House, 8 Bankhead Crossway, North, Edinburgh EH11 1XG, Scotland; with the Kreditbank S.A., Luxembourg, 43 Boulevard Royal, L-2955 Luxembourg; and with James Capel, Thomas Exchange, 111 Queen Street Place, London EC4R 1BT, United Kingdom.

Shareholders can attend the meeting in person or may be represented at the meeting by proxy. Holders of bearer shares that have not already done so are requested to deposit their shares with a bank and to arrange for the completion and execution of a certificate of deposit which should be sent with the proxy forms and voting instructions so as to be received by The Royal Bank of Scotland at the address below no later than May 28, 1993 at 10.00 hours:

The Royal Bank of Scotland, P.O. Box 457, Owen House, 8 Bankhead Crossway North, Edinburgh EH11 1XG, Scotland.

All proxies which have previously been registered at the Registrar's office shall remain valid. The Company apologises for any inconvenience the change of date may cause to shareholders.

May 18, 1993

Intrum Justitia NV

POLAND

The FT proposes to publish this survey on June 17, 1993. It will be seen by leading international businessmen in 160 countries worldwide. If you would like to promote your company's activities to this important audience, please contact:

Patricia Surridge
in London
Tel: (071) 573 3426
Fax: (071) 573 3428
or
Nina Kowalewska
in Warsaw
Tel: (22) 48 97 87
Fax: (22) 48 97 87

FT SURVEYS

INTERNATIONAL COMPANY NEWS

Firm Chinese foothold for Pacific Dunlop

PACIFIC Dunlop, the Australian conglomerate, is about to make a substantial leap forward in its China business with the registration of a Shanghai-based holding company to be known as Pacific Dunlop Holdings (China).

This would be only the third instance of a foreign company securing Chinese approval to set up such a vehicle to oversee business in China which, in Pacific Dunlop's case, is growing by leaps and bounds.

Mr Howard McDonald, head of Pacific Dunlop corporate affairs, said his company planned to increase its investment in Asia to about \$1bn (US\$700m) by the end of the century from the present \$300m. Much of this additional investment will go to China where the company's current stake is \$120m.

"Our primary objective is to be a participant in China's growth as well as establishing efficient sourcing for the Australian market for such items as clothing and footwear," said Mr McDonald.

China's powerful Ministry of Foreign Trade has approved the setting up of the Pacific Dunlop holding company.

Final approval, which rests with the local Shanghai municipality, is expected to be a formality. Pacific Dunlop's investments in China comprise nine factories. These include two cable

Tony Walker looks at an Australian conglomerate poised to increase its investment in a boom region

factories, a sock factory in Beijing, underwear-manufacturing ventures in Guangdong province and in Shenzhen, adjacent to Hong Kong, and a shoe factory in Shanghai.

Mr McDonald said that at present rates of growth, China would in the next 10 years be supplying one-quarter of the world's textile requirements. China-made underwear, for example, accounted for 45 per cent of the Australian market, and Pacific Dunlop, through its Bonds and Holeproof brands, had the lion's share.

Pacific Dunlop is also examining ways in which to become more involved in food processing in China through its Pacific Brands Food Group. Among options being considered are setting up manufacturing ventures in China and

increasing exports from Australia as Chinese consumer demand grows for such items as dairy products and French fries. The company's investment strategy in China dictates that

it retain a controlling 51 per cent interest in joint ventures. But, in fact, average shareholdings of its China-based enterprises range between 60 and 65 per cent.

Pacific Dunlop's main requirement of its China partners is not a financial contribution so much as "on ground" support in selecting staff, securing land for factory construction and, perhaps most important, procuring orders.

In the booming Shenzhen economic development zone, Shenzhen Olex Cables, a Pacific Dunlop subsidiary, is a good example of this strategy. Olex's partners are the China National Posts and Telecommunications Appliances Corporation and the Shenzhen Science and Industry Park Corporation, both of which have 10 per cent

of the local joint venture. After a year of operation - production began in early 1992 - the factory is producing near capacity at about 2,500km/day of telecommunications cable, and is having no trouble dis-

posing of the product in the Chinese market where demand is almost insatiable. Annual requirements are estimated at about 10m km of cable which takes traffic in both directions against local production of 7m km.

But the requirement that Olex China, an A\$30m venture, import most of its copper wire coupled with the continuing sharp depreciation of China's currency, the yuan, is squeezing profits in a highly competitive market. South Korea and Taiwan are big suppliers at low prices.

Other challenges facing managers at the Shenzhen plant include intermittent power blackouts - China's overburdened infrastructure has difficulties coping with the eco-

nomic boom - and a workforce that needs close supervision in the absence of effective local Chinese middle-level management at this early stage.

Olex managers also have to "fly by the seat of their pants" in scheduling production because Chinese consumers like to avoid longer-term contracts, and demand for different types of cable tends to vary almost by the week. "This is a very difficult way to operate a business," observed an expatriate manager.

But in spite of teething problems, Pacific Dunlop clearly regards the cable business as a lucrative growth sector. Apart from its Shenzhen and Tianjin plants, it is planning a third. Olex China also recently opened a representative office in Beijing.

Mr McDonald noted that Pacific Dunlop's China trading relationship stretched back over a quarter of a century; and that both Mr John Gough, its chairman, and Mr Philip Brass, its managing director, have been personally involved in the China trade for much of that time. Mr Brass, in fact, is a member of the mayor of Shanghai's business advisory committee.

Profits at Argentine telecoms group soar

By John Barham in Buenos Aires

TELEFONICA de Argentina, the largest of the country's two privatised telephone companies, has unveiled net profits of US\$143.7m for the first half of March 1993 on sales of US\$893m.

This compares with first half net profits of US\$93.7m the year before, on sales of US\$781.4m.

Argentina's telephone system has become hugely profitable following its privatisation in 1990. In the financial year to September 1992, Telefonica earned taxable profits 81 per cent ahead at US\$293.2m on sales 38 per cent up at US\$1.58bn.

Telefonica, controlled and operated by the Spanish Telephone Company Telefonos de Espana, holds a legal monopoly over services in the southern half of Argentina.

Its smaller rival Telecom de Argentina, which is controlled and operated by the French and Italian state companies, reported a 172 per cent rise in net profits to US\$150.3m in the year to September 1992, while revenues rose 36 per cent to US\$1.2bn.

Telefonica said it would invest US\$2.5bn over the next three years, after investing US\$1.2bn in the two years since privatisation.

Telecom de Argentina plans investment of US\$3.3m for the same period.

Telefonica financed 80 per cent of the investment programme out of cash flow and raised the rest from banks and the capital markets. The company is planning a bond issue of US\$150m.

Telebras, Brazil's state-controlled telecommunications group, has announced first quarter net profits of US\$168.3m, writes Bill Hinchberger in Sao Paulo.

The result surprised most analysts, who expected figures closer to last year's first-quarter profit of \$264.2m. Telebras shares are the most heavily traded on the Sao Paulo Stock Exchange.

Swedbank sharply trims first-quarter losses to SKr864m

SWEDBANK, the newly-merged savings bank group, reports a sharp reduction in first-quarter losses, writes Christopher Brown-Humes in Stockholm. Operating deficit fell to SKr864m (\$118m) from SKr2.94bn after loan losses of SKr2.78bn against SKr4.63bn. The comparative figures represent one quarter of 1992 totals.

A rising share of problem loans meant net interest income for the period fell 8.1 per cent to SKr2.92bn and total income dropped to SKr3.90bn from SKr4.01bn. However, a cost-cutting drive reduced operating expenses by 14 per cent to SKr1.99bn and helped the operating result before credit losses to improve to SKr1.91bn from SKr1.69bn. The bank is aiming to cut costs by SKr2bn by the end of next year from 1991's level.

Swedbank is one of the Swedish banks seeking state support although the terms are not yet known. The bank saw

its capital adequacy ratio fall to 9.0 per cent at the end of March from 9.3 per cent at the end of 1992.

Eriesson, the Swedish telecommunications group, is buying a 40 per cent stake of Denmark's Terma Elektronik, which makes radar and display systems, control and communi-

cations equipment and high frequency radios. Terma has sales of DKr292m (\$52m) and 460 employees. The acquisition is being made on undisclosed terms from the Thomas B Thriges foundation.

ABB Asea Brown Boveri, the leading power engineering group, has improved first quarter operating earnings by 1 per cent to \$409m, writes Ian Rodger from Zurich. It expects pre-tax profit for 1993 as a whole to be at about the same

level as last year's \$1.1bn. The group said the downturn in demand in Europe continued in the quarter, putting pressure on prices and reducing volumes for several ABB businesses.

However, the depreciation of currencies in countries such as Sweden, where the group has important operations, has

created opportunities. Indications of an economic recovery in North America have not yet shown up in the group's new order figures, but orders from Asia continued to grow well. New orders in the first quarter were down 3 per cent from a year earlier but the order backlog at end-March was \$29.4bn, up 11 per cent.

THE share capital of Oslo-bank, a tiny Oslo-based commercial bank, has been wiped out, according to Norway's

state-backed bank insurance fund, writes Karen Fossell from Oslo. The state fund said the operations of Oslo-bank are to be gradually wound down. Oslo-bank has assets of between NKr3bn (\$440m) and NKr4bn.

Bang & Olufsen, the Danish television and audio equipment

manufacturer, expects to make a pre-tax loss for the year ending in May, 1993 of about DKr19m (\$3m), writes Hilary Barnes from Copenhagen.

The result is better than budgeted and from improved operating earnings, a disposal and improved licence income. The group said rationalisation measures are taking effect and will reduce group costs significantly next year.

Spar Aerospace, best known as Canada's space company, is

making a determined shift into commercial products, writes Robert Gibbens in Montreal.

"We are not leaving the space business," Mr John MacNaughton, president, told the annual meeting in Toronto, "but we can raise margins significantly by concentrating more on satellite-based communications and remote sensing systems."

This means Spar will move away from the design and manufacture of satellites, robotic and aviation systems, towards integrated communications and information systems, he said. Recent acquisitions were designed to speed the process.

Space-related business will be down to less than 50 per cent of Spar's revenues by 1996.

Spar's first-quarter net profits slipped to C\$2.9m or 22 cents a share, from C\$3m or 26 cents, a year earlier, on revenues of C\$116m against C\$104m.

COMPANY NEWS IN BRIEF

created opportunities.

Indications of an economic recovery in North America have not yet shown up in the group's new order figures, but orders from Asia continued to grow well. New orders in the first quarter were down 3 per cent from a year earlier but the order backlog at end-March was \$29.4bn, up 11 per cent.

THE share capital of Oslo-bank, a tiny Oslo-based commercial bank, has been wiped out, according to Norway's

manufacturer, expects to make

a pre-tax loss for the year ending in May, 1993 of about DKr19m (\$3m), writes Hilary Barnes from Copenhagen.

The result is better than budgeted and from improved operating earnings, a disposal and improved licence income. The group said rationalisation measures are taking effect and will reduce group costs significantly next year.

Spar Aerospace, best known as Canada's space company, is

making a determined shift into

commercial products, writes Robert Gibbens in Montreal.

"We are not leaving the space business," Mr John MacNaughton, president, told the annual meeting in Toronto, "but we can raise margins significantly by concentrating more on satellite-based communications and remote sensing systems."

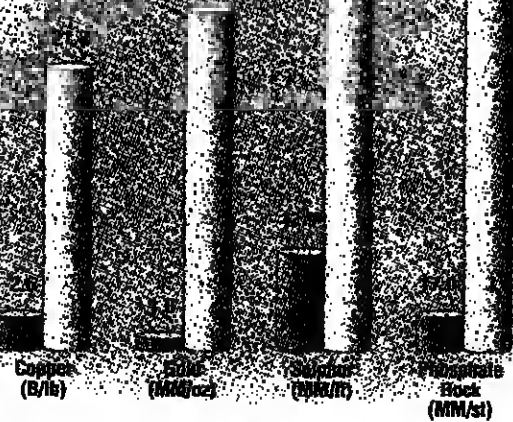
This means Spar will move away from the design and manufacture of satellites, robotic and aviation systems, towards integrated communications and information systems, he said. Recent acquisitions were designed to speed the process.

Space-related business will be down to less than 50 per cent of Spar's revenues by 1996.

Spar's first-quarter net profits slipped to C\$2.9m or 22 cents a share, from C\$3m or 26 cents, a year earlier, on revenues of C\$116m against C\$104m.

FULLY LOADED

Changes in Reserve Fund 1986 to 1991



We're a company that finds things. In Indonesia, Freeport-McMoran discovered the largest single gold reserve and one of the largest copper reserves of any mine in the world. And in the Gulf of Mexico, we recently discovered North America's largest existing Frasch sulphur deposit.

We're a company that successfully manages what we find. Our gold and cop-

per reserves in Indonesia will last more than 23 years, even as we increase production from 57,000 to 90,000 metric tons of ore per day. Our sulphur reserves will last 30 years or more and firmly enhance our position as the largest integrated and one of the lowest cost producers of phosphate fertilizers in the world.

We're a company focused on growth. Since 1986, we've dramatically increased

reserves in all of our core businesses: copper, gold, sulphur and phosphate rock.

Through our exploration successes and timely increases in production capacity, we are providing substantial rewards for our shareholders. We invite you to learn more about Freeport-McMoran and how we are managing our success.

FREEPORT-MCMORAN
A Natural Leader

For a copy of our Annual Report, FAX your name, company and mailing address to (1 504) 899-8889 or write Freeport-McMoran Investor Relations, Dept. V-3, P.O. Box 61119, New Orleans, LA 70161, USA.

For FX Professionals Only
Call Today for Your
Complimentary Copy
+44 71 240 2050

THE NEWSLETTER REPORTING
ON THE BUSINESS OF
FOREIGN EXCHANGE
FX WEEK

FOREXIA FAX S D m E Y
An eight year track record of successful forex forecasting daily.
Commentaries, forecasts, recommendations & charts
from London and New York.
Tel: +44 81 9488316 free trial details Fax: +44 81 948 8469

Shawmut Corporation
U.S. \$50,000,000
Floating Rate Subordinated Notes
Due 1997

Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date August 18, 1993 against Coupon No. 34 in respect of US\$10,000 nominal of the Notes will be US\$127.78.

May 18, 1993 London
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

The Governor and Company of the BANK OF SCOTLAND
(Incorporated by Act of the Scots Parliament in 1695)
U.S. \$250,000,000
Undated Floating Rate Primary Capital Notes

Notice is hereby given that the Rate of Interest has been fixed at 3.5% p.a. and that the interest payable on the relevant Interest Payment Date November 18, 1993 against Coupon No. 16 in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$178.89 and in respect of U.S. \$250,000 nominal of the Notes will be U.S. \$4,472.22.

May 18, 1993 London
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

Banca Nazionale del Lavoro
London Branch

Notice is hereby given that the Rate of Interest for Coupon No. 32 has been fixed at 3.5% p.a. and that the interest payable on the relevant Interest Payment Date August 18, 1993 in respect of US\$10,000 nominal of the Receipts will be US\$88.44 and in respect of US\$250,000 nominal of the Receipts will be US\$2,236.11.

May 18, 1993 London
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

Republic of Italy
Issue of up to
US \$5,650,000,000
5% Notes due 1998
of which
US \$500,000,000
is proposed to be issued as an initial tranche and up to US \$5,150,000,000 pursuant to an Exchange Offer by the Republic of Italy

Issue of up to
US \$4,000,000,000
6% Notes due 2003
pursuant to an Exchange Offer by the Republic of Italy

This notice is issued by the Republic of Italy in connection with the above Exchange Offer. The Exchange Period is extended to 5.00 p.m. (London time) on 2nd June, 1993. The Closing Date remains the 9th June, 1993.

MORGAN STANLEY INTERNATIONAL
Dated 18th May 1993

Manufacturers Hanover Overseas Capital Corporation
U.S. \$150,000,000
Guaranteed Floating Rate Subordinated Notes due August 1996

Notice is hereby given that the interest payable for the Interest Payment Date February 1, 1993 to 28th May, 1993 calculated up to the 28th May, 1993 will be \$142.92 per \$10,000 coupon and \$14.58 per \$50,000 coupon.

May 18, 1993 London
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

NORDIC BANKING INVESTMENT & FINANCE

The FT proposes to publish this survey on June 21, 1993. Professional investors in over 160 countries worldwide and 54% of the Chief Executives in Europe's largest companies will see this survey. Reaching this audience of key decision makers will give you the competitive edge for your business in 1993.

To advertise in this survey please call:
Erna Plo in Denmark (45) 3313 4441
Stanley Johnson in Sweden (46) 8 791 2295
Kirsty Saunders in London (071) 573 4823
Chris Schaanning in Birmingham (021) 454 0922
Peter Sorenson in Finland (358) 0 730 400

Dutch source: Chief Executives in Europe 1993

FT SURVEYS

The Republic of Venezuela
U.S. \$211,139,000
Collateralized Floating Rate Bonds due 2020
USD Discount Series B

In accordance with the provisions of the Bonds, notice is hereby given that for the Interest Period from May 18, 1993 to November 18, 1993 the Bonds will carry an Interest Rate of 4.1875% per annum. The interest payable on the relevant interest payment date, November 18, 1993 will be U.S. \$21.40 per U.S. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank

May 18, 1993

Prices for electricity determined for the purposes of the electricity pooling and other arrangements in England and Wales.

Hour	12 hour period ending	12 hour period ending	12 hour period ending	12 hour period ending
0100	16.70	16.54	16.54	16.54
0200	16.72	16.56	16.56	16.56
0300	24.48	19.87	19.87	19.87
0400	24.49	19.87	19.87	19.87
0500	24.49	19.87	19.87	19.87
0600	16.70	16.54	16.54	16.54
0700	16.70	16.54	16.54	16.54
0800	16.70	16.54	16.54	16.54
0900	16.70	16.54	16.54	16.54
1000	16.70	16.54	16.54	16.54
1100	16.70	16.54	16.54	16.54
1200	16.70	16.54	16.54	16.54
1300	16.70	16.54	16.54	16.54
1400	16.70	16.54	16.54	16.54
1500	16.70	16.54	16.54	16.54
1600	16.70	16.54	16.54	16.54
1700	16.70	16.54	16.54	16.54
1800	16.70	16.54	16.54	16.54
1900	16.70	16.54	16.54	16.54
2000	16.70	16.54	16.54	16.54
2100	16.70	16.54	16.54	16.54
2200	16.70	16.54	16.54	16.54
2300	16.70	16.54	16.54	16.54
2400	16.70	16.54	16.54	16.54

مكتبة الأحياء

INTERNATIONAL COMPANIES AND FINANCE

Nintendo ponders the threat to its market dominance

Michio Nakamoto reports from Tokyo on an uncertain future for Japan's third-largest profits earner

THE sparsely-furnished head office of Nintendo in the traditional capital city of Kyoto belies the success of Japan's third-largest profit earner.

There is nothing about the drab walls that line the corridors or the nondescript furniture that sits in otherwise bare meeting rooms that gives even a hint of the wealth the Japanese video games manufacturer has generated.

This austerity seems characteristic of Nintendo's approach to business.

While the company is likely to have surpassed Matsushita, the world's largest consumer electronics manufacturer, in terms of profits, it operates with just 892 staff in Japan, compared with about 150,000 at Matsushita. Nintendo is also sparing in its product range.

While its main competitor Sega is busy launching a new advanced games machine, Nintendo has chosen to stay with its latest generation machine, which it believes has more potential for generating profits.

It has a strategy of keeping costs and risks to a minimum by subcontracting all manufacturing apart from some assembly work and testing.

This lean, mean strategy has yielded enviable results.

NRI, the research arm of Nomura Securities, forecasts Nintendo will report non-consolidated pre-tax profits of ¥1,670bn (\$1.6bn), up 7 per cent from ¥1,560bn in 1991, when it announced its results this month. The figure beats the ¥1,020bn forecast for the year by Matsushita.

Profit per employee comes to roughly ¥187m. And although Nintendo expects capital expenditure for the year to be about ¥100bn, it also has a cash pile of ¥290bn or 58 per cent of total assets.

It has built up a formidable presence in its home market, where it controls about 95 per cent of the market by its own estimates, and overseas.

For a company that used to derive most of its income from selling playing cards, that is a remarkable achievement.

While a low-cost structure helps, a better clue to Nintendo's prosperity may lie in the formula for success it used in generating profits from playing cards for nearly 100 years since it was founded by the great-grandfather of Mr Hiroshi Yamauchi, Nintendo's president, in 1889.

What Nintendo learnt in the card business was that entertainment value, or software, is what differentiates one set of playing cards from another.

For example, by introducing cards with Disney characters on them, Nintendo was able to create high demand among Japanese children. It has taken a similar approach to its electronic games business.

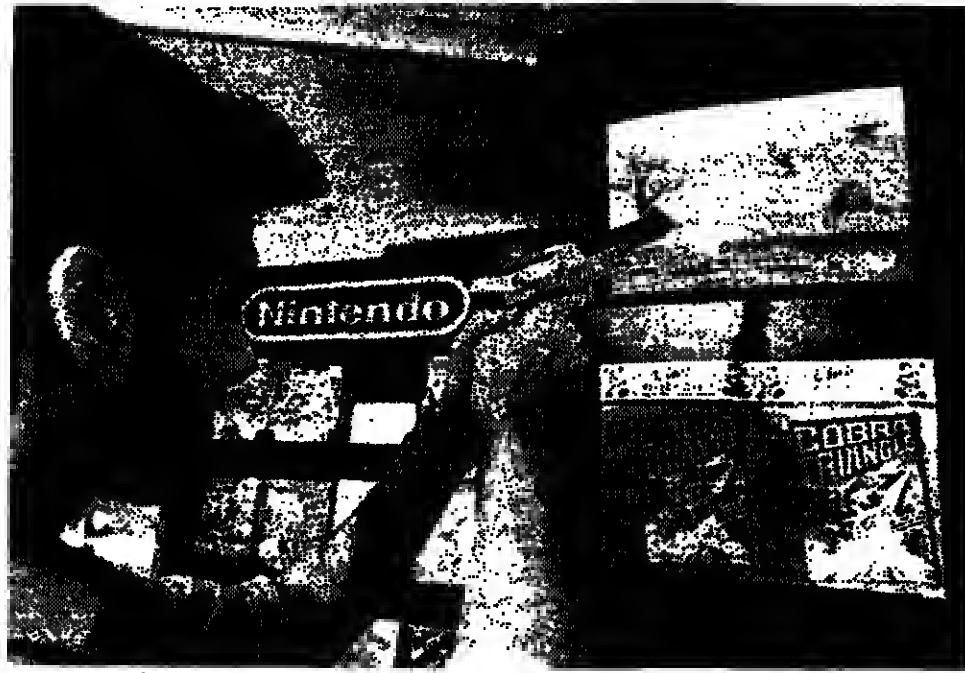
Nintendo relies for the bulk of its revenues on just three money-spinning machines: the Nintendo Entertainment System, the portable Game Boy and the 16-bit Super NES, and their software.

The reason why the company has done so well is because its software is so much more entertaining than that of other video games manufacturers, says Mr Tokio Sotani, managing director.

Nintendo's obsessive concern with software quality has led it to keep tight control over the production of the software cartridges even though it has more than 100 outside software producers writing games for it in addition to its in-house software staff of 150.

Mr Sotani is confident that as long as there are attractive games to play the popularity of video games will not wane.

However, the future, may not be so certain for Nintendo. Recently it has had to com-



Games Wars: Sega has won about 40 per cent of the market in the US and Europe

bat a wave of bad publicity when it was discovered that excessive use of video games machines could trigger fits among people with a certain type of epilepsy. More worryingly is the growing success of Sega, its arch rival.

Overseas, Sega has won about 40 per cent of the market in both the US and Europe. Sega beat Nintendo to the market with a games machine using CD-ROM discs which can store far more information than conventional cartridges.

Sega has taken the lead in bringing games software

directly into the home by tying up with Time Warner and TCI, two of the largest US cable television companies, to provide Sega video games on cable television.

Other competitors, including large consumer electronics companies such as Matsushita, are piling into the video games market with product launches expected this year.

"Competition is getting a bit tougher. But I haven't seen anything from Nintendo that shows that they have done something to adapt to the new environment," says Mr Jeff

Sony music unit gains 39.7% as home sales grow

By Wayne Aponso in Tokyo

SONY Music Entertainment (Japan), a core unit of the Sony group's domestic software business, saw a 39.7 per cent increase in profits for the fiscal year to March.

Pre-tax profits of the parent company rose to ¥22.4bn (\$202m) from a year earlier due to the success of new Japanese recordings and the expansion of its domestic repertoire.

Net profits gained 41.2 per cent to ¥11.9bn from a year earlier, while sales grew by 8.4 per cent to ¥100bn.

However, the shares of the company, whose western recording artists include Michael Jackson, suffered from profit-taking on the second section of the Tokyo stock exchange yesterday, ending ¥30 lower at ¥5,180.

The company said CD and record sales of their Japanese artists climbed 21.7 per cent the last fiscal year and enabled the company to counter depreciation costs.

In spite of the gains made last year, Sony Music predicted a decline of 10.8 per cent in pre-tax profits to ¥20.2bn this current business year, with sales down 2.6 per cent at ¥98.1bn.

● Sinterkogyo, Japan's leading maker of casting machines, announced its pre-tax profits declined sharply for the financial year to March 1993. Pre-tax profits dropped by 47.9 per cent from a year earlier on lower product prices amid sluggish demand and higher personnel expenses. Sales eased by 17.6 per cent at 41.2bn.

● The Nagoya-based company expected a sharp 58.8 per cent drop in its pre-tax profits to ¥1.4bn for the current year due to a predicted decrease in plant investment.

Sales are expected to decrease by 10.3 per cent to ¥37bn this year.

● Japanese life and non-life insurers, which announce their 1992-93 results next month, will disclose problem loans for the first time, although on a much smaller scale than those of Japanese banks, for the year 1992-93, Reuter reports from Tokyo.

● Nippon Life Insurance, Japan's biggest life insurer, said it may have about ¥20bn (\$180m) in problem loans at end-March 1993, or about 0.2 per cent of loans then outstanding.

Of these, ¥5bn were in bad loans to clients who had gone bankrupt and ¥15bn in non-performing loans on which interest payments were in arrears for six months or more.

The five big insurers, including Dai-ichi Mutual Life, Sumitomo Life, and Nippon Life, each appear to have problem loans totalling less than ¥60bn.

Sharp improvement at Bangkok Bank

By William Barnes in Bangkok

BANGKOK Bank, Asia's largest regional bank outside Japan, reported a jump in first-quarter net profits to Bt3.7bn (\$143m) from Bt2.4bn in 1992.

Analysts in Bangkok said that although the figures included extraordinary gains, notably from the Bt100m sale of land on the Chao Phraya river in Bangkok, the bank's forecast of a 20 per cent profit growth this year looks easily achievable.

Net profits in 1992 rose to Bt10.54bn from Bt7.3bn in 1991.

In spite of increased competition and an economic slowdown the Bangkok Bank continues to benefit from a wide spread between deposit and lending interest rates and its dominance in corporate lending.

The bank accounts for around a quarter of total deposits in Thailand. The spread between what it charges prime borrowers and its six-month savings rate is now 3.75 per cent.

First-quarter outstanding loans totalled Bt599bn in the

San Miguel lifted by lower costs

LOWER interest charges enabled San Miguel, the Philippine food and beverage conglomerate to lift first-quarter profits to 617m pesos (\$24.7m), Reuter reports from Manila.

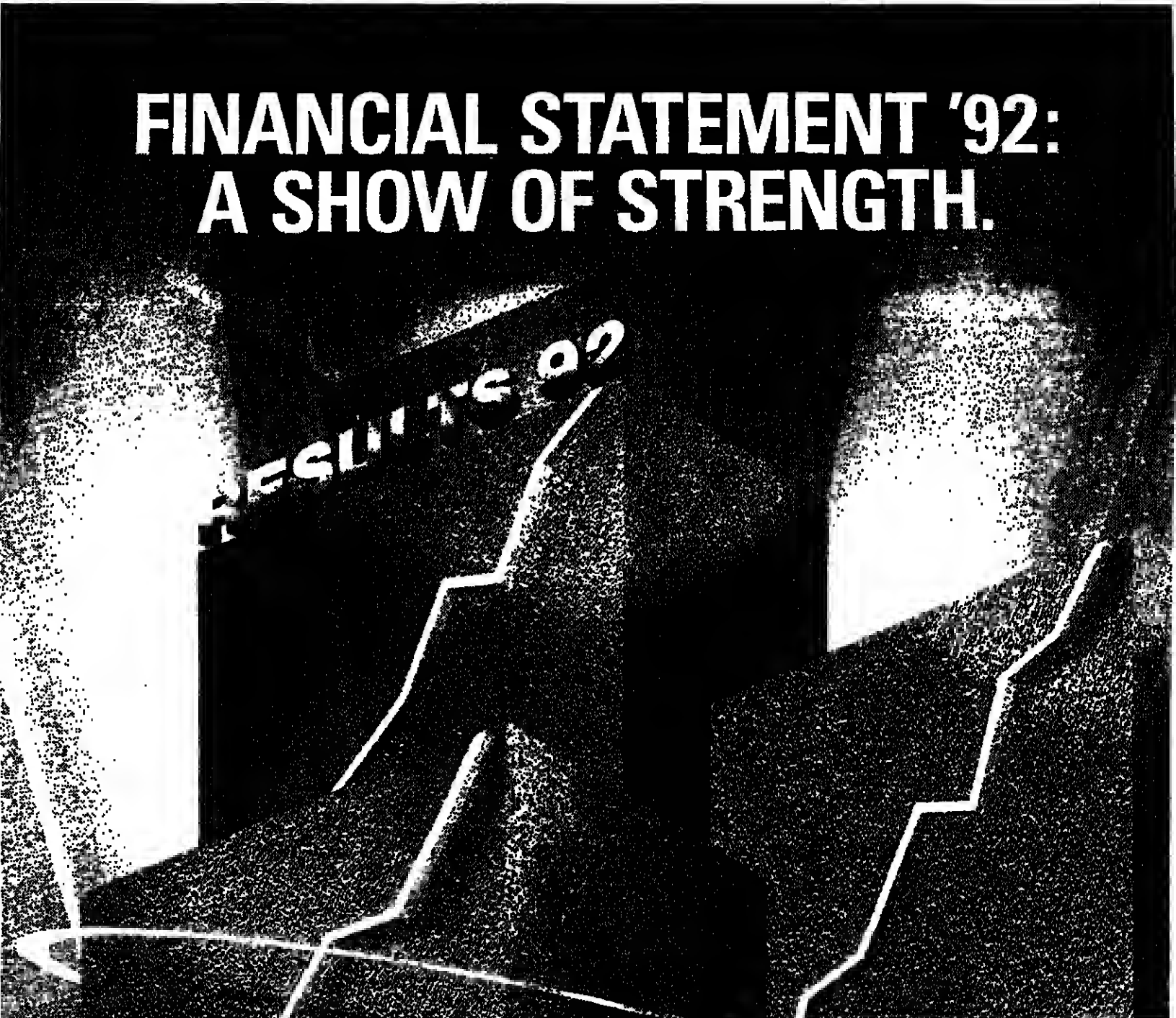
The 1993 first-quarter income was about 5 per cent higher than its year ago level of 589m pesos, the company said.

Consolidated net sales firmed slightly to 13.6bn pesos from 13.4bn pesos.

The company said a 34 per cent drop in interest costs as a result of declining interest rates helped it post higher profit in spite of lower income from operations. It was helped by an increased contribution from affiliates, particularly Nestlé Philippines.

San Miguel's income from operations eased 13 per cent to 1.3bn pesos in January to March largely as a result of a decline in sales volumes because of the effects of severe power shortages on the economy.

The company said improved operating efficiencies, particularly in beer and soft drinks, cushioned the drop in sales volume.



Highlights of a successful year: DM 214.1 billion consolidated balance sheet total (+15.6 per cent), DM 73.7 billion own bonds sold (+14.5 per cent), DM 129.0 billion total lendings (+9.8 per cent), DM 99.1 billion total liabilities (+16.1 per cent), DM 5.0 billion equity (+18.3 per cent), DM 350 million allocated to reserves, 7 per cent dividend.

Bayerische Landesbank, Briener Strasse 20, D-8000 München 2.



Bayerische Landesbank

Berlin, Bonn, Budapest, Chemnitz, Dresden, Düsseldorf, Erfurt, Essen, Frankfurt, Hamburg, Hong Kong, Johannesburg, Leipzig, London, Luxembourg, Milan, New York, Nuremberg, Paris, Prague, Singapore, Stuttgart, Tokyo, Toronto, Vienna, Zurich.

IRI
ISTITUTO PER LA RICOSTRUZIONE INDUSTRIALE (IRI) S.p.A.
Sede in Roma 00187 - Via Vittorio Veneto, 89
Capitale sociale L. 1.473.776.156.000 - Trib. di Roma n. 6885/92

Suspension of the right to exercise IRI-STET 1992-1996 Warrants (ISIN: IT0001002200) for the purchase of STET Ordinary shares from IRI

Holders of IRI-STET 1992-1996 warrants are informed that, in accordance with point 2, letter C, of the regulations, the right to exercise the warrants for the purchase of STET Ordinary shares will be suspended from 21 May to 18 June 1993 due to the general meeting of shareholders, scheduled for 3rd June and in expectation of the payment of the dividend.

Suspension of the right to exercise IRI-STET 1991-1994 Warrants (ISIN: IT000078060) for the purchase of STET Savings shares from IRI

Holders of IRI-STET 1991-1994 warrants are informed that, in accordance with point 2, letter C, of the regulations, the right to exercise the warrants for the purchase of STET Savings shares will be suspended from 27 May to 18 June 1993 in expectation of the payment of the dividend.

Rome, 18 May 1993

Wells Fargo & Company

US\$200,000,000
Floating rate subordinated capital notes due 1998

In accordance with the provisions of the notes, notice is hereby given that for the interest period 18 May 1993 to 18 August 1993 the Notes will carry an interest rate of 3.375% per annum. Interest payable on the relevant interest payment date 18 August 1993 will amount to US\$66.25 per US\$10,000 note.

Agent: Mangan Guaranty Trust Company

JPMorgan

J.P. Morgan & Co. Incorporated

US\$200,000,000
Subordinated floating rate notes due August 2002

In accordance with the provisions of the notes, notice is hereby given that for the interest period 18 May 1993 to 18 August 1993 the notes will carry an interest rate of 5% per annum. Interest payable on the relevant interest payment date 18 August 1993 will amount to US\$63.89 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

FIRST CHICAGO CORPORATION
US\$200,000,000 FLOATING RATE
SUBORDINATED CAPITAL NOTES DUE 1997

Notice of Rate of Interest

Notice is hereby given that the rate of interest on the Floating Rate Subordinated Capital Notes due 1997 (the "Notes") issued by First Chicago Corporation for the interest period commencing 18 May 1993 and ending on 18th August 1993 has been determined to be 6% per cent per annum. The interest payment date for such interest period is 18th August 1993. The interest amount, i.e. the amount of interest payable in respect of each US\$ 10,000 principal amount of Notes, for such interest period is US\$ 134.17.



Rally continues in Europe ahead of Danish vote



1949. Saab was first in its first rally with its first car.

1963. Saab was first with diagonally-linked dual-circuit brakes.

1980. Saab was first to introduce an electronically-managed turbo engine.

1982. Saab was first with asbestos-free brakes.

1985. Saab was first with a direct-ignition system.

1991. Saab was first with CFC-free air-conditioning.

1992. Saab was first to make catalysts and asbestos-free ABS standard across the range in the UK.

IF BEING FIRST AWAY FROM THE LIGHTS WAS OUR ONLY PRIORITY, WE'D HAVE RESTED ON OUR LAURELS YEARS AGO.

1963. Saab was first with passenger seat head restraints.

1971. Saab was first with a headlamp wash/wipe system.

1972. Saab was first with self-repairing, impact-absorbing bumpers.

1977. Saab was first to turbo-charge a series-produced car.

1978. Saab was first with a pollen-fine ventilation air filter system.

1993. Saab is first with Trionic, an engine management system that can actually clean city air.

(You could say a Saab is second to none.)



To SAAB Information Centre, Freepost WC4524, London WC2H 9BR. Please send details of the: 900 from £13,995 ☐ 900CD (saloon) from £17,245 ☐ 900CS (5-door) from £17,495 ☐

Name _____ Address _____ Postcode _____
Present car make & model _____ Year of reg _____ Age if under 18 _____ Attach your business card or phone 0800 626556.



SAAB

COMPANY NEWS: UK

Spurs forced to issue statement on profits

By Jane Fuller

TOTTENHAM Hotspur, the north London football club, was forced to put out a profit statement yesterday after Mr Terry Venables, who is fighting to keep his job as chief executive, broadcast a profit forecast on BBC Grandstand on Saturday.

Mr Venables made the unauthorised forecast of a £5m profit during the BBC's coverage of the FA Cup final at Wembley. The drama of his sacking and reinstatement on Friday has provoked as much excitement as the 1-1 clash between Arsenal and Sheffield Wednesday.

With Tottenham's share price rising from 89p to 103p yesterday, the board headed by Mr Alan Sugar, who wants Mr Venables out, announced that pre-tax profits amounted to about £1m for the 10 months to

March 31.

It made clear that Mr Venables' statement was "without the board's approval".

Mr Venables' method of giving out price-sensitive information jars with stock exchange rules about making such announcements to the market as a whole.

The £5m figure for Spurs' financial year to May 31 was in line with a forecast by its broker, Carr Kitcat & Aitken.

The other factor driving up the share price yesterday was speculation about the amount Mr Sugar, who owns 48 per cent of the shares, was prepared to pay Mr Venables for his £2 per cent stake.

Mr Sugar has offered to match what Mr Venables paid for the shares. Confusing reports on this led to some market speculation that the figure might be as high as 125p a share.

Mr Venables, who described the offer as derisory, paid 75p for about 2.9m shares when he and Mr Sugar took control of the club in mid-1991.

He later converted an £800,000 loan to the club into about 640,000 shares as part of a £7m rescue rights issue, at 125p a share, which was underwritten by Mr Sugar.

According to these figures, the average price Mr Venables paid was 85p, which is less than Friday's closing price.

Mr Venables also borrowed most of the £3m he has invested, leaving him with a loss on his financing costs.

In broadcasting the £5m forecast, he also drew attention to the low p/e ratio on which Tottenham was trading - little more than three times at 89p. This rises to more than 8 times if about £3m gains from player sales, notably Paul Gascoigne, are deducted from the forecast.



With or without Sugar? Terry Venables in his office yesterday following the drama of his sacking and reinstatement on Friday

£2m exceptional charges push Hartons further into the red

By Catherine Milton

LOSSES at Hartons Group, the distributor of semi-finished plastics, deepened from £5.36m to £6.25m in 1992.

The directors continue to defer the declaration of a preference dividend. Losses per share were 8.5p (8.1p).

Pre-tax losses on continuing operations were £2.53m (£1.85m) after net exceptional costs of £45,000 (£359,000).

There were exceptional charges of £2m (£1.22m). Some £1.5m related to goodwill in the consideration for a loss-making Spanish subsidiary,

which was previously written off on acquisition. The goodwill had to be shown as Hartons' holding in the subsidiary was reduced to 25 per cent since the year end.

The company said Spanish labour law made the alternative of re-organising the subsidiary expensive and difficult.

Net interest charges were £2.57m (£2.99m). Borrowings stood at £11m (£14.8m) at the year end and the group is committed to reducing them.

The directors said the results were disappointing but concealed a significant improvement in the underlying position of the group in a harsh economic climate, which deteriorated in this period in continental Europe.

Restructured UK operations achieved an operating profit of £884,000 (losses £1m).

The French subsidiary, also restructured, incurred an operating loss of £500,000 (profit £30,000) on underlying turnover down 20 per cent. The company disposed of its resin business in June, which made about a third of turnover.

The Benelux operations made £100,000 (£90,000) at the operating level on turnover up 39 per cent.

SEP shares rise 5p as first half profits double

By Don Farrell

WITH THE progress in the first half and good prospects for the year as a whole, SEP Industrial Holdings, the general engineering group, is forecasting an increase in dividend.

Pre-tax profit for the six months ended March 31 1993 jumped from £376,000 to £583,000, and exceeded the figure for the whole of the previous year. The shares closed 5p higher at 29½p.

The interim dividend is raised to 0.35p on the higher capital (0.3p) and the total will be not less than 0.75p (0.65p).

The manufacturing division lifted profit from £37,000 to

£234,000, which had added to the board's confidence in recovery prospects.

Distribution activity increased "quite noticeably" in recent weeks. Jaton Holdings, acquired in January, made a substantial contribution, with turnover of £4.13m and operating profit of £397,000.

Earnings per share for the half year came to 1.2p (0.7p). Shareholders' funds at March 31 were estimated to have increased to £12.5m after the sale of Cediwal by the Belgian subsidiary, proceeds of the placing and open offer in January, and the surplus of Jaton's net assets over the purchase consideration.

Whitbread turns to eating out in quest for growth

By Paul Taylor

WHILE some of the UK brewers have been chasing volume to offset flat or declining beer sales, Whitbread has been looking elsewhere for its growth.

As yesterday's results highlight, the UK's fourth largest brewer is increasingly concentrating on its managed retail business, which includes Whitbread Inns, Beefeater, Pizza Hut and TGI Friday's restaurant chains as well as the expanded Thresher's high street off-licence business.

This is no accident. There is excess capacity in the brewing sector, margins are under pressure as a result of aggressive discounting by Whitbread's larger competitors, and the Supply of Beers Orders have necessitated a wide ranging reorganisation of the tied house estate.

In contrast the eating out market has been one of the fastest growing consumer markets over the past decade. Between 1982 and 1992 UK consumer spending on eating out grew in real terms by 70 per cent, while beer sales were flat. Last year consumers spent

£16.6bn on eating out compared with £13.5bn on beer.

With a modest return in consumer spending under way Whitbread's recent investment in its managed retail operations appears to be beginning to pay off.

Whitbread Inns, the group's managed pub business, increased profits, turnover and market share last year. Drinks sales grew by 6 per cent while food sales increased by 11 per cent. Overall, Whitbread's managed estate derives 35.9 per cent of its business from food, while the competition manages only 13.7 per cent.

Within the restaurants businesses all three domestic chains managed to increase sales and profits. Beefeater increased its sales by 2 per cent and profits by 4 per cent, despite a decline in average weekly covers from 1,120 in 1989 to just over 900 in August last year.

Similarly, Pizza Hut recorded a 3 per cent growth in sales and a 24 per cent increase in profits. Since November Mr Peter Jarvis, Whitbread's chief executive, said sales have grown strongly each month and significant efficiency gains

are benefiting margins. TGI Friday's also benefited from emerging economies of scale as sales grew by 15 per cent and profits more than doubled.

The other star performer in the division was Thresher. Following the acquisition of Peter Dominic from Grand Metropolitan last year Thresher now has 1,600 shops and is the leader in the £3bn-a-year home drinks market.

The expanded off-licence group managed to increase profits by 30 per cent and sales by 40 per cent. Whitbread's concentration on building its beer brands has also helped it in the take home business.

Although the beer and drinks division itself only managed a modest increase in sales and profits last year, Whitbread claims the largest share, 17 per cent by value, of the take home market.

Overall the Whitbread's managed retail estate businesses boosted profits by 13 per cent to £135.7m (£119.9m) on turnover of £1.56bn (£1.38bn) last year and now accounts for almost 60 per cent of group turnover and more than 51 per cent of profits from continuing operations.



Sir Michael Angus, chairman (left), and Peter Jarvis: ready for the upturn in consumer spending

Division shares off to good start with 96p close

By Gary Evans

SHARES in Division Group yesterday got off to a flying start with the price touching 107p, as dealings began following a placing at 96p per share. After opening at 79p, the shares closed the day at 96p.

Henry Cooke Lumsden, the Manchester stockbroker, placed 15.4m shares in Division, which makes "virtual reality" software and hardware for professional users, with 20 institutional investors and 450 private investors.

Market makers received 5 per cent of the issue, about 770,000, and the 20 institutions

70 per cent.

Division, established in 1989, has developed a complete virtual reality system, suitable for a wide variety of applications, 107p, as dealings began following a placing at 96p per share. After opening at 79p, the shares closed the day at 96p.

Sales have been made in Japan, north America and throughout Europe.

In its last full trading year, Division incurred a loss of £100,000 on £1m turnover and in the five months to March 1993 made a small profit of £19,000 on sales of £746,000.

Sterling decline boosts BIT

OVER THE year ended March 31 1993 British Investment Trust has seen its net asset value rise by 20.7 per cent, principally from the effect on the stock market levels of the fall in the value of sterling in the second half.

The value per share was up from an adjusted 164p to 198p. Ordinary shareholders' funds stood at £616.9m, compared with £512.4m.

On the income side, the contribution from investments fell to £24.4m (£25m) while interest and other income rose to £13.5m (£11.5m). Some of the companies within the portfolio cut their dividends and there was a decline on the UK side for the first time in many years.

With the outlook for income remaining uncertain in the current year, the directors have decided to maintain the BIT dividend at 4.5p for 1992-93; the final payment is 2.6p.

Revenue attributable to ordinary holders was £13.42m compared with £13.42m for earnings of 4.48p (adjusted 4.34p) per share.

£1m loss at Ryan Hotels

RYAN HOTELS results for the 15 months to January 31 revealed that the group incurred pre-tax losses of £1.1m (£1.09m) against a profit of £375,045 (£959,000) for the year to October 31 1991. Turnover for the 15 months amounted to £225.3m (£191.4m for year).

Mr Conor McCarthy, chairman, said that as the additional three months, November to January, is traditionally the most difficult trading quarter, the loss before interest for that period of £18,786 was encouraging. Interest charges for the 15 months were £23.35m (£17.2m).

Losses per share amounted to 2p (1.11p) and a final dividend of 0.5p makes a total of 1p (same for year).

Berry Birch rises 30% to £1.06m

BERRY BIRCH & Noble lifted pre-tax profit by 30 per cent in the year ended January 31 1993, and results in the current year show that growth is being maintained.

The group, which provides insurance, pension and financial planning services, is raising the dividend by 66 per cent; the final is 3.3p for a total of 5.3p (3.2p). Earnings per share worked through at 12.6p (10.1p), a rise of 27 per cent.

Turnover totalled £6.4m (£5.66m), operating profit came to £906,000 (£632,000) and the pre-tax balance was £1.06m (£816,000).

The directors said the results were achieved despite the recessionary climate and compared favourably with competitors.

F&C Eurotrust net assets rise

Foreign & Colonial Eurotrust net assets were 192.5p at March 31, compared with 167.5p a year earlier. At September 30 the figure had been 181.5p.

As usual net revenue for the

six months to the end of March showed a loss of £371,000 (£184,000). Most European companies pay their dividends in the summer. Losses per share were 0.63p (0.31p).

Osprey buy-out claim countered

By Peter Pearce

MR STUART Duncan, chairman of the management team which has negotiated the £2.2m buy-out of the marketing services division of Osprey Communications, yesterday countered a City claim on Friday that his group was expected to make a loss in the current year.

Indeed Mr Duncan said: "The historical profits of the marketing services division have always been in the order of

£500,000, and profit forecasts for the current year - as Osprey can confirm - will also be in line with this."

The buy-out company - Communications in Business Group - has the support of Montague Private Equity, part of the HSBC Group, and the Bank of Scotland. CBG consists of three companies - Bryan, Constantini & Brightwell, TOP Counsel and Communications in Business - which have operated side-by-side mainly in the leisure and travel areas.

Clients here include: Brittany Ferries, Texas Tourism, Bermuda Tourism and Stansted Airport, while non-travel clients include Costain and the City of Westminster.

The buy-out is one of a series of moves involving Osprey. Conditional on the completion of the disposal is the acquisition of SMS Communications Group, headed by Mr Jack Rubins. Osprey is also to launch a 1-for-3 rights issue to raise £1.3m net. Its shares rose from 32½p to 34p on the day.

Pilkington wins Chrysler contract

By Kevin Dona, Motor Industry Correspondent

PILKINGTON, the UK glassmaker, has won a five-year contract to supply automotive privacy glass to Chrysler, the US vehicle maker.

The deal is understood to be worth around \$10m and covers the supply of a new product, Galaxie, developed jointly by Pilkington in the UK and by Libbey-Owens-Ford, its 80 per cent owned US subsidiary.

Nippon Sheet Glass of Japan owns a 20 per cent stake in the US operation.

The privacy glass will be fitted in some Chrysler four-wheel

drive leisure/utility vehicles such as the Grand Cherokee and in some of its minivan/people carrier vehicles such as the Chrysler Voyager/Dodge Caravan.

The glass will be manufactured at the Libbey-Owens-Ford plant near Toledo, Ohio. Pilkington expects to market the product in Europe in particular in southern European countries.

Temptation of a safe, but undynamic investment

Michael Smith looks at Northern Ireland Electricity, whose pathfinder prospectus is published today

IMAGINE a company which was guaranteed fixed revenues on the bulk of its most profitable business, regardless of whether sales volumes went up or down. Investors looking for a safe, if undynamic, home for their funds would be sorely tempted to buy into it.

Next month they will be given the opportunity when the government sells off Northern Ireland Electricity, the last non-nuclear power company to remain in the UK public sector, for between £300m and £400m.

The guarantee of income stems from a regulatory regime which is among several factors setting NIE apart from the other electricity companies in the United Kingdom.

The differences - good and bad - will come under close examination in the next week or so as the more than 400,000 people and institutions who have registered an interest in the flotation decide whether to buy shares. A pathfinder prospectus on the sale will be published today.

Northern Ireland Electricity is what remains of the province's state electricity company following the disposal last year of four power stations to trade buyers for about £350m.

Like the 12 regional electricity companies (recs) in England and Wales it enjoys a monopoly to distribute power in the area it serves.

Unlike them, it also transmits the power, a function that in England and Wales is undertaken by the National Grid. In theory NIE could face more competition than the recs in supplying electricity - that is buying it from generators and selling it on - but so far only one company, Northern Electric, has applied for a supply licence. NIE's penetration among the prov-

ince's 1.5m population is much more limited than that of the regional companies in England and Wales because oil and coal supply 81 per cent of the fuels market. This gives the company headroom for volume expansion, particularly as there is as yet no competition from gas and the population is relatively young and consumer goods oriented.

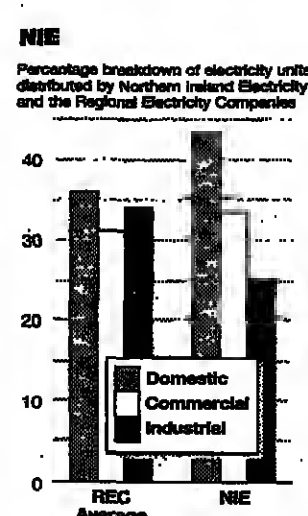
But the most significant difference between NIE and the regional electricity companies is in the way they are regulated. The Northern Ireland electricity system is not linked to that in Great Britain, or indeed the Irish Republic, and it is regulated separately.

Whereas the recs are negotiating with Oftr, their regulator, on changes to formulae influencing supply profits and will soon discuss the more lucrative distribution business, NIE's formulae for the next four years are already established.

Dr Patrick Haren, chief executive, says this gives NIE more certainty. "We are further down the track," he says, pointing to the widespread belief that the reviews in England and Wales will follow examples set in the NIE regulation.

The most significant formula is that governing transmission and distribution, which provides more than 80 per cent of company operating profits. In an attempt to encourage energy conservation, Mr Geoff Horton, the Northern Ireland regulator, has introduced a system whereby he regulates revenues rather than price per unit.

Three quarters of total revenues are allowed to grow in real terms by 3.5 per cent annually but, for this three quarters, volume growth does not affect income. If volume growth



exceeds expectations NIE must reduce prices in the following year, but if volume growth falls short NIE can increase tariffs.

The effect is a highly secure revenue stream. Although this provides stability, it limits the advantages accruing from stronger volume growth than on the mainland. In addition it may take away an incentive for management to market aggressively, skills which may be needed later in the decade if British Gas decides to compete in the market on completion of a pipeline from the mainland.

Dr Haren says the advantage of the regulatory regime is that NIE must concentrate on costs to generate increased profits in transmission and distribution. "Recs can allow the economy to drive volume sales and profits. We have to be vigorous about



Patrick Haren: we have to be vigorous about cost management

cost management." Jobs are an obvious target. In the last three years NIE has cut about 8 per cent of its workforce which now stands at about 3,700, but NIE still has six employees per thousand customers compared to the recs' 3.6. Although this is partly explained by the wide geographic base of NIE's operation, it leaves scope for further reductions as the company adopts the more rigorous practices of the private sector.

The City believes that Dr Haren is well qualified to lead the management in this period of change. Still only 42, he joined NIE from the Electricity Supply Board in Eire where he started as an engineer, but later switched to

finance. Generally, the management at NIE is perceived as well balanced in age and experience. "They may not set the world alight but they are comparable with that at most recs and better than some," says one analyst.

In spite of inherent advantages they have at NIE, managers face two main challenges, one resulting from high capital expenditure needed over the next few years, the other from the political problems in Northern Ireland.

Problems associated with terrorism can be exaggerated. As Hoare Govett points out, the government practice is to replace assets in Northern Ireland which are damaged through terrorism. None the less terrorism has been and remains a threat; the headquarters of the NIE was bombed in the 1970s and the interconnector with Eire was severed following terrorist action.

Even if any attack on NIE had no impact on NIE's finances, it would be unlikely to leave the share price unaffected.

The other inherent problem at NIE stems from the province's remoteness and the age of the transmission system, half of which dates from the 1950s or earlier. NIE is likely to have to pay £110m for an interconnector to Scotland which is planned for mid-1990s.

Even without allowing for interconnector costs, Hoare Govett estimates capital expenditure to rise to £125m by 1995-6 from last year's £57m and Barclays de Zoete Wedd, NIE's financial adviser, says gearing could reach 65 per cent by 1995-7.

However, Hoare Govett believes real dividend growth should be similar to the recs in the long term.

NEWS DIGEST

Finsbury Smaller in fund raising

FINSBURY Smaller Companies Trust has announced that it is in discussion with S G Warburg Securities with a view to raising additional funds.

The investment trust believes that, as recovery develops, small company shares are likely to show higher levels of capital gain and dividend growth than large company shares.

The trust, formerly known as Lancashire & London, was the subject of a hostile bid from Anglo-Scandinavian in 1991. After beating off the bid, the trust, along with others associated with the empire of the late Sir Walter Salomon, was renamed. Cross-holdings in the group were also reduced.

Finsbury Smaller no longer has holdings in any of the rest of the group; however, Finsbury Trust and Ocean Wilsons retain holdings in Finsbury Smaller Companies, of 15.9 per cent and 9.4 per cent respectively.

Losses deepen at Jermyn Investment

Pre-tax losses at Jermyn Investment, the property investor, grew by £58,000 to £331,000 in the year to end-December. However a lower tax charge of £42,000, against £72,000 left losses per share lower at 45.06p, compared with 48.75p.

Net interest payable increased from £261,000 to £728,000, and there was a further write-down in the value of investments amounting to £302,000 (£260,000).

There is no dividend this year. A final of 1.5p was paid last time.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Berry Birch	3.3p	July 9	2.2	5.3	3.2
Berk Invest Trst	2.6	July 16	2.6	4.5	4.5
Jermyn Inv	nil	July 16	1.5	1.5	1.5
Lynx Holdings	0.3	Aug 2	0.25	-	1
M&G Group	10	July 1	9	-	20
SEP Industrial	0.55p	Oct 2	0.5	1.1	1
Whitbread	13	July 30	0.3	12.4	12.4
				17.75	16.95

Dividends shown pence per share net except where otherwise stated. *On increased capital. \$USM stock. †Total of not less than 0.75p forecast. ‡British currency throughout. \$ For 15 months period.

Hams beef up burger bars

NO ONE ever lost money underestimating the good taste of a burger eater, so there is some reason for Mr Robert Earl's quiet confidence that the London branch of his latest Planet Hollywood theme restaurant, which opened yesterday, will outstrip the success of the Hard Rock Café chain he helped build.

The four Planet Hollywood outlets sell burgers against a backdrop of movie clips, loud theme tunes, and other memorabilia including Charlie Chaplin's cane, Rocky's motorcycle and Judy Garland's dress from the Wizard of Oz. The Hard Rock Cafés feature rock memorabilia.

Mr Earl, 41, and partner Mr Keith Barish, the film producer, have put up most of the \$40m cash behind the Planet Hollywood chain. Mr Sylvester Stallone, Mr Arnold Schwarzenegger and Mr Bruce Willis, the actors, are minority backers.

This, with the recent injection of Mr Earl's four other London restaurants into the Pelican Group and his seat on its board, marks his return to British business after five years in the US.

Theme food has become popular as punters drink less and must be tempted to eat more. Mr Earl expects the London Planet Hollywood, the fourth in the chain, will gross £15m a year. This he says would be about £3m more than the outlets he sees as his main competition - the Hard Rock Café.

Cathy Milton on Planet Hollywood, London's latest gourmet attraction

TGI Friday's and Terence Conran's Quaglin's. He is considering flotation: "I miss the Stock Exchange. I like having institutional shareholders. I like having the ability to create new businesses through public funds - and success can be measured openly."

It looks like another chapter in the Earl success story. There is, however, a bit of gristle in the burger. Mr Peter Morton, co-founder of the Hard Rock chain and owner of all the Cafés in the western half of the US, is bringing \$400m legal actions against Mr Earl and the Rank Organisation, which owns the eastern Hard Rocks.

Mr Morton argues that Rank and Mr Earl copied the Hard Rock motif illegally, and stole trade secrets when they both had duties to the jointly-owned Hard Rock licensing corporation which markets the lucrative trade mark.

Mr Morton declines to comment, but Mr Earl says that some of his claims have been thrown out: "He has successfully taken up a lot of my time, but these are basically hush-hat allegations, and he hasn't produced any evidence." Mr Earl has made a fortune

selling hamburgers and hype. No doubt the burgers are 100 per cent meat, but Mr Earl no longer lives up to his nasty personal myth.

The native North Londoner who now lives in Orlando, Florida, is not the laugh-a-minute, name dropping, braggart, full of wild claims who cannot sit still. He thinks carefully before he speaks, and even his shirt is subdued: "You think this is loud? I think Paul Smith would be very upset to hear that."

He believes jealousy is behind the press fiasco: "The more successful one is, you have to recognise I am going to get more and more unfavourable press - that is the nature of England."

The hype surrounding his business acumen is harder to assess. He has made millions. Earl watchers talk about a combination of luck, creativity, energy and an autistic style.

He says: "I think I am pretty good at inspiring people. I can mix with anyone from royalty down to the kitchen porter. I also work about 14 or 15 hours a day. But I am lucky. Most people would not consider it work because of the excitement, the celebrity involvement."

Detractors prefer to remain nameless, but say there's a jackal behind the hype: "He often deals from behind a fax machine and usually his faxes are one-liners, very pointed, very abrasive. He cultivates the friend-to-celebrities image. You don't hear about the ruthless way he treats people."

One anonymous friend concedes: "Of course he doesn't always deliver. How can you possibly? But he's succeeded more often than most. The difference between him and the rest of us is that he picks up his luck and runs with it."

Ha certainly ran with his first company, President Entertainment, which floated in 1984 valued at \$5.2m, and was the vehicle for theme restaurants in Britain and the US.

It is in common with many other companies in the 1980s it grew rapidly (from six to 65 restaurants) through acquisitions funded by rights issues, placings and paper deals, if earnings increased little more than half against quadrupled pre-tax profits, and if aspects of the balance sheet look a little adventurous from the perspective of the 1980s, well, in 1987 he sold it to Pleasurama, the casino and hotel operator for \$33m.

Mr Earl agreed to run a new US subsidiary for Pleasurama and negotiated a contract which expired last year, reportedly yielding him a \$30m profit-linked bonus.

Rank inherited Mr Earl and Hard Rock International through its 1990 takeover of



Sylvester Stallone (left) and Robert Earl confident they have hit upon a formula for success with Planet Hollywood

Mecca (which had bought Pleasurama in 1988). It must now cough up the cash while Mr Earl and Mr Barish, who bought Rank out of Planet Hollywood, develop the rival.

party. Mr Robert Earl mixed with Hollywood royalty and perhaps the odd kitchen porter. He will be wishing on these earthbound stars to draw customers.

See Observer

Plateau repeats its support for Dixon Motor

By Kenneth Gooding, Mining Correspondent

THE HOSTILE bid for Plateau Mining by Kingstream, a small Australian exploration company, closes on Thursday and both sides have sent communications to Plateau shareholders.

Kingstream says the rival proposal for Dixon Motor Holdings to reverse into Plateau would result in Plateau shareholders having "10 per cent of a motor dealership in the north of England which in 1992 had a turnover of \$26m producing a net profit of only \$250,000."

Its own offer however would give shareholders 23 per cent of a steel-making venture "ideally placed to serve the booming south-east Asian market and with a projected turnover

in excess of \$400m". Plateau's board continues to recommend the Dixon deal and suggests that "the few selective statements that Kingstream make about the Dixon Group give a misleading impression."

"Dixon has a proven UK-based business, is consistently profitable and has always been in a position to pay dividends."

"On the basis of its published accounts, Kingstream has had no profits, has no net cash and has not paid dividends."

Plateau says the Dixon proposal coupled with a disposal to Delta Gold, the Australian mining group, are worth in the region of 7.5p a share, compared with Kingstream's all-paper offer worth, at best, 4.8p.

ADT makes \$26m for first quarter

ADT, a leading provider of electronic security services and vehicle auction services with operations in North America, the UK and continental Europe, announced net income of \$26.2m (£17m) for the quarter ended March 31.

That compared with \$42.4m previously, which included unusual items and other non-recurring net gains of \$23.3m.

Net sales for the 1993 period were 13 per cent ahead at \$330.4m and operating income rose 11 per cent to \$45.9m.

Mr Michael Ashcroft, chairman and chief executive, said the results showed that the year had started according to plan with the electronic security services and auction service businesses performing in line with expectations.

Primary earnings per common share for the quarter were 20 cents (34 cents).

Lynx back in profit at midterm

A sharp turnaround was achieved by Lynx Holdings, the USM-quoted computer services and leisure products company, with a pre-tax profit of £105,000 for the six months to March 31 compared with a deficit - including exceptional losses of £131,000 - of £258,000 for the corresponding period last year.

Mr RA Pinnington, chairman, said the performance of the radio communications and computer systems and software businesses had been ahead of expectations in the first half, with a particularly large increase in business being experienced by the radio communications operation.

Earnings for the half year were 0.83p against losses of 1.68p, and the interim dividend goes up from 0.25p to 0.3p. Turnover for the period was £4.72m (£3.23m restated).

Changes to FT London Share Service statistics

WITH EFFECT from today readers of the London Share Service pages will start to notice a capital "N" against the names of some companies.

The symbol indicates that the version of the company's earnings used in the FT's price-earnings ratio and other statistical calculations have been changed to the "headline earnings" formula devised by a sub-committee of the Institute for Investment Management & Research (IIMR) and proposed

in draft form in early March. The FT has chosen the formula proposed by IIMR because it represents the broadest available consensus on a "single number" treatment of earnings. Although still subject to final review it constitutes the considered response of the institutional investment community to the adoption by the Accounting Standards Board of Financial Reporting Standard 3 on corpo-

rate earnings (FRS 3). UK companies will not be required to report their results in line with FRS 3 until after June 22. Many have already done so, however, and the Financial Times has been taking full account of this for the past three months in its company reporting.

We believe the number of companies complying with FRS 3 is now large enough to justify using a new basis for earnings wherever it is

required for statistical purposes. The aim of the IIMR headline earnings formula is to include a company's actual activities during the reporting period, including those activities which have been with the company only for part of the period. Key features are:

● All trading profits/losses are included in the earnings number. Items which are abnormal in size or nature are included but should be

flagged.

● Profits and losses on the sale of fixed assets or of businesses should be excluded. This does not apply to assets acquired for resale, such as marketable securities.

● Profits and losses arising in activities discontinued at some point in the period, or in activities acquired at some point in the period, should remain in the earnings figure. Costs of eliminating a discontinued operation, or of making an

acquisition, are excluded. Although it will be surprising if we do not encounter difficulties with some individual companies' figures, we are confident that the IIMR headline earnings formula will provide a factual and robust basis for the statistical calculations on which FT readers rely.

Further information on the FT's treatment of earnings is available from The Manager, FT Statistics, One Southwark Bridge, London SE1 9HL.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded against four key currencies on Monday, May 17, 1993). In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)
Algeria (DZD)	88.23	84.7423	40.0805	56.1299	Denmark (DKK)	13.6603	8.4617	5.2823	7.4603
Argentina (P)	188.43	188.43	68.3855	98.2596	Germany (DM)	2.4776	1.6161	1.0000	1.0000
Australia (A\$)	54.80	54.80	21.1757	13.7728	Greece (Dr)	340.75	204.954	374.147	240.972
Austria (S)	13.7603	13.7603	5.0335	3.4033	Hong Kong (HK\$)	7.7556	4.7556	2.9375	1.7556
Belgium (F)	36.3633	36.3633	13.3633	9.3633	India (Rs)	1.0000	1.0000	1.0000	1.0000
Canada (C\$)	1.3633	1.3633	0.5033	0.3433	Indonesia (Rp)	1.0000	1.0000	1.0000	1.0000
Chile (P)	800.00	800.00	293.00	360.00	Israel (N\$)	1.0000	1.0000	1.0000	1.0000
Colombia (C\$)	1.0000	1.0000	0.3633	0.2533	Italy (L)	1.0000	1.0000	1.0000	1.0000
Costa Rica (C\$)	1.0000	1.0000	0.3633	0.2533	Japan (Y)	1.0000	1.0000	1.0000	1.0000
Cuba (C\$)	1.0000	1.0000	0.3633	0.2533	Korea (W\$)	1.0000	1.0000	1.0000	1.0000
Czech Rep (C\$)	1.0000	1.0000	0.3633	0.2533	Malaysia (M\$)	1.0000	1.0000	1.0000	1.0000
Dominican Rep (P)	1.0000	1.0000	0.3633	0.2533	Mexico (P\$)	1.0000	1.0000	1.0000	1.0000
Dominican Rep (RD\$)	1.0000	1.0000	0.3633	0.2533	Netherlands (G\$)	1.0000	1.0000	1.0000	1.0000
Ecuador (C\$)	1.0000	1.0000	0.3633	0.2533	New Zealand (NZ\$)	1.0000	1.0000	1.0000	1.0000
El Salvador (C\$)	1.0000	1.0000	0.3633	0.2533	Norway (N\$)	1.0000	1.0000	1.0000	1.0000
Equatorial Guinea (C\$)	1.0000	1.0000	0.3633	0.2533	Poland (Z\$)	1.0000	1.0000	1.0000	1.0000
Ethiopia (B\$)	1.0000	1.0000	0.3633	0.2533	Portugal (Esc)	1.0000	1.0000	1.0000	1.0000
France (F)	1.0000	1.0000	0.3633	0.2533	Romania (Leu)	1.0000	1.0000	1.0000	1.0000
Germany (DM)	1.0000	1.0000	1.0000	1.0000	Russia (R\$)	1.0000	1.0000	1.0000	1.0000
Ghana (C\$)	1.0000	1.0000	0.3633	0.2533	Saudi Arabia (R\$)	1.0000	1.0000	1.0000	1.0000
Greece (Dr)	340.75	204.954	374.147	240.972	South Africa (R\$)	1.0000	1.0000	1.0000	1.0000
Guatemala (Q\$)	1.0000	1.0000	0.3633	0.2533	Spain (P\$)	1.0000	1.0000	1.0000	1.0000
Haiti (G\$)	1.0000	1.0000	0.3633	0.2533	Sweden (S\$)	1.0000	1.0000	1.0000	1.0000
Honduras (L)	1.0000	1.0000	0.3633	0.2533	Switzerland (S\$)	1.0000	1.0000	1.0000	1.0000
Hungary (Ft)	1.0000	1.0000	0.3633	0.2533	Taiwan (N\$)	1.0000	1.0000	1.0000	1.0000
India (Rs)	1.0000	1.0000	1.0000	1.0000	Thailand (B\$)	1.0000	1.0000	1.0000	1.0000
Indonesia (Rp)	1.0000	1.0000	1.0000	1.0000	Turkey (L\$)	1.0000	1.0000	1.0000	1.0000
Israel (N\$)	1.0000	1.0000	1.0000	1.0000	United Kingdom (£)	1.0000	1.0000	1.0000	1.0000
Italy (L)	1.0000	1.0000	1.0000	1.0000	United States (US\$)	1.0000	1.0000	1.0000	1.0000
Japan (Y)	1.0000	1.0000	1.0000	1.0000	Uruguay (P\$)	1.0000	1.0000	1.0000	1.0000
Korea (W\$)	1.0000	1.0000	1.0000	1.0000	Venezuela (B\$)	1.0000	1.0000	1.0000	1.0000
Malaysia (M\$)	1.0000	1.0000	1.0000	1.0000	Zimbabwe (Z\$)	1.0000	1.0000	1.0000	1.0000

Adia Financial Services (Curaçao) N.V.

(Formerly Inspectorate International Finance N.V.)

£ 69 300 000

5% Guaranteed Convertible Bonds Due 1998

(The "Bonds")

guaranteed by Adia S.A.

Notice is hereby given pursuant to Condition 7 (c) of the Bonds that, following the decision of the Board of Directors of Adia S.A., Chêserex (Switzerland), to issue from 28th April to 12th May 1993, bearer shares to the shareholders of Adia S.A., the Conversion Price (as defined by Condition 7 (a) of the Bonds) has been adjusted pursuant to Condition 7 (b) (i) of the Bonds. Accordingly, the Conversion Price has been adjusted with effect from 13th May 1993 to Sfr. 2154.-.

In accordance with Condition 7 (a) (i) of the Bonds, the right of conversion of the Bonds may be exercised from 13th May 1993.

18th May, 1993

By order CREDIT SUISSE

ENGINEERING FOR PROFIT

June 18 1993

A new twice yearly tahloid review designed to demystify and humanise the importance of engineering.

For a synopsis and advertisement information for the first issue, please contact:

Paul Jeffries, Manager, FT Engineer Sales Office, George House, Edgobaston, Birmingham, B15 1PD

Tel: 021-454 0922

Fax: 021-455 0869

FT SURVEYS

Tenneco Inc

HOUSTON, TEXAS

1993

is our 47th consecutive year of cash dividend payments

The 1993 second quarter dividend of 40¢ per share on the Common Stock will be paid June 8 to stockholders of record on May 25. About 110,000 stockholders will share in our earnings.

Karl A. Stewart, Vice President and Secretary

THE BUSINESS SECTION

appears every Tuesday & Saturday. To advertise please contact Karl Loynton on 071-873 4780 or write to him at The Financial Times, One Southwark Bridge, London SE1 9HL.

YORKSHIRE BUILDING SOCIETY

£165,000,000 Floating Rate Notes Due 1994

(Comprising £100,000,000 Floating Rate Loan Notes due 1994 issued on 10th February 1993 and a further £65,000,000 Floating Rate Loan Notes due 1994 issued on 10th June 1993 consolidated and forming a single series therewith).

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 17th May 1993 to (but excluding) 17th August 1993 the Notes will carry an interest rate of 6.25% per annum. The relevant interest payment date will be 17th August 1993. The coupon amount per £100,000 will be £6.25 payable against surrender of Coupon No. 10.

Hambros Bank Limited Agent Bank

US\$250,000,000 Floating Rate Subordinated Capital Notes due August 1996

CITICORP

Notice is hereby given that the interest payable on the relevant Interest Payment Date, May 24, 1993, for the period February 14, 1993 to May 14, 1993 against Coupon No. 35, in respect of U.S.\$50,000,000 of the Notes will be U.S.\$648.96.

May 18, 1993, London

By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK



Book JAL Economy and you're in Business.

Call your nearest JAL office for details of upgrades available through JAL Mileage Bank Europe.

Rhodium market plunge undermines platinum metals

lower investment and industrial purchases.

- Supplies of newly mined platinum fell 8 per cent to 3.82m ounces following a sharp drop in Russian sales.
- Supply exceeded demand for the third successive year, by 20,000 ounces, down from 120,000 ounces in 1991.
- South African supplies were stable at 2.75m ounces. Russian shipments to the West fell by nearly a third to 750,000 ounces.
- Platinum's price last year averaged \$360 an ounce, down from \$376 in 1991. This year it is likely to range between \$330 and \$380 an ounce, "unless an unexpected event occurs".

Platinum 1993 Review: Free from Johnson Matthey, 78 Hatton Garden, London EC1N 8JP, UK.

One of the country's biggest tin mining companies, Malaysia Mining Corporation, announced earlier this month that it was pulling out of the business. As a result the country's total production this year is likely to fall to well under 10,000 tonnes.

The optimists say that as the industrialised world climbs out of recession then tin demand is bound to increase and prices will rise. The pessimists disagree: they say that even if demand increases, non-ATPC maverick miners have shown they can make nonsense of efforts to control supplies.

cept that was fairly alien to the Chinese.

Foreign mining representatives also pressed the Chinese last week on the need to make available larger areas for exploration, but at the same time urged regulations that would oblige exploration companies to surrender prospective areas that were not being exploited, thus ensuring "turn-over".

Other issues that preoccupy the conference, jointly organised by the United Nations, included access to foreign exchange, and guaranteed unlimited rights to export product. The Chinese were also pressed to clarify a tax regime that might apply to new mining ventures

Chicago			
DEANS 5,000 bu min; cents/50lb bushel			
Close	Previous	High/Low	
600/4	602/4	602/0	598/5
599/4	602/2	601/4	597/4
598/6	601/6	601/0	597/0
597/2	599/6	598/0	595/4
600/6	602/4	601/0	597/8
606/0	606/4	607/4	604/2
612/4	614/6	613/0	610/4
BEAN OL 60,000 lb; cents/lb			
Close	Previous	High/Low	
21.03	21.04	21.16	20.98
21.01	21.24	21.34	21.09
21.33	21.38	21.45	21.29
21.46	21.51	21.55	21.42
21.66	21.83	21.96	21.53
21.75	21.85	21.90	21.73
21.85	21.94	21.96	21.85

BEAN MEAL 100 tons: \$/ton			
Close	Previous	High/Low	
192.7	193.1	192.7	191.9
190.3	191.1	190.5	189.5
189.7	190.3	180.5	189.0
188.8	190.5	190.0	188.1
190.1	190.5	180.1	189.3
191.3	191.7	191.4	189.6

Close	Previous	High/Low
221/6	222/0	222 1/4
221/2	222/6	222 1/2
222/2	222/6	222 1/2
222/2	223/6	223 1/2
224/2	226/0	226 1/4

5,000 lbs. min. cents/5000-bushel

Close	Previous	High/Low
368/4	354/6	360/0
369/4	359/4	365/0
297/0	299/0	297 1/2
308/0	303/6	307 1/2
311/4	316/0	318 1/2

ATTILE 40,000 lbs. cents/bc

Close	Previous	High/Low
78.750	78.475	78.950
73.625	73.500	73.650
74.875	74.675	75.000
74.425	74.475	74.625
73.825	73.850	74.125
74.750	74.900	74.950

40,000 lb. cents/bc

30.750	50.875	51.150	80.575
48.525	48.650	48.875	48.425
43.150	43.425	43.500	43.075
44.075	44.225	44.350	43.950
44.050	44.300	44.350	44.050
42.975	43.050	43.150	42.900

BELLIES 40,000 lbs; cont'd			
Cross	Previous	High/Low	
44.500	44.350	44.900	44.125
44.200	44.175	45.100	43.900
41.975	41.950	42.850	41.800
41.675			

هكذا من الأصل

INVESTMENT TRUSTS - Cont.

INVESTMENT TRUSTS - Cont.

هكذا من الأحبار

MINES - Cont.[illegible]

Flügeltraining

[illegible]

Market capitalization shows

[illegible]

Annual subscription \$14.95
Call 1-800-354-2242

44 71-822 2128 for more details.

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

OTHER UK UNIT TRUSTS

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

[illegible][illegible][illegible]

هكذا من الأحرار

FOREIGN EXCHANGES

Dollar rallies at London close

THE DOLLAR rallied sharply against the D-Mark in late European trading yesterday amid increasing speculation that Denmark would vote Yes to the Maastricht treaty in its referendum today and that the Bundesbank would cut short-term interest rates tomorrow, writes James Blitz.

In recent weeks, expectations that the Danes could reject the Maastricht treaty have led to some inflows into the D-Mark and the Swiss franc. But a raft of opinion polls in recent days has underlined that, this time, the Danes will probably ratify the treaty, making the D-Mark less of a safe haven in Europe.

The latest opinion poll showed the Yes vote at 50 per cent and the No vote at 32 per cent, a far better performance by the pro-treaty lobby than in the case of a year ago. Mr. Christian Dring, an economist at Chemical Bank in London, said that the Maastricht treaty was increasingly looking like a non-event.

At the same time, there was speculation that the Bundesbank would cut its discount rate by as much as 1/4 percentage point this week, following last week's larger than expected cut in the repo rate to 7.50 per cent.

The Bundesbank went out of its way last week to calm down expectations of another cut in interest rates. However, a 25 basis point reduction in the discount rate already appears to have been discounted by dealers at the very least.

A meeting of the Federal Reserve's Open Market Committee, due tomorrow, has also been the cause of speculation that the US central bank may lean towards tightening interest rates policy soon.

Amid all of these factors, the dollar soared at the end of the day, peaking at DM1.6170, and later closing in London at DM1.6160, up nearly 1/4 pence on the day.

Within Europe, the D-Mark weakened slightly against several currencies as dealers awaited tomorrow's Bundesbank council meeting. The French franc closed rather stronger against the German currency, at FF3.366 from a previous close of FF3.361.

Fr3.373. One factor helping the French currency higher was the Bank of France's decision not to leave interest rates unchanged at what is now a once-a-week intervention in the money markets.

Sterling closed higher, at DM2.4775 from a previous DM2.4550, as dealers awaited today's quarterly inflation report from the Bank of England. The assumption in the market was that the Bank would take a hawkish line on inflation following suggestions that the UK government might cut base rates again to help it out of its political difficulties.

The Italian lira was also firm against the D-Mark, in what was seen as a belated response to a comment made last week by Mr. Giorgio Napolitano, the currency spokesman, that Italian capital markets were worth investing in. The lira closed at L191.4 from a previous close of L181.1.

EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% of Unit	Overnight
Spanish Peseta	166.250	140.051	-3.37	4.50	58
Portuguese Escudo	200.484	138.425	-2.38	3.30	28
Irish Punt	0.787564	0.606628	-0.08	1.63	49
Dutch Guilder	2.36367	2.19228	-0.28	1.28	28
Belgian Franc	36.363	40.339	-0.15	1.12	28
French Franc	1.93694	1.93694	0.00	0.00	-
Italian Lira	1.93694	1.93694	0.00	0.00	-
Swiss Franc	1.93694	1.93694	0.00	0.00	-

Source: Central bank of the European Community. Currencies are in descending order of value. Percentage changes are for a 100% change. Over the last 24 hours. The percentage change in the value of the currency against the D-Mark is shown in parentheses. The percentage change in the value of the currency against the D-Mark is shown in parentheses. The percentage change in the value of the currency against the D-Mark is shown in parentheses.

POUND SPOT - FORWARD AGAINST THE POUND

May 17	Day's	Forward	One month	Three months	Six months	One year
US	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
DM	1.9541	1.9896	1.9580	1.9580	1.9427	1.9324
FF	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Yen	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Swiss	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Portuguese	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Irish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Dutch	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Belgian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
French	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Italian	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138
Spanish	1.5325	1.5450	1.5355	1.5336	1.5242	1.5138

Stakes					Sales				
Stakes	Stakes	High	Low	Change Day	Sales	Stakes	High	Low	Change Day
746203	Shack	\$73	75	+	14250	Shack	\$74	75	+
746204	Shack	\$73	75	+	14250	Shack	\$74	75	+
746205	Shack	\$73	75	+	14250	Shack	\$74	75	+
746206	Shack	\$73	75	+	14250	Shack	\$74	75	+
746207	Shack	\$73	75	+	14250	Shack	\$74	75	+
746208	Shack	\$73	75	+	14250	Shack	\$74	75	+
746209	Shack	\$73	75	+	14250	Shack	\$74	75	+
746210	Shack	\$73	75	+	14250	Shack	\$74	75	+
746211	Shack	\$73	75	+	14250	Shack	\$74	75	+
746212	Shack	\$73	75	+	14250	Shack	\$74	75	+
746213	Shack	\$73	75	+	14250	Shack	\$74	75	+
746214	Shack	\$73	75	+	14250	Shack	\$74	75	+
746215	Shack	\$73	75	+	14250	Shack	\$74	75	+
746216	Shack	\$73	75	+	14250	Shack	\$74	75	+
746217	Shack	\$73	75	+	14250	Shack	\$74	75	+
746218	Shack	\$73	75	+	14250	Shack	\$74	75	+
746219	Shack	\$73	75	+	14250	Shack	\$74	75	+
746220	Shack	\$73	75	+	14250	Shack	\$74	75	+
746221	Shack	\$73	75	+	14250	Shack	\$74	75	+
746222	Shack	\$73	75	+	14250	Shack	\$74	75	+
746223	Shack	\$73	75	+	14250	Shack	\$74	75	+
746224	Shack	\$73	75	+	14250	Shack	\$74	75	+
746225	Shack	\$73	75	+	14250	Shack	\$74	75	+
746226	Shack	\$73	75	+	14250	Shack	\$74	75	+
746227	Shack	\$73	75	+	14250	Shack	\$74	75	+
746228	Shack	\$73	75	+	14250	Shack	\$74	75	+
746229	Shack	\$73	75	+	14250	Shack	\$74	75	+
746230	Shack	\$73	75	+	14250	Shack	\$74	75	+
746231	Shack	\$73	75	+	14250	Shack	\$74	75	+
746232	Shack	\$73	75	+	14250	Shack	\$74	75	+
746233	Shack	\$73	75	+	14250	Shack	\$74	75	+
746234	Shack	\$73	75	+	14250	Shack	\$74	75	+
746235	Shack	\$73	75	+	14250	Shack	\$74	75	+
746236	Shack	\$73	75	+	14250	Shack	\$74	75	+
746237	Shack	\$73	75	+	14250	Shack	\$74	75	+
746238	Shack	\$73	75	+	14250	Shack	\$74	75	+
746239	Shack	\$73	75	+	14250	Shack	\$74	75	+
746240	Shack	\$73	75	+	14250	Shack	\$74	75	+
746241	Shack	\$73	75	+	14250	Shack	\$74	75	+
746242	Shack	\$73	75	+	14250	Shack	\$74	75	+
746243	Shack	\$73	75	+	14250	Shack	\$74	75	+
746244	Shack	\$73	75	+	14250	Shack	\$74	75	+
746245	Shack	\$73	75	+	14250	Shack	\$74	75	+
746246	Shack	\$73	75	+	14250	Shack	\$74	75	+
74624									

Japan (2/19/83)	1616.04	1604.73	1596.19	1605.21	1634.33 (5/3)	1270.66 (4/1)
SIAMPORE						
Mal. Singapore (2/19/73)	454.02	455.23	453.95	456.38	455.23 (14/5)	394.48 (13/1)
ITALY AFRICA						
Italy (2/19/78)	11648.09	11632.0	11638.0	11444.0	11622.00 (14/5)	775.80 (5/1)
Belgium (2/19/78)	4539.09	4425.0	4449.0	4405.0	4445.00 (10/2)	4333.00 (8/4)
ITALY SCANDINAVIA						
Italy Comp. Ex. (4/1/69)	717.17	707.81	710.61	700.06	737.50 (22/4)	555.21 (19/9)
FIN						
Finland (4/1/78)	262.56	253.80	251.81	241.86	252.80 (14/5)	215.00 (4/1)
FINLAND						
Finland (2/1/83)	1083.2	1061.5	1072.1	1081.7	1083.28 (17/5)	879.18 (3/1)
FINLAND						
Finland (2/1/78)	865.2	877.2	878.4	878.7	865.20 (17/5)	894.80 (11/1)
Finland (2/1/78)	752.1	763.3	749.3	746.3	752.10 (17/5)	678.70 (11/1)
FINLAND						
Finland (2/1/78)	4469.11	4575.39	4994.58	4718.23	5219.28 (2/1)	3088.43 (8/1)
FINLAND						
Finland (2/1/78)	881.58	881.29	877.32	866.65	898.44 (2/1)	888.10 (4/5)
FINLAND						
Finland (2/1/78)	598.2	595.1	595.0	598.0	595.20 (5/5)	498.00 (13/1)
FINLAND						
Finland (2/1/78)	804.38	804.14	808.45	804.18	808.47 (22/4)	662.73 (12/1)

Next to official translation. * 1 Direction. * Calculated at 15.00 DM.

Notes: all of entries are 100 percent American owned. BEL30, BEL50, BEL70, BEL80, BEL90, BEL100, BEL110, BEL120, BEL130, BEL140, BEL150, BEL160, BEL170, BEL180, BEL190, BEL200, BEL210, BEL220, BEL230, BEL240, BEL250, BEL260, BEL270, BEL280, BEL290, BEL300, BEL310, BEL320, BEL330, BEL340, BEL350, BEL360, BEL370, BEL380, BEL390, BEL400, BEL410, BEL420, BEL430, BEL440, BEL450, BEL460, BEL470, BEL480, BEL490, BEL500, BEL510, BEL520, BEL530, BEL540, BEL550, BEL560, BEL570, BEL580, BEL590, BEL600, BEL610, BEL620, BEL630, BEL640, BEL650, BEL660, BEL670, BEL680, BEL690, BEL700, BEL710, BEL720, BEL730, BEL740, BEL750, BEL760, BEL770, BEL780, BEL790, BEL800, BEL810, BEL820, BEL830, BEL840, BEL850, BEL860, BEL870, BEL880, BEL890, BEL900, BEL910, BEL920, BEL930, BEL940, BEL950, BEL960, BEL970, BEL980, BEL990, BEL1000, BEL1010, BEL1020, BEL1030, BEL1040, BEL1050, BEL1060, BEL1070, BEL1080, BEL1090, BEL1100, BEL1110, BEL1120, BEL1130, BEL1140, BEL1150, BEL1160, BEL1170, BEL1180, BEL1190, BEL1200, BEL1210, BEL1220, BEL1230, BEL1240, BEL1250, BEL1260, BEL1270, BEL1280, BEL1290, BEL1300, BEL1310, BEL1320, BEL1330, BEL1340, BEL1350, BEL1360, BEL1370, BEL1380, BEL1390, BEL1400, BEL1410, BEL1420, BEL1430, BEL1440, BEL1450, BEL1460, BEL1470, BEL1480, BEL1490, BEL1500, BEL1510, BEL1520, BEL1530, BEL1540, BEL1550, BEL1560, BEL1570, BEL1580, BEL1590, BEL1600, BEL1610, BEL1620, BEL1630, BEL1640, BEL1650, BEL1660, BEL1670, BEL1680, BEL1690, BEL1700, BEL1710, BEL1720, BEL1730, BEL1740, BEL1750, BEL1760, BEL1770, BEL1780, BEL1790, BEL1800, BEL1810, BEL1820, BEL1830, BEL1840, BEL1850, BEL1860, BEL1870, BEL1880, BEL1890, BEL1900, BEL1910, BEL1920, BEL1930, BEL1940, BEL1950, BEL1960, BEL1970, BEL1980, BEL1990, BEL2000, BEL2010, BEL2020, BEL2030, BEL2040, BEL2050, BEL2060, BEL2070, BEL2080, BEL2090, BEL2100, BEL2110, BEL2120, BEL2130, BEL2140, BEL2150, BEL2160, BEL2170, BEL2180, BEL2190, BEL2200, BEL2210, BEL2220, BEL2230, BEL2240, BEL2250, BEL2260, BEL2270, BEL2280, BEL2290, BEL2300, BEL2310, BEL2320, BEL2330, BEL2340, BEL2350, BEL2360, BEL2370, BEL2380, BEL2390, BEL2400, BEL2410, BEL2420, BEL2430, BEL2440, BEL2450, BEL2460, BEL2470, BEL2480, BEL2490, BEL2500, BEL2510, BEL2520, BEL2530, BEL2540, BEL2550, BEL2560, BEL2570, BEL2580, BEL2590, BEL2600, BEL2610, BEL2620, BEL2630, BEL2640, BEL2650, BEL2660, BEL2670, BEL2680, BEL2690, BEL2700, BEL2710, BEL2720, BEL2730, BEL2740, BEL2750, BEL2760, BEL2770, BEL2780, BEL2790, BEL2800, BEL2810, BEL2820, BEL2830, BEL2840, BEL2850, BEL2860, BEL2870, BEL2880, BEL2890, BEL2900, BEL2910, BEL2920, BEL2930, BEL2940, BEL2950, BEL2960, BEL2970, BEL2980, BEL2990, BEL3000, BEL3010, BEL3020, BEL3030, BEL3040, BEL3050, BEL3060, BEL3070, BEL3080, BEL3090, BEL3100, BEL3110, BEL3120, BEL3130, BEL3140, BEL3150, BEL3160, BEL3170, BEL3180, BEL3190, BEL3200, BEL3210, BEL3220, BEL3230, BEL3240, BEL3250, BEL3260, BEL3270, BEL3280, BEL3290, BEL3300, BEL3310, BEL3320, BEL3330, BEL3340, BEL3350, BEL3360, BEL3370, BEL3380, BEL3390, BEL3400, BEL3410, BEL3420, BEL3430, BEL3440, BEL3450, BEL3460, BEL3470, BEL3480, BEL3490, BEL3500, BEL3510, BEL3520, BEL3530, BEL3540, BEL3550, BEL3560, BEL3570, BEL3580, BEL3590, BEL3600, BEL3610, BEL3620, BEL3630, BEL3640, BEL3650, BEL3660, BEL3670, BEL3680, BEL3690, BEL3700, BEL3710, BEL3720, BEL3730, BEL3740, BEL3750, BEL3760, BEL3770, BEL3780, BEL3790, BEL3800, BEL3810, BEL3820, BEL3830, BEL3840, BEL3850, BEL3860, BEL3870, BEL3880, BEL3890, BEL3900, BEL3910, BEL3920, BEL3930, BEL3940, BEL3950, BEL3960, BEL3970, BEL3980, BEL3990, BEL4000, BEL4010, BEL4020, BEL4030, BEL4040, BEL4050, BEL4060, BEL4070, BEL4080, BEL4090, BEL4100, BEL4110, BEL4120, BEL4130, BEL4140, BEL4150, BEL4160, BEL4170, BEL4180, BEL4190, BEL4200, BEL4210, BEL4220, BEL4

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page

GET YOUR
COPENHAGEN

NYSE COMPOSITE PRICES

Table with multiple columns listing stock prices and indices for the NYSE Composite. Includes sub-sections like -S-, -T-, -U-, and -V-.

NASDAQ NATIONAL MARKET

Table with multiple columns listing stock prices and indices for the NASDAQ National Market. Includes sub-sections like -K-, -L-, -M-, -N-, -O-, -P-, -Q-, -R-, -S-, -T-, -U-, and -V-.

AMEX COMPOSITE PRICES

Table with multiple columns listing stock prices and indices for the AMEX Composite.

Table with multiple columns listing stock prices and indices for the AMEX Composite, continuing from the previous table.

Advertisement for Financial Times: GET YOUR FT HAND DELIVERED IN COPENHAGEN, AARHUS AND ODENSE. If you work in the business centres of Copenhagen, Aarhus and Odense, we'll deliver your daily copy of the FT to your office at no extra cost. Call Erna Pio for details on Copenhagen 3313 4441.

Advertisement for Financial Times: PERRIER BOTTLE ENDS WITH SOMETHING FOR EVERYONE. Includes an image of a Perrier bottle and text about the brand's commitment to quality and variety.

AMERICA

Inflation fears cloud prospects for equities

Wall Street

US share prices were mostly flat in light trading yesterday morning amid continued investor nervousness about inflation, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was down 4.43 at 3,438.58. The more broadly based Standard & Poor's 500 was 0.51 lower at 428.05, while the Amex composite was up 0.02 at 427.43, and the Nasdaq composite was up 0.43 at 676.80. Trading volume on the New York Stock Exchange was 120m shares by 1pm.

Following last week's worryingly strong April consumer and producer prices data, the markets' focus of attention has shifted to bond yields, inflation and monetary policy. Bond yields have risen considerably in the last few days on the inflation fears, and speculation has intensified that the poor inflation news has killed any chance of another easing of monetary policy by the Federal Reserve.

Even worse, concern is growing that, if inflation continues its upward climb over the next few months, the Fed may be forced to raise interest rates to slow the pace of economic activity. Such a move would be bad for bonds, and for equities, which have been helped hugely by extremely low domestic interest rates.

These concerns cast a cloud over trading yesterday, subduing interest in stocks generally. Volume was relatively light throughout the morning session, and prices rarely moved from their opening levels. Otherwise, the main focus of attention was on individual sectors.

Drug stocks, which have fluctuated wildly in recent weeks, enjoyed an upturn yesterday, buoyed by reports that President Clinton's healthcare reform team will recommend

that the government set guidelines for drug prices, and not legally binding price controls. The reports lifted the entire sector. Pfizer added 1 1/4% at \$70.70, Merck rose 1 1/4% to \$88.40, Schering-Plough added 1 1/4% to \$86.40, and Johnson & Johnson put on 3/4% at \$43.40, all in active trading.

Time Warner jumped 1 1/4% to \$35 in volume of 3m shares after the company announced an agreement with US West in which the regional telecommunications group will buy 25 per cent of Time Warner's cable and entertainment operations for \$2.5bn. US West shares were steady at \$41.40.

Airline stocks took another hammering amid fresh concern about the effect on industry earnings of the latest air fare war. Delta fell 1 1/4% to \$58.40, AMR (parent of American Airlines) slipped 1 1/4% to \$99.70, USAir eased 3/4% to \$21.40, and UAL dropped 3/4% to \$24.40.

Bank Xerox fell 3/4% to \$72 after the company warned that sales in its core document processing business would be weak in the second quarter.

Kmart fell 3/4% to \$22.40 on news of disappointing first quarter operating earnings.

Canada

TORONTO turned marginal morning gains into losses at midday as the precious metals index reversed direction on profit-taking. The TSE 300 composite index fell 17.60 to 3,795.73 in turnover of C\$182m.

Among the active stocks, American Barrick and Placer Dome both slid by C\$1, to C\$23.40 and C\$22.40 respectively.

SOUTH AFRICA

GOLD shares recovered after an early consolidation as the bullion price edged back up towards \$370 an ounce. The gold index shed 12 to 1,650, after a low of 1,616. Industrials added 18 to 4,443 while the overall index eased 13 to 3,891.

EUROPE

Pharmaceuticals drive Zurich to new peak

BOURSES were mixed as market by market, investors looked at different sectors, individual companies and other characteristics, writes Our Markets Staff.

ZURICH broke through the SMI 2000 level, the index ending 20.0 higher at an all time high of 2,005.2, led by another strong performance in the pharmaceuticals sector. Ms Susan Haylock, of NatWest Securities in London, said that investors were realising that their worst fears about the potential impact of President Bill Clinton's healthcare reform in the US were unlikely to be realised.

Ciba-Geigy registered shares were the day's most active issue, rising Sfr8 to Sfr63.4. Roche certificates added Sfr7.40 to Sfr74.50.

Against the trend, Oerlikon-Bührle bearers shed Sfr5 to Sfr52.0 as the group said that losses at its holding company would prevent it from paying a dividend on its 1993 results.

PARIS fell back with many investors unwilling to take positions ahead of the long

weekend - the bourse will be closed on Thursday and Friday. The CAC40 index slipped 16.09 to 1,835.72 in moderate turnover of FF2.2bn.

There was speculative interest in BNP, a privatisation candidate, after it announced that it was to nominate as chairman the present head of CCF, who oversaw that group's privatisation in 1987. BNP's rose FF17 to FF85.48 while CCF dropped FF2.50 to FF230.

BSN shed FF15 to FF87.4 ahead of today's first quarter sales figures which, some analysts forecast, could show a 6-7 per cent drop over the same 1992 period.

AMSTERDAM saw a heavy fall in Heineken which some analysts attributed to disappointing results from UK brewers, and reaction to Spanish devaluation given its exposure to that market. The shares lost Fl 4.20 to Fl 175.60.

The CBS Tendency index eased 1.0 to 106.5. KLM fell Fl 1.30 to Fl 25.60 on weekend press reports that the airline might report sharply lower

ASIA PACIFIC

Nikkei easier as Hong Kong puts on 1.7 per cent

Tokyo

SHARE PRICES fluctuated to end on a mixed note after investors bought equities on dips, but late futures selling left the Nikkei average easier on balance in light trading, writes Wayne Aponso in Tokyo.

The 225-issue average was finally 81.36 up to 20,565.51, after setting a day's high of 20,689.49 and low of 20,520.03. The Tokyo index of all first section stocks finished at 1,611.25, up 5.54, and in London the ISE/Nikkei 50 index firmed 2.54 to 1,243.57.

Volume languished at 330m shares, compared to Friday's 567m, and declines narrowly outscored rises by 515 to 485, with 182 issues unchanged.

Brokers said buy orders from government-managed public funds supported equity prices during the session, but that no specific sector or issue gave

a boost to the Nikkei average.

Investors expressed the hope that Nippon Telegraph and Telephone, which led the market during its major advance in March, will settle above the 10m mark; a break through this level would have a positive effect on the market and, in all likelihood, encourage a wave of fresh buying, brokers added.

The 225-issue average was higher at ¥997,000.

Meanwhile, most market participants are expected to stay on the sidelines in the short term, in order to examine the agglomeration of company earnings reports due to be released this week.

Foreign exchange considerations, too, are expected to keep institutional investors cautious. Investors, in particular, are expected to study Friday's April money supply data for any signs of economic recovery.

The banking sector drew

FT-SE Actuaries Share Indices

May 17	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Eurotrack 100	1147.06	1147.78	1147.55	1146.28	1145.97	1145.55	1145.77	1145.07
FT-SE Eurotrack 200	1213.93	1215.29	1214.52	1213.49	1212.47	1212.09	1212.59	1214.08

	May 14	May 13	May 12	May 11	May 10
FT-SE Eurotrack 100	1148.21	1195.15	1148.08	1140.44	1142.74
FT-SE Eurotrack 200	1212.57	1219.59	1215.04	1205.03	1203.54

Base value 1992 (EUROTRAX) 100 = 1145.25 200 = 1213.50 London: 100 = 1144.83 200 = 1212.57

active buying. Mitsubishi moved forward Y40 to Y2,510, Daiwa Y30 to Y1,070 and Sumitomo Y20 to Y2,010.

Motor issues gained a little ground: Toyota appreciated Y10 to Y1,700 and Honda firmed Y10 to Y1,420.

Telecommunications equipment manufacturers eased. NEC finished Y10 softer at Y1,030 and Fujitsu Y13 lower at Y72.

In Osaka, the OSE average ended 38.27 higher at 2,523.74 in volume of 16.0m shares.

Roundup

STRONG performances featured among the region's markets yesterday.

HONG KONG finished sharply higher on growing optimism about the resumption of meetings of the Sino-British Joint Liaison Group. The Hang Seng index climbed 118.83, or 1.7 per cent, to a

record close of 7,124.12. Turnover amounted to HK\$5.4bn.

Blue chips reaped the biggest gains, with HSBC Holdings adding HK\$1.50 at HK\$72, followed by Cheung Kong, which gained 60 cents at HK\$27.60.

Jardine Matheson was another strong performer, rising HK\$2 to HK\$55.

AUSTRALIA slipped towards the close as gold shares retreated following lower world commodity prices. The All Ordinaries index lost 11.6 to 1,556.9, while the golds index declined 2.7 to 1,733.3.

In the resources sector, BHP receded 6 cents to AS\$3.90 and CRA shed 20 cents to AS\$13. Western Mining eased 5 cents to AS\$2.55.

Among specialist gold stocks, Placer Pacific dipped 2 cents to AS\$2.55 and Platinic 20 cents to AS\$1.70.

ANZ declined 6 cents to AS\$2.55 after reporting slightly

DM698.50 ahead of Wednesday's dividend payment and following a recommendation from brokers James Capel.

The laggard in banks was Dresdner, ex a DM12 dividend and down a net DM5.30 to DM374.20 after the Capel sell recommendation in last week's quarterly review of the German market. Capel liked banks in general, as interest rate beneficiaries, along with insurance and high yielders.

MADRID saw profit-taking after last week's devaluation, and some caution ahead of today's Maastricht vote in Denmark. The general index closed 0.93 lower at 252.96.

Banks, strong last week on interest rate sensitivity, mostly fell. BBV losing Ptas95 to Ptas3,070 and Santander Ptas30 to Ptas4,490. Utilities were mixed after last week's belated response, but Sevillana dropped Ptas22 at Ptas428.

BRUSSELS edged lower in quiet conditions ahead of today's Danish referendum and the Bel-20 index slipped 2.86 to 1,212.45. Against the trend, Petrofina added Bfr190 or 2.3

per cent to Bfr8,420 on optimism for the 1993 earnings outlook after Friday's annual shareholders' meeting.

HELSINKI fell on the threat of labour conflict in the country's export sector starting on Wednesday. The HEX index closing 14.15, or 1.2 per cent lower at 1,150.71 after an earlier fall of about 2 per cent. Turnover was lower than usual at FW70.1m.

ISTANBUL edged lower as profits were again taken after last Thursday's record close. The 75-share index eased 46.1 to 8,239.91 with Sunday's election of Prime Minister Suleyman Demirel as president already discounted by the market.

WARSAW's WIG index eased by 22.0 to 2,541.6 in record turnover of 353.3bn zloty, up from 302bn on Friday. The WIG has previously risen by a phenomenal 96 per cent in just over a month, from 1,310.7 on April 8 to 2,563.6 on May 13.

Turnover has also shown a marked increase over the period, from between 30bn zloty and 70bn zloty in the first week of April.

Devaluation sets scene for higher Madrid

MARKETS IN PERSPECTIVE				
	% change in local currency	% change starting 1 Jan	% change starting 1 Jan	% change starting 1 Jan
Austria	+1.87	+1.59	-14.39	+0.55
Belgium	+1.81	-3.96	+2.10	+0.15
Denmark	+0.77	+3.32	-8.59	+0.39
Finland	-4.78	+9.35	+42.10	+30.91
France	-1.44	-6.26	-6.83	+2.28
Germany	+1.40	-2.78	-7.39	+2.71
Ireland	+3.01	-5.02	+9.23	+27.46
Italy	-0.57	+5.24	+22.39	+24.85
Netherlands	+0.21	-2.42	+4.54	+9.22
Norway	+0.81	+3.53	-0.07	+14.72
Spain	+5.89	+6.02	-0.93	+19.31
Sweden	+0.86	+6.66	+15.26	+11.84
Switzerland	+1.03	+1.28	+11.74	+6.59
UK	+1.81	+1.09	+6.36	+1.43
EUROPE	+1.11	-0.20	+2.88	+0.02
Australia	-0.01	-2.45	-3.08	+6.93
Hong Kong	+3.21	+6.22	+19.01	+28.07
Japan	+1.54	+1.97	+15.78	+21.14
Malaysia	+2.73	+10.27	+14.54	+24.56
New Zealand	-0.35	-0.24	-0.11	+3.90
Singapore	+4.39	+6.12	+13.70	+15.39
Canada	+0.52	+4.28	+6.21	+10.28
USA	-0.80	-2.06	-3.81	-0.78
Mexico	-2.98	-9.40	-8.72	-10.48
South Africa	+4.51	+12.38	+6.00	+25.00
WORLD INDEX	-0.32	0.00	+8.15	+10.62

By Michael Morgan

Spain's 8 per cent devaluation of the peseta last Thursday provided a spur to equity prices in Madrid last week, while the soaring gold price underpinned the advance seen in Johannesburg.

Mr Sushil Wadhvani, director of UK and European equity strategy at Goldman Sachs, comments that the peseta devaluation is good news for Spanish equities over the medium term for four reasons: it has allowed interest rates to fall, particularly important because Spain is one of Europe's most interest rate-sensitive markets; since the peseta has now fallen by more than 20 per cent since last autumn, foreign investors may find the market attractive on the assumption that there is little further currency risk. Furthermore, foreign investors had been deterred by the possibility of a new tax on short term speculative flows which now looks extremely unlikely.

The devaluation provides

competitive advantage for industry, although the direct benefits to quoted companies are relatively modest because of foreign currency debt.

The likely improvement in trade performance will make Spain's recession less deep.

Mr Wadhvani believes that the market could rise by at least 7 to 8 per cent, although he cautions that after the initial euphoria, investors might focus again on uncertainty surrounding the forthcoming elections. "While the ride to rather higher levels could be a bumpy one, it remains our favourite European market on a 12-month view."

Hopes that the bullion price would breach \$370 an ounce supported Johannesburg.

One London-based analyst noted strong US and European demand last week for South African gold shares which, he said, remained cheap on yield considerations compared with their North American counterparts. He added that the sector's latest quarterly results had been good and that the outlook for the current quarter was also positive.

One New

every investor needs to know

By ringing +44 81 643 7181 you can take advantage of the Financial Times Annual Report Service.

This offers, by return, the Annual / Interim Report of any company annotated with a ♣ in the London Share Service columns of the FT. The service is quick, convenient, free, and now over 400 companies' Report and Accounts are immediately available.

Serious investors know that the Annual Report is vital to understanding a company and making investment decisions, but until now has not always been easily obtainable.

The lines are open 24 hours a day, 7 days a week, or you may fax your request to +44 81 770 3822

Remember to check that the company is marked with a ♣ in the FT London Share Service, and quote the code number at the bottom right-hand corner of those pages.

FT-ACTUARIES WORLD INDICES																		
Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries																		
NATIONAL AND REGIONAL MARKETS																		
		FRIDAY MAY 14 1993					THURSDAY MAY 13 1993					DOLLAR INDEX						
	Figures in parentheses show number of times of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Currency Index	% chg on day	Gross DM Index	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1992 High	1992 Low	Year ago (approx)
Australia (88)	136.81	-0.1	131.85	95.77	118.78	129.38	-0.1	3.83	136.74	132.90	95.51	114.78	123.24	144.19	117.39	150.47	147.8	
Austria (18)	143.21	+0.8	138.00	100.39	118.27	119.73	+0.4	1.77	142.10	138.10	100.28	118.27	119.73	118.33	121.45	145.48	143.2	
Belgium (42)	147.86	+0.8	142.49	103.65	123.15	120.33	+0.2	4.71	146.89	142.57	103.52	123.15	120.33	121.10	156.78	131.19	145.48	
Canada (105)	127.23	+0.1	122.61	86.19	105.95	117.42	+0.3	2.82	127.06	123.49	86.07	105.95	117.42	118.33	131.41	128.93	127.2	
Denmark (33)	223.35	+1.0	215.75	139.95	188.47	188.03	+0.1	1.30	223.10	215.37	139.40	188.03	188.03	188.03	188.03	188.03	223.3	
Finland (23)	82.61	+0.4	89.24	84.92	77.13	108.11	+0.3	1.14	82.25	88.65	85.11	77.13	108.11	85.11	144.34	82.6		
France (89)	153.87	-0.6	148.28	107.86	128.15	130.46	-1.4	3.44	154.85	150.49	109.28	128.15	130.46	128.15	174.88	153.8		
Germany (62)	112.77	+0.5	108.67	79.08	93.82	93.82	-0.2	2.25	112.18	108.00	79.17	94.14	94.14	117.10	210.89	120.11	112.7	
Hong Kong (58)	284.21	-1.2	273.89	189.23	236.72	282.02	-1.2	3.27	287.62	278.51	202.97	241.41	241.41	241.41	236.92	284.2		
Ireland (15)	151.81	-1.4	155.93	113.43	134.77	150.25	-2.1	3.50	164.12	158.51	115.85	137.76	137.76	137.76	161.84	151.8		
Italy (73)	89.61	-0.8	87.08	48.80	57.96	78.47	-0.5	2.58	89.22	87.27	48.83	58.10	58.10	76.57	98.98	53.78	89.6	
Japan (40)	143.23	+0.3	138.03	100.41	119.31	100.41	-0.4	0.83	143.85	138.84	100.82	118.92	100.82	100.82	100.82	100.82	143.2	
Malaysia (89)	330.98	+1.1	314.87	232.02	275.87	327.36	+1.1	2.08	327.48	318.27	231.11	274.87	274.87	274.87	274.87	274.87	330.9	
Mexico (18)	1471.03	+0.3	1417.57	1031.22	1225.18	5032.51	+0.3	1.35	1468.00	1424.77	1034.84	1230.53	5013.32	1725.81	1410.30	1617.15	1471.0	
Netherlands (24)	188.04	-0.9	181.23	117.80	139.58	137.82	-1.7	4.01	189.51	184.74	119.63	142.28	140.15	172.75	150.39	156.95	188.0	
New Zealand (13)	47.67	-0.8	45.36	33.05	38.20	48.04	-0.5	4.77	47.45	46.12	33.48	38.23	46.23	40.56	48.19	47.6		
Norway (22)	169.30	-1.8	164.47	112.07	133.51	148.33	+0.4	2.98	168.85	164.48	112.18	133.42	147.78	168.21	207.04	211.77	169.3	
Singapore (58)	249.93	+0.9	240.84	175.20	208.16	186.12	+1.0	1.84	247.69	240.72	174.81	207.90	184.26	207.04	186.96	249.9		
South Africa (80)	191.83	+1.0	184.86	134.47	159.77	196.44	+0.6	2.56	189.99	184.64	134.08	159.47	195.17	191.83	144.72	248.98	191.8	
Spain (40)	135.53	+1.2	128.78	91.51	108.72	120.74	+1.1	4.94	127.30	124.01	90.05	107.10	118.18	132.82	111.23	180.15	135.5	
Sweden (23)	179.35	-1.2	171.87	125.03	146.55	153.67	-1.1	7.74	176.21	171.25	124.37	147.81	152.78	159.31	174.35	183.50	179.3	
Switzerland (55)	121.70	+0.5	117.28	86.32	101.38	109.44	-0.1	1.59	121.16	117.75	85.51	101.71	109.51	110.43	158.98	137.49	121.7	
United Kingdom (218)	177.66	-0.8	171.20	124.53	147.95	171.20	-0.1	4.01	178.30	173.34	124.41	147.97	171.20	181.99	162.00	196.69	177.6	
USA (519)	179.55	+0.1	173.03	125.98	149.56	179.55	+0.1	2.86	179.44	174.40	126.05	150.63	178.44	186.27	173.38	167.82	179.5	
Europe (765)	145.83	+0.5	140.24	102.02	121.21	132.37	-0.3	3.38	144.84	140.78	102.22	121.58	132.80	148.20	133.92	153.87	145.8	
North America (114)	183.04	+1.1	181.93	117.02	139.56	160.91	-0.4	1.55	182.28	181.60	117.38	139.57	160.22	169.44	144.13	182.20	183.0	
Asia Pacific Basin (71)	147.20	+0.2	144.78	101.62	118.48	126.58	-0.2	2.08	147.12	144.58	101.62	118.48	126.58	126.58	144.78	147.20	147.2	
Asia Pacific (1478)	147.20	+0.3	141.07	102.82	121.92	171.15	-0.4	2.03	145.94	141.84	102.99	121.92	171.15	171.15	126.43	147.20	147.2	
North America (829)	176.29	+0.1	169.86	123.59	146.85	175.32	-0.1	2.84	176.18	171.22	124.35	147.90	175.20	182.38	151.10	176.29	176.2	
Europe Ex UK (547)	125.66	+0.3	121.10	88.11	104.89	110.55	-0.5	2.92	125.32	121.80	88.46	106.21	111.10	126.86	112.51	126.83	125.6	
North America Ex UK (243)	186.44	+0.3	179.68	130.72	155.30	173.92	-0.2	1.19	187.02	181.76	130.01	156.99	170.71	187.02	152.70	186.87	186.4	
Europe Ex UK (243)	147.00	+0.3	144.78	101.62	118.48	126.58	-0.2	2.08	147.12	144.58	101.62	118.48	126.58	126.58	144.78	147.00	147.0	
Asia Pacific (1478)	147.20	+0.3	141.07	102.82	121.92	171.15	-0.4	2.18	145.94	141.84	102.99	121.92	171.15	171.15	126.43	147.20	147.2	
Europe Ex UK (243)	156.79	+0.2	151.10	106.93	130.60	157.81	-0.1	2.35	156.46	152.06	110.44	131.34	158.03	158.03	137.49	156.79	156.7	
Asia Pacific (1478)	166.01	+0.2	159.98	118.39	138.29	139.24	-0.1	3.03	165.88	162.02	118.94	139.09	139.09	168.09	157.27	162.78	166.0	
World Index (2194)	156.93	+0.2	151.29	110.01	130.71	138.31	-0.2	2.36	156.99	152.18	110.62	131.44	138.35	158.07	137.32	140.80	156.9	